

FINANCIAL TIMES

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Australia	5422	Indonesia	87120	Portugal	12120
Belgium	8740	Italy	11700	S.Africa	8570
Canada	10100	Japan	14600	Spain	14140
Denmark	10100	Korea	11500	Switzerland	14140
France	10100	Malaysia	11500	Taiwan	14140
Germany	10100	Mexico	11500	Thailand	14140
Greece	10100	Netherlands	11500	Turkey	14140
Hong Kong	10100	New Zealand	11500	USA	14140
India	10100	Norway	11500		

Little prospect of compromise in the Punjab, Page 3

World News Business Summary

Soviets and US may be near Afghan compromise

The US and the Soviet Union appear close to a compromise on the Soviet withdrawal from Afghanistan after a day of hectic superpower diplomacy in Moscow, Washington, Kabul and Geneva.

Campeau's win makes Wall Street \$250m richer

INVESTMENT BANKERS and merger lawyers are poised to enjoy one of Wall Street's greatest bonanzas as they share out to \$250m for their work in the 10-week battle waged by Campeau for control of Federated Department Stores. Page 23

Hijackers demand release of Arab militants in Kuwait

THE HIJACKERS of a Kuwaiti airliner diverted yesterday to north-east Iran have demanded the release of 17 Arab militants imprisoned in Kuwait for acts of terrorism, Tehran said last night, writes Richard Johns in London.

Three members of the Kuwaiti royal family on board were said by Tehran Radio last night to be in "imminent danger" unless the demands were met.

The hijackers - identified only as Arab-speaking - are holding 97 passengers, including 20 British citizens, and 15 crew members on board the Kuwait Airways 747 hijacked to Mashhad while on a flight from Bangkok to Muscat.

Tehran could find itself in a dilemma because the hijackers probably belong to an extremist Shia group sponsored by its own Supreme Assembly for Islamic Revolution.

Two Tokyo companies accused of Cocom violations

JAPANESE police yesterday raided the Tokyo offices of two trading companies which allegedly sold sophisticated electronic equipment to China in violation of Cocom (Co-ordinating Committee for Multilateral Export Controls) regulations covering high technology exports to Communist countries.

Contra demand

Contra rebel leaders demanded freedom for their negotiators to move around Nicaragua during peace talks, rejecting a Sandinista proposal limiting them to an airport hotel in Managua. Page 4

Carlo De Benedetti, Italian businessman, is expected to review his position as group managing director of Olivetti, Italian data processing equipment maker which he also chairs, but countered rumours that he has imminent plans to give up his operational responsibilities. Page 23

WALL STREET: The Dow Jones industrial average closed up 16.91 at 1997.51. Page 44

Markets still nervous as pound surges and dollar gains ground

BY SIMON HOLBERTON AND PHILIP STEPHENS IN LONDON

THE POUND surged to its highest level for more than two years yesterday and the dollar rallied on foreign exchanges but the financial markets remained nervous. Share prices in London edged lower while in New York a late rally pushed prices higher.

Although both the US trade deficit and the Japanese and West German trade surpluses began to narrow, there is less confidence that progress will remain rapid enough to maintain calm in the markets.

Wisconsin test

Wisconsin voters went to the polls in a primary election test which seemed likely to be a two-man race between Democratic Party candidate Governor Michael Dukakis of Massachusetts and the Rev Jesse Jackson. See saw battle. Page 4

STERLING closed in New York at \$1.7500. It closed in London at \$1.8800. D.M. 1375 (D.M. 1250); Y235.25 (Y234.25); SF2.5875 (SF2.5750); FF10.6400 (FF10.5975). Page 33

LONDON: Continued concern over currency movements and low turnover kept share prices down, with the FT-SE 100 index falling 4.9 to 1,737.6. Page 40

On the bank's trade-weighted sterling index the pound ended in London at its highest level since January 1986 at 78.3 compared with its previous close of 78.1.

The scale of the problem facing the Seven will be underlined in the IMF's latest World Economic Outlook, due to be published at the end of next week. The Fund's forecasts suggest that, while the US current account deficit will fall significantly between 1987 and 1988, the medium term outlook is for the deficit to remain above \$100bn.

Chemical arms plea

West German Social Democrats made a joint call with the Communist parties of East Germany and Czechoslovakia for talks on a chemical weapons-free zone in Central Europe. Page 2

DOLLAR closed in New York at DM1.6670; Y125.25; SF1.3775; FF5.6630. It closed in London at DM1.6690 (DM1.6590); Y125.10 (Y124.10); SF1.3790 (SF1.3685); and FF5.6600 (FF5.6125). Page 33

STERLING closed in New York at \$1.7500. It closed in London at \$1.8800. D.M. 1375 (D.M. 1250); Y235.25 (Y234.25); SF2.5875 (SF2.5750); FF10.6400 (FF10.5975). Page 33

There were reports, however, that the US Federal Reserve, the US central bank, had intervened earlier on behalf of the Bank of England when sterling rose to \$3.

The uneven prospects for the US economy and uncertainty surrounding the presidential election are cited as the main reasons.

Soviet strikes 'ending'

Striking workers in Nagorno-Karabakh, the disputed region of Armenia, were slowly returning to their jobs, the Soviet newspaper Izvestia reported. Tass news agency said the stoppages had made four factories bankrupt. Page 2

CAIRO: California building materials group put its cement and property divisions up for sale to thwart a \$1.2bn takeover offer from Brierley Investments, main corporate vehicle of Sir Ron Brierley, New Zealand entrepreneur. Page 23

Senior European monetary officials concede privately, however, that there is considerable concern that financial markets may upsets plans to hold the dollar relatively steady in the run-up to November's US presidential election.

Polish crisis looms

Hardline criticism in Poland of Gen Wojciech Jaruzelski's economic reforms was surfacing within the Communist Party amid warnings that the country faced another political crisis. Page 2

PIESNEY and the General Electric Company (GEC) disagreement has forced the collapse of a \$25m (\$47m) UK Government plan to back development work on an advanced form of semiconductor technology. Page 23

There is no bad news in the employment figures," he said. "More people are at work, and they are producing more."

Continued on Page 22

Gulf barrage

Iraq fired five missiles at Iranian cities, two of them at Tehran, while Iran pounded the Iraqi port of Umm Qasr with missiles and shells. Baghdad after Bulgarian Prime Minister Georgi Antanasov began an official visit to the Iraqi capital. Moscow reluctant on arms embargo. Page 3

OVERSEAS DEBITS with a face value of \$117m will be converted at an average discount of 64 per cent under Argentina's second debt-equity swap round, bankers say. Page 26

Fed governor says US inflation rate 'entirely unsatisfactory'

BY ANTHONY HARRIS IN WASHINGTON

GOVERNOR Wayne Angell of the Federal Reserve Board said in New York yesterday that consumer price inflation in the US was "entirely unsatisfactory" and should be reduced to a 1 per cent annual rate by 1990.

Beazer's \$60-a-share offer, worth \$1.68bn, expires tomorrow, but it could be readily extended

French hostage mission

France had sent two secret envoys to Lebanon to discuss French hostages, according to a Syrian businessman who has acted as an intermediary in the past.

ROYAL BANK of Canada is to combine its London investment banking activities with those of Dominion Securities, Canadian securities firm, which will mean the end of the activities of Orion Royal Bank. Page 23

He said that monetary policy should respond pre-emptively to any sign of price inflation, and that past policy actions by the Fed were "too little and too late."

Mr Angell is known as a highly influential figure in the Federal Open Market Committee. He tends to lay far more stress on employment figures," he said.

Philippines bases

The US and Philippines started a five-yearly review of an agreement covering two of the most important US military bases overseas while anti-base demonstrators marched through Manila. Page 3

KUWAIT Investment Office, whose Spanish paper subsidiary, Torres Hoesche, is embroiled in a hostile Psa24m (\$217.2m) bid for Ebro, Spain's biggest sugar refiner, is said to have enough offers of shares to guarantee it 50 per cent of Ebro. Page 24

Analysts argued that commodity prices were too volatile and too vulnerable to supply shocks to be an appropriate policy guide, and that unit labour costs might be a more reliable forward indicator.

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Palestinian aid pledge

Arab health ministers ended a three-day conference in Amman with a pledge to spend \$350,000 on health services in Israeli-occupied territories and condemned what it said was Israeli oppression against Palestinians.

CHICAGO Board Options Exchange proposed sweeping changes to its margin rules in an effort to make its margins more responsive to current market volatility. Page 26

However, he went out of his way to chide the bond market on reacting badly to recent figures showing strong employment growth.

Mr Angell is known as a highly influential figure in the Federal Open Market Committee. He tends to lay far more stress on employment figures," he said.

Austrian to visit Mir

An Austrian is to join Soviet cosmonauts in a flight to the orbiting space station Mir in 1992.

ERIDANIA SPA, Ferruzzi group's holding vehicle for sugar and other agro-industrial interests, reported a nearly unchanged net profit for 1987 of L43.5bn (\$35m). Page 24

There is no bad news in the employment figures," he said.

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Bulgaria in AIDS move

Bulgaria expects to test all its population aged between 14 and 70 for AIDS by 1990. It already has mandatory testing for all people applying to marry and for all pregnant women.

CSX, US rail and resources group whose results traditionally herald another US quarterly session, announced a sharp fall in first-quarter net earnings from \$85m to \$68m. Page 23

Jordanian officials, who remain intensely sceptical of Mr Shultz's ability to break the impasse in the peace process, said they were prepared to keep talking.

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Shultz continues peace mission

BY TONY WALKER IN AMMAN

MR GEORGE SHULTZ, the US Secretary of State, whose Middle East peace mission appears to be making little headway, held inconclusive talks yesterday with Jordan's King Hussein before leaving for Damascus.

accelerated process of Palestinian self-rule in the West Bank and Gaza, accompanied by negotiations on the final status of the territories. This would be preceded by an international conference.

Senator William Proxmire, Chairman of the US Senate Banking Committee, condemns delays. Page 22

Senator William Proxmire, Chairman of the US Senate Banking Committee, condemns delays. Page 22

Mr Shultz has effectively rejected Mr Shultz's proposal for an international conference as an opening to discussions between Israel and its Arab protagonists.

Jordan's Arabic press yesterday reflected official scepticism of the mission. The daily newspaper, al-Dustour, accused Israel of rejecting outright the "idea of an international conference which would help the Arabs and the Israelis exchange land for peace."

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EUROPEAN NEWS

FIERCE STRUGGLE UNDER WAY IN SOVIET PARTY, SAYS NEWSPAPER

Pravda castigates reform opponents

BY LESLIE COLLITT IN MOSCOW

THE SOVIET Communist Party newspaper Pravda yesterday said an "acute" struggle was under way between supporters and opponents of Mr Mikhail Gorbachev's perestroika reforms...

Voices raised against Jaruzelski in Communist party

BY CHRISTOPHER BOBINSKI IN WARSAW

HARDLINE CRITICISM in Poland of General Wojciech Jaruzelski's economic reforms is surfacing within the Communist party amid warnings that the country faces another political crisis...

Gorbachev sees chance of pact at summit

BY OUR FOREIGN STAFF

MR MIKHAIL GORBACHEV said yesterday there were realistic prospects for a superpower pact halving long-range nuclear arsenals, despite differences with the United States...

Azerbaijan strikers 'going back'

By Leslie Collitt in Moscow

THE SOVIET newspaper Izvestia said yesterday that striking workers in Nagorno-Karabakh, the disputed region of Azerbaijan, were slowly returning to their jobs...

Kadar bars the door to bold political reform in Hungary

BY JUDY DEMPSEY, RECENTLY IN BUDAPEST

THE HUNGARIAN Communist Party appears to have decided against any bold political reforms, according to a central committee draft document which was debated at next month's party conference...

East-West call on chemical weapons

WEST GERMANY'S opposition Social Democrats yesterday made a joint call with the Communist parties of East Germany and Czechoslovakia for talks on a chemical weapons-free zone in Central Europe...

Wide agenda for Thatcher discussions in Ankara

BY ROBERT MAUTHNER IN LONDON AND JIM BODGENER IN ANKARA



Gorbachev: perestroika under attack in party

THE BRITISH Prime Minister, Mrs Margaret Thatcher, is expected to have wide-ranging talks with Mr Turgut Ozal, her Turkish counterpart, covering Turkey's role in Nato, possible solutions to the Cyprus problem and British participation in major Turkish economic projects...

Mrs Thatcher will be paying the first visit by a UK Prime Minister since Ataturk created the modern Turkish state in 1923

contract for the third Bosphorus bridge to a consortium including Trafalgar House, which is contending with the lowest bidder, Sezal Turkes-Feyzal Akkaya (ST-FA) of Turkey, and its quote of \$171.5m. A grant offer of around \$38m from the UK has been indicated to swing the award...

Ankara receives EC aid despite Greek opposition

BY JIM BODGENER IN ANKARA

A PACKAGE of European Community aid for Turkey valued at a total Ecu5.5m (£5.27m) was handed over in Ankara yesterday...

Switzerland cuts surplus estimate

SWITZERLAND'S estimated current account surplus for last year narrowed to Sfr10,427bn (G.S. billion) from the US\$ 10.5 billion surplus of Sfr12,137bn, the Swiss National Bank reported yesterday...

Athens declines to ease terms for EC-Turkey pact

BY ANDRIANA IERODIACONOU IN ATHENS

ATHENS HAS signalled to Ankara that it still intends to set tough conditions on the revival of Turkey's 1963 Association Treaty with the European Community, despite an improvement in bilateral relations...

More Soviet Jews allowed to emigrate

Jewish emigration from the Soviet Union continued to accelerate last year when 944 people were allowed to leave, according to the Intergovernmental Committee for Migration, writes William Dulifore in Geneva...

W German boost

West Germany's overall balance of payments surplus edged higher in January to DM4bn (£1.3bn) from DM3.9bn in December, Bundesbank figures showed, Reuters reports from Frankfurt.

Belgian jobless

Belgium's unemployment rate fell to 10.9 per cent in March from 11.3 per cent in February and 11.5 per cent a year earlier, according to the National Labour Office, AP-DJ reports from Brussels. Some 458,458 people were unemployed in March, down from 476,141 the previous month.

Yuri waits for Moscow to enter the modern age of motoring

BY LESLIE COLLITT IN MOSCOW

THE MODERN facade of the sprawling Avtomobil service centre on Moscow's Minsk Boulevard holds a promise of efficiency which, alas, is not fulfilled within.

slot. He would love to buy a new Lada, he said. The problem was less the money - R7,400 - than the waiting time. The Lada and Moskvitch cars in a showroom on the outskirts of Moscow were not for sale. They could only be purchased through one's place of work and with the approval of the trade union.

European Diary



Moscow

market price for a new Lada was R10,000, he said knowingly. edgely.

Across the car park, in a huge state car building, it was back to the bureaucratic dream of triple queuing and scarcity for throngs of motorists desperate to obtain parts. Thousands of manhours more were being lost from work.

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OVERSEAS NEWS

Dalai ignores invitation to return to Tibet

BY COLINA MACDOUGALL IN LONDON

THE DALAI LAMA, speaking in London yesterday, rejected implicitly an invitation to return to Tibet and said the basic problem for the country was not his return but the issue of human rights and the destruction of Tibetan culture by the Chinese.

John Elliott reports from Amritsar on the poor prospects for ending years of civil strife Sikh ambitions extend beyond the Punjab

GHANI JAGIR SINGH sits in flowing dark blue robes and a saffron turban on the floor of the Sikhs' famous Golden Temple in Amritsar, Northern India, a long sharpened sword across his knees and an AK-47 Chinese-designed assault rifle leaning against the wall behind him.

THE INDIAN government is introducing a special police force of armed civilians to guard 700 remote villages and hamlets in the two Punjab districts, Amritsar and Gurdaspur, which have been worst hit by Sikh terrorist attacks and recent mass killings, John Elliott reports.

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Manila talks start on future of US bases

BY RICHARD GOURTAY IN MANILA

THE US and Philippines yesterday started a five-yearly review of an agreement covering two of the most important US military bases overseas, which will help shape regional superpower relations into the next century.

China drops plan to merge ministries

CHINA yesterday announced a surprise reversal of its decision to restructure its various transport ministries within an overall shake-up of its vast and inefficient bureaucracy.

Two Palestinians killed in Israeli border town raid

TWO PALESTINIAN guerrillas were killed and four Israeli soldiers injured during a prolonged gun battle on Israel's northern border with Lebanon early yesterday.

Moscow reluctant to help with Gulf arms embargo

A SENIOR Soviet official has given the clearest public indication yet of Moscow's extreme reluctance to co-operate with moves by Western members of the UN Security Council to obtain its agreement on an arms embargo against Iran as a means of hastening an end to the Gulf conflict.

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UK NEWS

Virgin air service to Los Angeles postponed

By Michael Donnan

VIRGIN Atlantic Airways has postponed plans to start scheduled air services this spring between Gatwick, London's second airport, and Los Angeles. The airline will wait until the Civil Aviation Authority decides, after public hearings this summer, whether British Airways will be permitted to retain the licence for Gatwick-Los Angeles services originally held by British Caledonian Airways. BA at present serves Los Angeles from Heathrow.

BA inherited the Gatwick-Los Angeles licence when it took over BCal earlier this year, and is continuing those flights until the CAA has decided it must stop. Mr Richard Branson, who runs Virgin, says that because of this, "we do not think the market is big enough for a doubling of the number of flights to Los Angeles from Gatwick."

"We have, therefore, asked the CAA to delete these routes from the BCal licence on the grounds that BA already has a monopoly (on the Los Angeles route) out of Heathrow."

London estate agency reveals post crash loss

By CLARE PEARSON

STICKLEY & Kent, a leading estate agency based in North London, yesterday revealed that it had fallen into losses in the first quarter of last year after the stock market crash.

Mr Norman Mazure, chairman of Shield, the Unlisted Securities Market, quoted property developer and estate agency which owns Stickley & Kent, said the losses meant the company would not now meet the profit forecast of £1m given for the year ended in June when Shield acquired the agency last summer.

Yesterday's announcement marks the first time an estate agent has admitted to making losses as a result of the collapse in stock market prices last October.

Mr Mazure said that although house prices had held up, turnover in houses worth £150,000 or above had suffered a severe downturn.

Turnover had improved in the first quarter of this year, but was still affected by uncertainty

among house owners about the direction of the property market, he said.

Shield has been forced to carry out an extensive review of Stickley's operations which led to the loss of 10 jobs. The group is now refocusing its operations to the areas around the M25 orbital motorway embracing London and away from the market in luxury inner-London homes.

The agency is opening an office in Brighthelm, north-west London, to add to its existing outlets in six areas including Kensington, Islington, and Hampstead, all in central north London.

Shield itself intends to turn its attention more closely to the outer London area.

The company also said it had broken off talks begun at the start of March with a number of potential bidders. Shield said, however, that prices which had been talked about were higher than the current share price they were not considered satisfactory.

IN BRIEF

Seamen and P&O seek new round of talks

The National Union of Seamen was yesterday believed to be drawing up fresh proposals towards resolving a two-month-old dispute by more than 2,000 Dover-based seamen employed by P&O European Ferries.

The initiative came after informal contacts between the two sides and Aca, the conciliation service, appeared to indicate that management and union officials might modify their positions to reach a peace settlement.

Top management officials of P&O European Ferries yesterday met Sir Jeffrey Sterling, P&O chairman. It is understood that that talks focused on a revised pay and conditions package drawn up by Aca last week and rejected by Dover seamen on Sunday. The company indicated last night it still believed a settlement based on the proposals was "realistic."

Channel Island moves

The Bristol and West Building Society is following the Abbey National and the Halifax by moving into the Channel Islands.

Subject to the approval of its members on April 19, the society is to take a controlling interest in two local estate agents - one in Jersey and the other in Guernsey - and plans to offer mortgages to island residents.

Harrisons purchase

Harrisons and Crosfield, the chemicals, building supplies, feedstuffs manufacturer and overseas trader, agreed to buy Woodburys, a US timber and building supplies group for \$2m (\$4.77m). The proposed acquisition is the first part of the company's plan to develop its operations in the US. Woodburys has nine outlets in the states of New York and Vermont, supported by a bulk distribution depot in Glens Falls, New York State.

Mr John Pryor

Mr John Pryor, manager of the FT Insurance Information Group, has died at the age of 53.

He joined the Financial Times in 1960 to work for the syndication department. He moved to Financial Times Business Information, founding its single most successful product, World Insurance Report, 14 years ago.

Richard Waters on a controversial accounting issue

Big banks divided on provision for loans to problem countries

BRITAIN'S big clearing banks diverged in their use of general provisions to meet expected losses from "problem" country loans last year, opening a debate on one of the most controversial accounting issues of recent years.

Full details of the provisions became clear with the publication over the past two weeks of the annual reports of the Big Four clearers.

The total amount set aside by the banks against losses on problem country loans was £300m more than was generally reported last month when they announced their annual figures for the year.

This was achieved by switching from general to specific provisions, reducing the charge to the banks' profit and loss accounts.

Barclays was the only bank to continue to increase its general reserves in line with its assets.

This contrasts strongly with National Westminster, which effectively released general provisions back into profits.

General provisions are set aside against unforeseen future losses "which are known from experience to be present in any portfolio of bank advances," to quote NatWest's typical accounting policy. Specific ones are matched against particular loans. Only specific provisions are tax-deductible, and only general ones count towards a bank's capital for supervisory purposes.

In the past, banks have been criticised for using their general reserves to smooth reported profits from one year to the next.

Three of the four banks ended the year with lower general provisions than they started it. This means that previous estimates of the likely losses in their portfolios were overstated, that they have changed their policy on providing against losses, or that they have used general provisions to reduce the strain on the charge against profits.

According to NatWest, the sharp 30 per cent decrease in its general reserve reflected greater accuracy in assessing specific provisions. The bank said it was carrying out a monthly exercise to identify possible losses on specific loans, and that this would enable it to run down general provisions further.

Midland said it had changed its policy to provide specifically against sovereign loans, while at the same time maintaining and increasing its general reserves.

Barclays, on the other hand, made a virtue of actually increasing its general provisions.

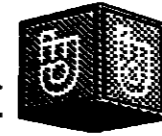
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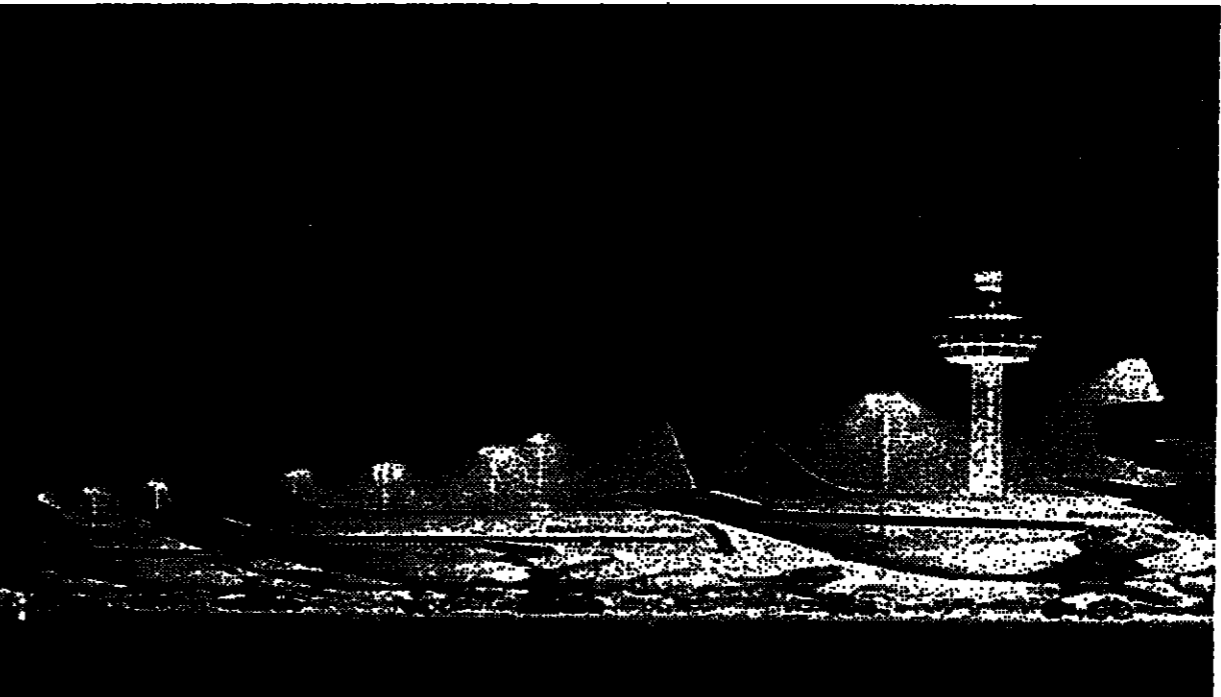
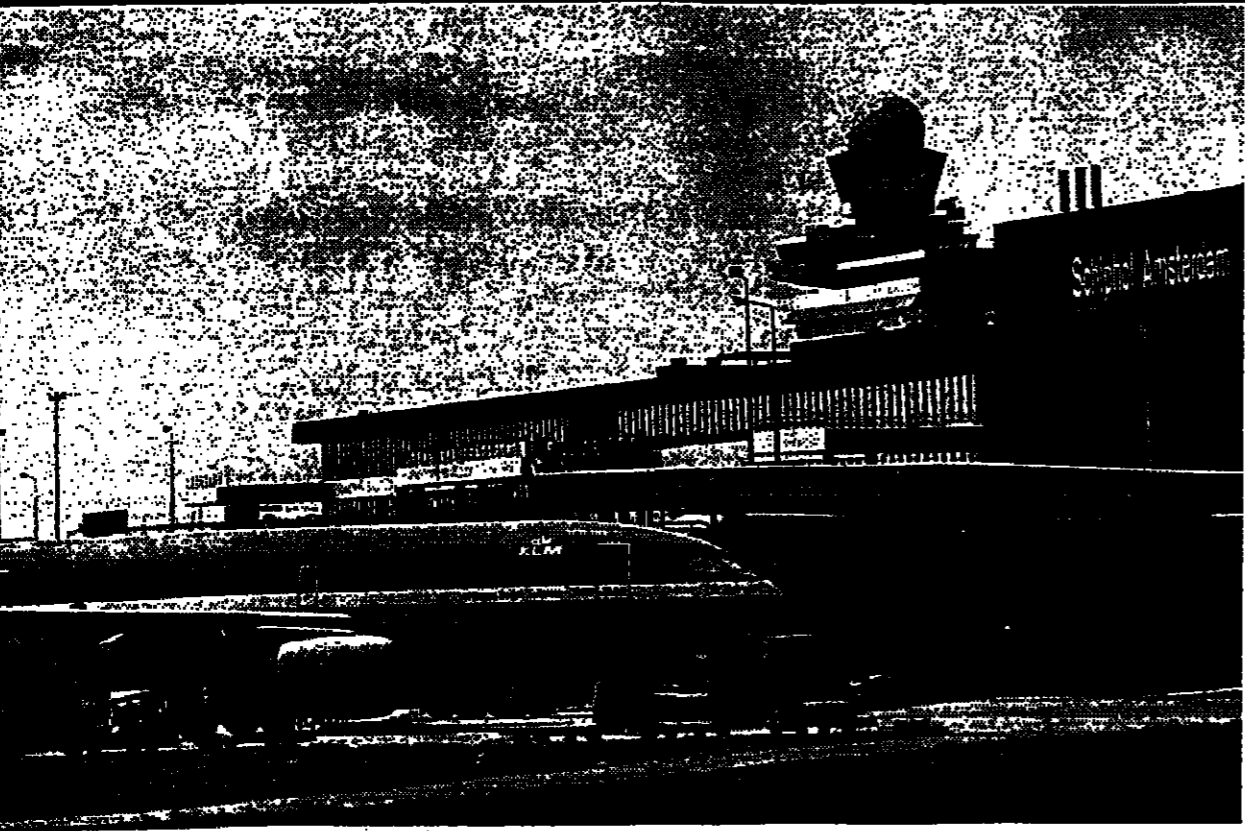
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UK NEWS

Peugeot goes on double shift to boost UK output

BY KEVIN DONE, MOTOR INDUSTRY CORRESPONDENT

PEUGEOT, the French vehicle maker, last night began double-shift working at its UK assembly plant at Ryton, Coventry for the first time in 12 years.

Peugeot is increasing output to 2,900 cars a week from a recent level of 1,100 cars a week on single-shift working and is aiming to reach full capacity at Ryton of about 2,500 cars a week by mid-1988. Any increase of more than 2,600 cars a week would require major new capital investment.

The fortunes of Peugeot Talbot, the French group's UK subsidiary, have been transformed in the past couple of years through the introduction of new models coupled with substantial improvements in productivity and quality standards.

After losing money heavily for most of the 1980s - the company had cumulative losses of £300m from 1979 to 1982 - Peugeot Talbot is expected to announce later this month a profit after interest for 1987 in excess of £10m on a turnover of more than £700m.

This will be the biggest profit

the company has ever made, and follows many years of decline in which the Ryton plant, formerly part of the Rootes group, was sold first to Chrysler in the late 1960s, and then to Peugeot of France at the start of 1978. When the US group was forced to pull out of Europe.

Mr Geoffrey Whalen, Peugeot Talbot managing director, said he expected production at the Ryton plant to virtually double to about 80,000 cars this year from 46,000 in 1987. UK output was planned to exceed 100,000 cars in 1988.

Since late last year Peugeot has been assembling two model ranges at Ryton, the 309, launched in the UK in early 1986, and the 405, which was launched in the UK in January. This year the group expects to produce about 30,000 405s for the UK market, 20,000 for export to West Germany, the Netherlands and Belgium and 30,000 309s for the UK market.

Depending on order books, the balance could shift more heavily towards the 405 in the UK as Pe-

ugeot has some spare capacity for exporting the 309 to the UK from France.

Peugeot Talbot imports engines, transmissions and body panels from France - the company loc its UK body shop when the Linwood plant in Scotland was closed in 1981 - but is hopeful of reaching about 65 per cent local content for the 405 model by the summer. It is currently running at about 60 per cent, while the 309 is at 65 per cent.

Peugeot's UK sales have increased rapidly due to the success of new models led by the 205 supermini, launched in the UK in 1984. In the past five years it has increased its share of the UK car market from 2 per cent to 5 per cent and is aiming to achieve a market share of between 6 per cent and 6.5 per cent in 1988.

Last year was the first time Peugeot sold more than 100,000 cars in a foreign market with UK sales last year of 101,264 units and a market share of 5.08 per cent.

Urban regeneration grants win praise for overall success

BY HAZEL DUFFY

THE GOVERNMENT'S urban development grant (UDG) has been an overall success in helping to improve run-down inner-city areas, according to an independent report by Aston University in Birmingham.

The UDG, which has been scrapped in favour of new City Grants, was based on the Urban Development Action Grant used in the US to boost inner-city development. It was introduced by the Government in 1982.

Central government paid 75 per cent of the grant and local government the remainder.

Some developers criticised the grant, particularly where local authorities were slow in submitting projects to central govern-

ment. Despite these reservations, the Aston team found that the grant proved attractive to many local or regionally based developers/investors and developer/traders, while being far less attractive to the nationally-based financial institutions.

The report, commissioned by the Department of the Environment, found that the grant had had considerable success particularly in improving the environment, stimulating private investment in housing in the inner cities, and providing jobs for people living in or near such areas.

Between 1982 and June 1986, the programme generated additional investment in the ratio of about 4:1. Commercial schemes contributed most of the private sector investment - £190m - followed by industrial (£101m) and housing (£58m). In several inner-city areas, projects which have been assisted by UDG have been the only source of new, private-sector housing provision.

Farm price policy condemned

BY MAX WILKINSON, RESOURCES EDITOR

DR DAVID Clark, the opposition Labour Party spokesman for Agriculture, yesterday condemned the Government's efforts to obtain a devaluation of the "green pound" which he said would raise food prices for house-

holds. He said the Government was now campaigning for farm price increases in Britain just eight weeks after claiming a victory in persuading its European Community partners to agree to a programme of price cuts, at the end of the recent farm price talks.

Whitehall officials confirmed yesterday that Britain would be asking for a 7.5 per cent devaluation of the green pound for pig

meat - the special exchange rate which governs subsidies paid to farmers. Measured reductions are to be sought in the rate for other agricultural produce.

Mr John McGregor, the Agriculture Minister, sees these devaluations as a step towards the longer-term goal of eliminating the special agricultural exchange rates in the Community.

However, Dr Clark said the effect would be to raise prices paid to farmers and raise food prices and it represented the true cost of the Prime Minister's recent "cave in" in Brussels.

He said: "It is ludicrous to agree to limit over-production by penalties and then to put up the

basic price support." The UK has been pressing for green pound devaluations from the start of this year's farm price negotiations. The precise rates - except for pigmeat - for which the UK will argue will be decided in the light of exchange rates closer to the next meeting of Agriculture Ministers in Luxembourg.

Officials point out that the gap between the green pound and the normal sterling exchange rate has been narrowing recently. For beef, the difference was 8.4 per cent on March 7, but had fallen to 3.5 per cent by this week. For pigmeat the gap was 10.9 per cent on March 7 compared with 7.5 per cent now.

NOTICE OF DEFAULT

To the Holders of

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Chemical Bank, as Trustee (the "Trustee") under the Indenture dated as of March 1, 1981 (the "Original Indenture") among Tipco Finance N.V. ("Tipco"), Texas International Company, as Guarantor (the "Company") and the Trustee under which Tipco's U.S. \$30,000,000 8¼% Convertible Subordinated Debentures Due 1996 (the "Securities") have been issued, which Original Indenture was supplemented by the First Supplemental Indenture dated as of June 1, 1985 (together with the Original Indenture herein called the "Indenture") pursuant to which the Company assumed the due and punctual payment of the principal of and premium, if any, and interest on the Securities, hereby gives notice pursuant to Section 5.08 of the Indenture that an Event of Default has occurred and is continuing under the Indenture. The Event of Default consists of the default in the payment of the installment of interest due and payable on the Securities on March 1, 1988, and continuance of such default for a period of 30 days.

Section 5.01 of the Indenture states in part as follows:

"If an Event of Default occurs and is continuing, then, and in each and every such case, unless the principal of all the Securities shall have already become due and payable, either the Trustee or the holders of not less than 25% in aggregate principal amount of the Securities then outstanding (or such lesser amount as shall have acted at a meeting of Securityholders pursuant to Section 8.05), by notice in writing to the Company and the Guarantor (and to the Trustee if given by holders of the Securities), may declare the principal of all the Securities to be due and payable immediately, and upon any such declaration the same shall become and shall be immediately due and payable."

The Trustee has not as yet given the foregoing notice inasmuch as the Trustee has not yet determined whether or not such action is in the best interests of the holders of the Securities.

The Indenture provides, with certain exceptions, as follows:

"The holders of a majority in aggregate principal amount of the Securities then outstanding (or such lesser amount as shall have acted at a meeting of Securityholders pursuant to Section 8.05) shall have the right to direct the time, method and place of conducting any proceeding for any remedy available to the Trustee or exercising any trust or power conferred on the Trustee."

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"(c) the Trustee shall not be liable with respect to any action taken, suffered or omitted to be taken by it in good faith in accordance with the direction of the holders of not less than a majority in principal amount of the Securities at the time outstanding (or such lesser amount as shall have acted at a meeting of Securityholders pursuant to Section 8.05) relating to the time, method and place of conducting any proceeding for any remedy available to the Trustee, or exercising any trust or power conferred upon the Trustee, under this Indenture."

The holders of the Securities are referred to the Indenture, copies of which are available for examination at the Corporate Trust Office of the Trustee during normal business hours, for more information concerning the rights of the holders of the Securities, the duties and immunities of the Trustee and the rights of the holders of Senior Indebtedness of the Company.

Inquiries concerning this Notice should be directed to Mr. Thomas J. Foley, Vice President, Chemical Bank, 55 Water Street (Room 1820), New York, New York 10041, (212) 820-5158.

In order to insure receipt of any future notices the holders of the Securities may wish to file their names, addresses and principal amounts held with Chemical Bank at the above address.

Dated: April 6, 1988

CHEMICAL BANK
as Trustee

Buoyant activity predicted by FT average of forecasts

BY RALPH ATKINS

BUOYANT ACTIVITY but a decelerating rate of growth in 1988 and 1989 are predicted for the British economy in an average of economic forecasts compiled by the Financial Times and published today.

Economic growth is expected to be slower this year than in 1987 but it will remain strong. A further deceleration is expected in 1988. The trade position will worsen with the balance on the current account rising to a record £6.1bn in 1988.

The FT survey shows recent exchange rate and interest rate movements may have clouded the vision of forecasting groups. There are wide variations in forecasts for those variables - which

have knock-on effects for other indicators.

Estimates for three-month interbank interest rates vary by 3 percentage points in 1988. Forecasts for the deficit next year on the balance of payments current account vary between about £4bn and £10bn.

The division reflects uncertainty among economists about the consequences of a rapid rate of economic expansion. While some forecasting groups fear excessive consumer spending will suck in overseas goods and push up inflation, others are more confident that British industry will be able to respond adequately to increased demand.

The worries of some forecast-

ers about "overheating" have increased since last month's Budget. Several City of London economists have revised upwards their projections for consumer spending and imports in order to take account of the extra demand resulting from the larger than expected tax giveaway.

The variation between forecasting groups is shown in forecasts for the growth of export and import volumes. According to the forecasts, export volumes may grow by 2 per cent this year, or by almost 5 per cent.

The overall FT average shows exports rising by 3.3 per cent this year and by 2.5 per cent in 1988. Imports are predicted to rise by 6.9 per cent and 4.3 per cent

respectively.

Similarly, there is disagreement about the path unemployment will take. The forecasts predict both falls and rises.

The FT average suggests unemployment will remain constant at the present level of about 2.5m.

The survey sample is split evenly between City economists and groups based in universities and other research centres.

Nor has any account been taken of different assumptions underlying economic models used by forecasting groups. Some forecasts were compiled before the Budget, introducing a possible bias.

Future surveys will illustrate how economists' expectations vary as circumstances change, and how accurate the survey is as a forecaster. The wide variations between groups' predictions mean, however, that the FT average cannot pretend to represent a consensus.

After all, as the saying goes, if you placed all economists end to end they would never reach a conclusion.

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FT84

UK NEWS

RENEWED FEARS OF 'OVERHEATING'

Credit continues to rise as debt figure hits high

BY RALPH ATKINS

BRITISH consumers' appetite for credit continued unabated in February as outstanding debt rose to another record level, according to official figures published yesterday.

The Department of Trade and Industry said that outstanding consumer credit rose a seasonally-adjusted £200m to £22.6bn in February. That was about the same rate of increase as in January.

The figures cover credit agreements reached with finance houses, other specialist credit providers, building societies, retailers and on bank credit cards.

They exclude personal bank loans and lending by insurance companies, where in December the amount outstanding was £18.5bn.

New credit advanced to consumers was a record £3.6bn in February compared with £2.9bn in January. In the three months to February, the amount advanced was 2 per cent higher than in the previous three months.

Department of Trade officials believe the rate of increase in the amount outstanding may be slowing. In the three months to February the total increased by £855m. This compared with £1bn in the previous three months and was lower than any quarter in 1987.

However, the continued growth will increase the worries of some independent economists that the economy is growing too fast.

There are fears that strong consumer spending, fuelled by a

rapid expansion in consumer credit, will suck in imports and increase inflation.

In separate figures published yesterday the department has revised upwards estimates for retail sales volumes in February. The figures suggest recent buoyant high street sales growth is continuing with no signs of a slowdown.

The final seasonally-adjusted index of retail sales in February stood at 135.3 (1980=100) — an increase of 0.3 per cent on January.

In the three months to February, sales were 1.3 per cent higher than the previous three months and almost 7 per cent higher than the same period a year before.

February's credit figures show the amount outstanding on bank credit cards rose £90m to £5.64bn during the month compared with a fall of £2m in January.

Agreements with retailers decreased slightly as consumers repaid debt under deals made in the autumn.

The Mortgage Corporation, which arranges loans for house purchases, is to accept unit-linked endowment policies with managed funds when assigning mortgage loans, writes David Barchard.

The change brings the company into line with its rivals. The large building societies already accept unit-linked endowment policies for their mortgages.

New and existing unit-linked policies will be accepted, but the policy must have a minimum 10-year term.

Eurotunnel meters its progress

BY ANDREW TAYLOR

THE MACHINES digging the Channel tunnel have progressed 1,200 metres which leaves about another 45km to go, according to the latest progress report from Eurotunnel, the privately owned Anglo-French group building the tunnel.

Eurotunnel, which last November completed its funding arrangements with a £700m international share issue, yesterday published preliminary un-audited results for the year ending December 31 1987.

At this stage progress is being measured in metres rather than pounds and pence with the first fare-paying passengers not due to use the tunnel until May 1993.

Three tunnels are proposed: two will carry traffic and there will also be a central service tunnel. So far about 1,200 metres of the service tunnel have been dug on the British side. This includes 400 metres of an earlier Channel Tunnel attempt, abandoned by the Labour Government in 1975.

The start of tunnelling on the French side, according to Eurotunnel, has been delayed by the failure of a French company commissioned to supply some of the five tunnel boring machines needed for the French operation.

The machines have since been re-ordered from Japanese and US suppliers.

Figures published yesterday by Eurotunnel show that total costs since the company was incorporated in 1985 had risen to \$442m by the end of last year. This included £124m to meet the cost



Digging deep: monitoring the drilling

of raising £50m in loans, standby credits and equity.

According to Eurotunnel contracts worth around £260m had been placed with suppliers and sub-contractors by the beginning of last month. Approaching 90 per cent of orders on the British side had been placed with British companies and between 60 and 70 per cent with French companies on the French side.

The proportion of orders placed with French companies would have been higher but for the failure of the French tunnel-boring machine supplier. Six tunnel-boring machines worth around £25m have been ordered for the UK side: four from James Howden in

Glasgow and two from Martham & Co, a British subsidiary of Robbins, the US engineering group.

Other large orders include a £2m aggregate contract for Foster Yeoman in Scotland, a £3.3m order for construction locomotives placed with Hunslet of Leeds and a £2.5m order for spoil-disposal conveyors placed with Anderson Strathclyde of Glasgow.

According to Eurotunnel, more than 14,500 separate orders have so far been placed by the tunnel's contractors. The preliminary accounts show the group spent £26m last year acquiring land for the project under the terms of the concession granted by the British

and French governments. Another £57m was spent on corporate costs including wages and office overheads.

Eurotunnel says all costs and revenues have been capitalised either by transfer from the profit and loss account or by being charged directly to fixed assets leaving no balance to be carried forward against future profits.

Total equity raised by Eurotunnel by the end of last year was £1,025m of which about £678m was held in cash and investments at the year end. The directors do not intend to recommend a dividend during construction. The figures serve to show how much has still to be done.

WORLD BANKING

The Financial Times proposes to publish this survey on:

18th May 1988

For a full editorial synopsis and advertisement details, please contact:

KAY CRELLIN
on 01-248 8000 ext 3230

or write to her at:

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

legrand

The Board met on March 25, 1988, under the Chairmanship of Mr. François Grappotte, to approve the financial statements for 1987. Consolidated financial statements (in FF million)

	1987	1986	%
Sales	4,936	4,557	+8.3
Net income (Group Interest)	458	328	+40
% of sales	9.3%	7.2%	
Funds provided from operations (cash flow)	743	600	+24
% of sales	15%	13%	

Given this satisfactory performance, the Board has decided to propose a 12% dividend increase to the Annual General Meeting, due to be held in Limoges in June 13, 1988. Le FF 38 per ordinary share and FF 60.80 per preferred share, in view of the interim dividend declared on February 1, the balance, Le FF 21 per ordinary share and FF 33.80 per preferred share, will be made payable as from July 1, 1988.

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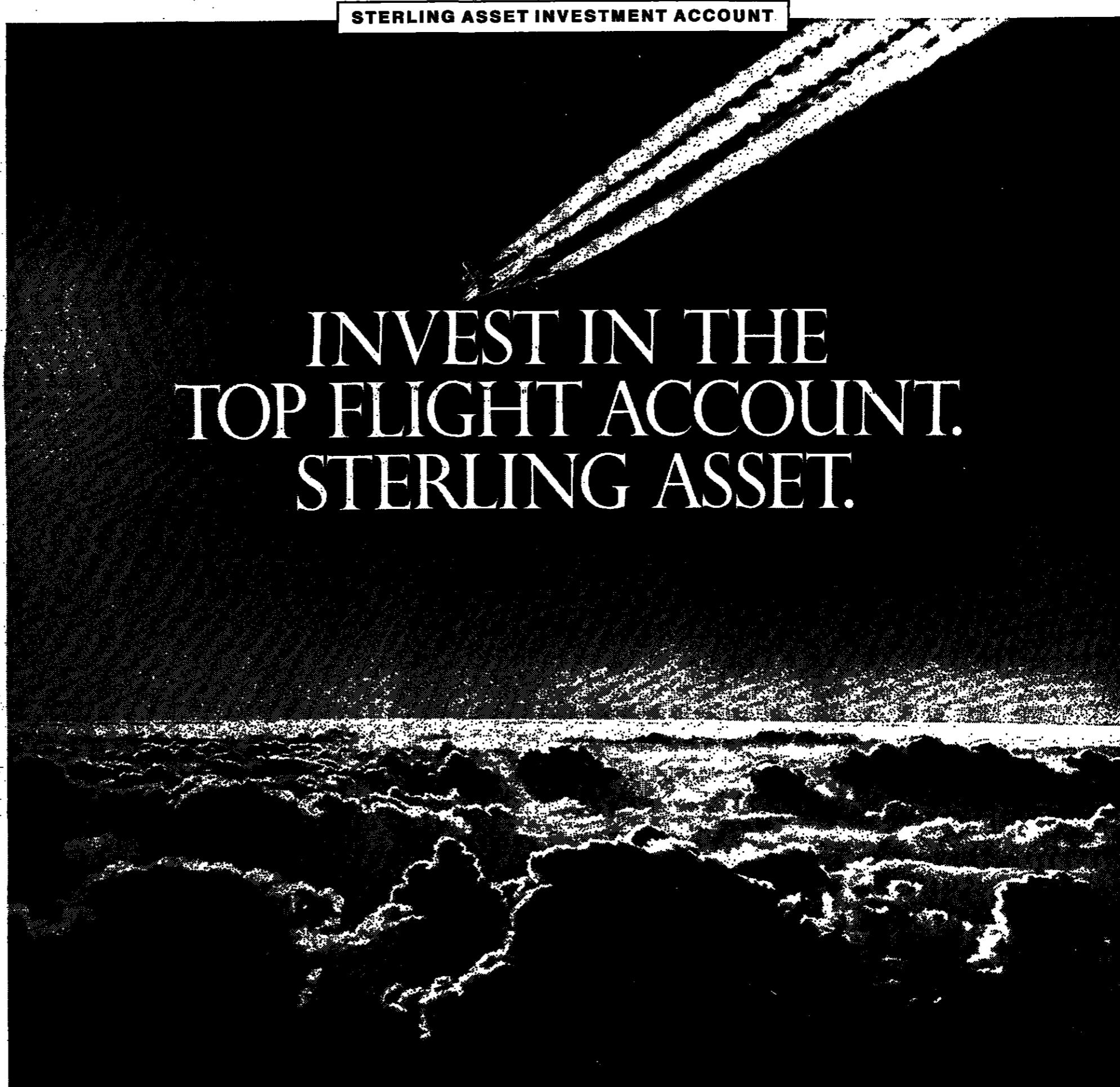
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UK NEWS

Labour's deputy leader garners union backing

BY JOHN HUNT

SUPPORTERS of Mr Roy Hattersley in his bid to retain the deputy leadership of the Labour Party last night declared that their campaign was "looking healthy and looking good" after declarations of support from trades union leaders over the Easter weekend.

They were particularly happy at the number of unions which will have a ballot of their members on the rank and file.

They believe that this will favour Mr Hattersley, the present deputy leader, against his two contenders, Mr John Prescott, the party's energy spokesman, and Mr Eric Heffer, the leftwing MP.

It is conceded by Mr Hattersley's camp that his contest against two contenders will be much tougher than the leadership battle that Mr Neil Kinnock faces against Mr Tony Benn, the leftwing MP.

Those unions which are expected to ballot include the Amalgamated Union of Engineering Workers, the National Union of General Municipal, Boilermakers and Allied Trades Unions, the National Union of Public Employees and the Union of Communication Workers.

The unions carry 40 per cent of the vote in the electoral col-

lege, the constituency parties 30 per cent and the parliamentary party 30 per cent. The Transport and General Workers, the union with the most votes in that category, has not yet decided its position, although Mr Ron Todd, its general secretary, has pledged his support for the Kinnock/Hattersley ticket.

The Hattersley analysis is that last week's entry of Mr Prescott in the race gave the campaign more bite and gained the new contender considerable publicity. But the Hattersley workers feel the initiative is now back with them.

However, this is denied by Mr Prescott, who has so far publicly recovered the backing of his own union, the National Union of Seamen. He said last night that he was quite happy for the unions to ballot their members and believed that this would favour him as much as Mr Hattersley.

"It will be a six month haul," he said. "I am happy at the way our case is being presented and consider we should get a very comfortable result."

Meanwhile, Mr Benn will make his most hard-hitting speech of the campaign tonight when he is expected to attack what he terms the "authoritarian" style of the Labour leadership.

Eric Short looks at the Government's Do-It-Yourself approach to pension schemes

Retirement in a brave new world

FROM TODAY employees will no longer be required to belong to their employer's company pension scheme as a condition of employment. Membership will be voluntary.

This is one of a number of radical changes in the Government's brave new pensions world brought about by the 1986 Social Security Act which comes into effect today. The Government has two underlying objectives behind these changes:

- The well-publicised policy of giving people wider choice in their pension arrangements.
- To reduce the role of the state in pension provision.

The second objective is achieved by sharply reducing the benefits provided by the state earnings-related pension scheme (Serps).

The Government had intended to phase out Serps. However, following widespread opposition, it confined itself to reforming the benefits, presumably with the intention that, after other changes, so few employees would remain in Serps that it could be wound up later. All employees qualify for the basic state pension scheme.

The ending of compulsory membership of company schemes means that employees have the

final decision in their pension arrangements above the basic state pension and their wider choice offers three options:

- Serps.
- Company pension scheme.
- Personal arrangements.

An employee who does not exercise a choice is, by default, in Serps. However, these choices are not mutually exclusive. An employee can combine all three choices if desired.

The act introduces the new personal pension, which employees can use to make their own pension arrangements outside the company scheme and outside of or on top of Serps.

Indeed, almost all attention on the changes has been focused on the introduction of personal pensions for employees, though this is just one important aspect.

However, because of the delay in the implementation of the Financial Services Act, the new style personal pensions will not be available until July 1. But employees will be able to back-date contributions to the beginning of the tax year.

The danger facing the Government in achieving its objective of reducing state involvement is that employees will be in Serps simply through inertia.

So, a "stick-and-carrot"

approach has been adopted by the Government - the stick of reduced Serps benefits and the carrot of a 2 per cent incentive payment until 1993 for contracting-out of Serps, having not previously been in a contracted-out scheme for two or more years.

Employees opting to remain in the company pension scheme are not debarred from making some extra pension arrangements on a personalised basis through free-standing additional voluntary contribution schemes, the forerunner of the changes having been available since last October.

Employees can now contract-out of Serps on a money purchase basis, in addition to the previous salary-related basis. The Government hoped this would encourage the establishment of industry-wide schemes. While employees have the right to opt out of a company scheme, they have no right to re-entry. Neither have employers any obligation to contribute to an employee's personal pension other than the legal minimum required to contract-out of Serps.

These factors are left entirely to the discretion of employers. All indications are that employers generally are taking a hard line towards employees who intend to leave the pension

scheme, with the full support of the trade unions which are opposed to personal pensions.

Surveys by the Confederation of British Industry show that most employers will not contribute towards an employee's personal pension. (The Government, as an employer, has stated that it will not contribute to a civil servant's personal pension.)

In addition, employees who opt out will get no, or reduced, death and disability benefits. Re-entry to the company scheme will be strictly limited.

However, most employers are undertaking publicity campaigns to explain the benefits of the company scheme to employees. Trade unions are issuing leaflets that boost company pension schemes and condemn personal pensions out of hand.

The new environment gave employers the opportunity to review their pension scheme arrangements to provide flexibility to meet the needs during the 1980s of a more mobile workforce wanting greater involvement in their pension arrangements.

However, few employers appear to have made more than minimal changes to their current schemes, sticking to the rigid final salary basis.

Editorial comment, Page 13

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207	145	Am. Brk. Ind. D.U.S.	192nd	0	10.0	5.1	-
41	25	Amalgamated	29	0	-	-	-
142	60	BSR Design Group (USM)	52	-1	2.1	3.9	8.3
189	108	Barton Group	158	0	2.7	1.7	27.9
186	95	Bray Technologies	138	0	4.7	3.4	11.8
201	130	CCI Group Ordinary	258	-2	11.5	4.5	6.6
107	99	CCI Group 1.5% Conv. Pref.	130	0	15.1	11.5	-
171	130	Carborundum Ordinary	130	0	5.4	4.1	11.3
104	91	Carborundum 7.5% Pref.	103	-1	10.3	10.0	-
215	87	George Blair	215	-1	3.7	1.7	6.0
143	48	Mid Group	47	0	-	-	-
104	59	Johnson Group	88	-1	3.4	3.9	9.7
780	300	Milkhouse NY Unm. S.D.	330	0	10.4	3.2	13.1
94	41	Robert Aschman	41	0	-	-	2.4
134	30	Servotronics	126nd	0	5.5	4.4	31.5
224	67	Torley & Carlsie	198	0	6.6	3.3	9.6
71	32	Trevian Holdings (USM)	65	0	2.7	4.2	7.8
268	190	W. S. Yates	268	0	16.6	6.2	51.5

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GROUP SECRETARY
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MANAGEMENT

Fund management

Baillie Gifford gives stability a hard sell

James Buxton on the Edinburgh company's revitalised strategy

THE WEEK last October which began with Black Monday happened to be rather a good one for Baillie Gifford, one of Edinburgh's leading fund management companies. On Black Monday itself it made a presentation of its investment management skills to a major (unnamed) pension fund client.

Two days later the presentation team members were drinking champagne to celebrate their victory in the contest, gaining the management of a fund then worth £260m (though the crash took it down to £175m) — Baillie Gifford's biggest pension fund client so far.

To the outside world Baillie Gifford presents an extremely conservative impression. It is housed in a Georgian building just off Charlotte Square in Edinburgh and the front door still bears the brass plate of the firm of solicitors (founded in 1836) which later gave birth to the investment management house. As recently as 1982 four-fifths of the £501m worth of funds it had under management were in the original staple of Scottish fund managers, investment trusts.

Pension money rose elevenfold

Since then, however, the amount of pension fund money under management has risen elevenfold from £100m to £1.1bn. Although the long bull market accounts for part of the increase in the value of pension funds under management, the number of individual funds under management has grown from 14 to 41 since 1982 and the number of staff has increased from 40 to 101.

Yet compared with the upheavals that have taken place in financial institutions in the City of London in the past three years, that may not seem a very dramatic change. Furthermore, the core staff at Baillie Gifford has remained extremely stable, with the partners and senior executives

most recruited from university and trained in-house — having been with the company for an average of 14 years. The fundamental change, according to Gavin Gemmill, the senior partner responsible for pension funds who has been with Baillie Gifford for 24 years, is that the company has changed its attitude to itself. "In the past we didn't perceive ourselves as managing a business. We considered ourselves more like a firm of solicitors managing our clients' affairs without much focus on running those of our own."

The change in the way the business was run came in the early 1980s. It was then that the company realised that it had to win more business in the field of pension fund management, which was rapidly becoming the biggest single category of institutional investment. Baillie Gifford already had several advantages: it had a generally good investment performance record, with particular success in the Japanese market. It had stuck rigidly to a fundamental approach of choosing stocks with a view to making a lot of money over a two to three year period, rather than going for rapid results.

Big Bang in 1986 also gave Baillie Gifford — and Scottish institutions in general — some major potential assets. The trustees of many corporate pension funds and charities became wary of the big financial conglomerates it had a generally good investment performance record, with particular success in the Japanese market. It had stuck rigidly to a fundamental approach of choosing stocks with a view to making a lot of money over a two to three year period, rather than going for rapid results.

The pace has also become hotter as Baillie Gifford increasingly found itself competing with several other independent fund managers roughly similar to itself rather than with a major London conglomerate, so that its special features had to be highlighted more sharply.

"We found we were doing OK with small groups of people but less well in big meetings with, say, 15 people. But where we were in competition with six or seven other fund managers we

Being in Edinburgh adds to the sense of independence because of the city's remoteness from the hurly-burly of the London market. Charles Flowerden, a 27-year-old Englishman who joined Baillie Gifford straight from Oxford and handles UK equities, does not feel that being in Edinburgh is at any disadvantage in fund management. "It's not necessary to sit in Balls Brothers (a wine bar in the City of London) to get the gossip. Your friends can telephone you. Anyway we discourage that sort of short-term approach to investment. It doesn't matter whether you buy a share at 100p or at 101p if you're expecting it to go up to 300p."

But Baillie Gifford's detached, rather intellectual approach to life — many of its staff seem to be thoughtful, unemotional people — may have lent itself to successful fund management but did not make the company naturally gifted at marketing. Gemmill says that Baillie Gifford received a shock when, about three years ago, it made a presentation to a potential pension fund client with which it already had good connections and failed to win the contract. It made a major effort to improve its marketing.

The trustees of British pension funds normally go through one of a small number of firms of actuaries when they are seeking new fund managers. Through the fund managers can and do try to maintain good contacts with the actuaries, their only chance to impress the client himself is when they make a presentation during the "beauty contest" that precedes the selection of a new fund manager. The presentation, which rarely lasts more than an hour, is crucial.

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Gavin Gemmill made major effort to improve marketing

were wrongly expecting them to have read the material we had sent them in advance.

"The arguments the clients were hearing tended to sound the same. We may have sounded rather bland," he admits. "We had to emphasize what was different about us," namely the calibre of Baillie Gifford's staff and their continuity of service. Furthermore, "we were coming up against companies such as Gartmore (the London-based independent fund manager) and Murray Johnstone of Glasgow who had got their marketing acts together sooner than we had."

Tightened up presentations

Baillie Gifford therefore embarked on a major effort to tighten up its presentations, partly with the help of Brian Malcolm who moved to Edinburgh after 17 years in the City to be the company's first full-time executive responsible for marketing.

The fund managers and analysts making the presentations were fully rehearsed before going on stage. Flip charts (backed by distributed photocopies) were introduced to emphasise the main points that Baillie Gifford wanted to get across to the client. Big efforts were made to tailor the presentation to the client's

BIM vote on charter

BY MICHAEL SKAPINKER

THE BRITISH Institute of Management is to ask its members whether it should apply for a Royal Charter to become the body responsible for granting individuals the title of Chartered Manager.

The concept of the chartered manager is the brainchild of the Council for Management Education and Development (Mead), which was set up last year by the BIM, the Confederation of British Industry and the Foundation for Management Education.

The organizations involved were responding to two reports on British management education, both of which called for the establishment of a national qualification. In addition to any other professional or vocational training they might follow, young British managers will be encouraged to pass a series of theoretical examinations and practical tasks to acquire the title of Chartered Manager.

The BIM, supported by the other organisations involved, is proposing that it should become the body responsible for supervising the national qualification.

The organisation's 73,000 members will be asked whether they approve of the initiative taking on this new role. Following this consultation exercise, the BIM's annual general meeting in September will be asked to vote on a proposal to transform the organisation into the British Chartered Institute of Management.

The chartered manager idea has some heavyweights behind it. Bob Reil, chairman of Shell UK and of Mead, has welcomed the BIM's decision to play a central role in developing the qualification.

David Hornby, chairman of Bank Xerox UK, and Leonard Peach, chairman of the National Health Service management board, also occupy senior positions in Mead.

Other managers and educators have questioned, however, whether the establishment of a Chartered Institute is the best way to go about improving the standards of British management education. They fear that the qualification might be too rigid and bureaucratic.

Even some of those involved in Mead worry that young managers will find the idea of doing a Masters of Business Administration degree more attractive.

Types of manager

A dearth of good all-rounders

BY MICHAEL SKAPINKER

ARE YOU A Godfather or an Ostrich? A Politician or an Eager Beaver? Do you thrive on conflict or do you avoid it?

Many writers have tried to define the various categories of managerial personality. The latest attempt comes from J.S. Nimomyia, who has had plenty of time to think about the subject.

During his 27 years at Ford, Nimomyia has held a variety of line, research and middle management positions. As part of a research team in the 1970s, he spent weeks observing managers in other companies in the oil and motor industries.

In his experience, few managers are up to the job. "Indeed, most of those I've known lack what I consider the most basic requirements for effective management — an understanding of the human condition and an appreciation of people," he writes in the latest issue of the Harvard Business Review.

Most managers are selected on the basis of their expertise in a non-supervisory position. They tend, says Nimomyia, to display one of seven, generally unattractive, management styles.

The Godfather. Still the prevalent style, despite all the current talk of participatory management. Godfathers demand complete loyalty from their employees and thrive on confrontation with outsiders. They expect their subordinates to stand at the ring side and cheer for them.

Groups led by godfathers are goal-oriented and are known for getting things done. But they do not always act in the interests of the organisation as a whole.

The Ostrich. Ostriches love the status quo, dislike conflict and unpleasantness, and hope that problems will simply go away.

Ostriches are more worried about the opinion of their superiors than about the morale of their subordinates. Their subordinates, in turn, often lack initiative and imagination.

The Do-It-Yourselfer. Do-It-Yourselfers want to carry out every task themselves, particularly the more important ones. They rarely delegate. Their motto is: "If you want a job done do it yourself!" Their illness or departure can bring about the collapse of an entire department.

The Detailer. Detailers want to know about every aspect of

their employees' work. They, too, find it difficult to delegate. When they do, they badge their employees constantly to make sure they come to the right decision.

The Politician. We all like working for Politicians because they tell us what we want to hear. Their own superiors like them for the same reason. Unfortunately, says Nimomyia, Politicians tend to overdo it. A colleague of his received 37 notes of congratulation from his Politician boss in one year. "No one looks forward to the 38th insurance note," he says.

The Arbitrator. Arbitrators are good at handling large groups of people and at resolving conflicts. But they are so friendly with their subordinates that they find it hard to crack down when the going gets rough.

The Eager Beaver. They create so much work that they disrupt the smooth functioning of the organisation. Eager Beavers measure their worth by the number of letters and reports they generate. They expect their subordinates to work overtime and occasionally on weekends.

Combination

Each of these styles has something to offer an organisation, Nimomyia says, but not if a manager relies on only one of them. Good managers use a combination of styles.

An effective manager is sometimes a Godfather and sometimes a Do-It-Yourselfer, often an Arbitrator and occasionally even an Ostrich," he says. "After 27 years, I think I know good managers when I see them, and I think I know how to find them."

Most subordinates know who the good managers are, he says. The problem is that people seldom ask them. When companies hire new managers, they usually ask references from the candidates' former employers.

"If companies really want to know whether managers can manage, why not ask for references from their former subordinates?" "The problem is that people seldom ask them. When companies hire new managers, they usually ask references from the candidates' former employers."

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BUSINESS LAW

New pitfalls for directors

By Barry Donnelly and Martin Piers

FRAUDULENT trading now has a more easily satisfied younger brother — wrongful trading — where dishonest intent no longer need be proved. Now, not only the fraudster but also the honest incompetent and the unjustified optimist may be personally liable to contribute to the company's assets. Reasonableness rather than optimism will decide the fate of a director.

Although wrongful trading remains an unknown quantity in the sense that there is so far no practical experience with the application of the law — the dangers which it represents for company directors are more than clear. It is not only the director himself who is at risk but also the person upon whose instructions or directions he is accustomed to act. That is, any shadow director, bank, venture capitalist, parent company and auditors are therefore among those potentially at risk.

The new provisions of the Insolvency Act 1986 apply where, after April 28 1986, a company has gone into insolvent liquidation and where, at some time before the commencement of the winding-up of the company, a director at that time knew, or ought to have concluded, that there was no reasonable prospect that the company would avoid going into insolvent liquidation. The objective test is akin to that of negligence, not dishonesty, and that in itself should cause alarm.

The statutory defence provides scope for much debate. If the court is satisfied that a director took every step which he ought to have taken to minimise potential loss to the creditors from the time when he knew, or ought to have concluded, that insolvent liquidation was inevitable, he will escape liability. Parliament refused to insert the word "reasonable" into the phrase "every step". Nevertheless, Lord Denning was of the opinion that the courts would insert "reasonable", whether it was included in the statute or not. Otherwise, a director could be caught by failing to take steps which he did not realise he ought to have taken. It remains to be seen whether Lord Denning is proved correct.

But what are the relevant steps? Resignation in itself will not be sufficient, since the point at which a director ought to have made his conclusions is likely to have passed. Resignation does not protect creditors or minimise their loss. The director's duty will include persuading his col-

leagues to accept that things have gone seriously wrong and that the advice of lawyers and auditors should be sought. Directors will be shocked when, instead of being advised to resign, they are told that they must address the problem and endeavour to effect the best possible outcome, perhaps by the use of the new administration procedure (should a debenture holder not block such a move) or a voluntary arrangement with creditors. The director who is unable to contribute to the best possible outcome, perhaps by the use of the new administration procedure (should a debenture holder not block such a move) or a voluntary arrangement with creditors, may be held liable in damages to such directors should they fail to do so.

While these potentially grave dangers pervade, insolvency practitioners from leading accountancy firms anticipate that the ultimate sanction, personal liability to contribute to the company's assets, may rarely arise. This is because liquidators would be far more interested in an acceptable contribution through a negotiated compromise to boost the assets, than in the expense and uncertainty of taking the litigation all the way, notwithstanding the court's power to order a director to make a contribution equal to the total loss suffered by the creditors of the company.

Nevertheless, proceedings for wrongful trading can only be brought against directors by the liquidator, who is under a statutory duty to report within six months of his appointment to the DTI, who can consider bringing disqualification proceedings. Insolvency practitioners are provided with special guidance notes to aid them in completing the new standard form report. The

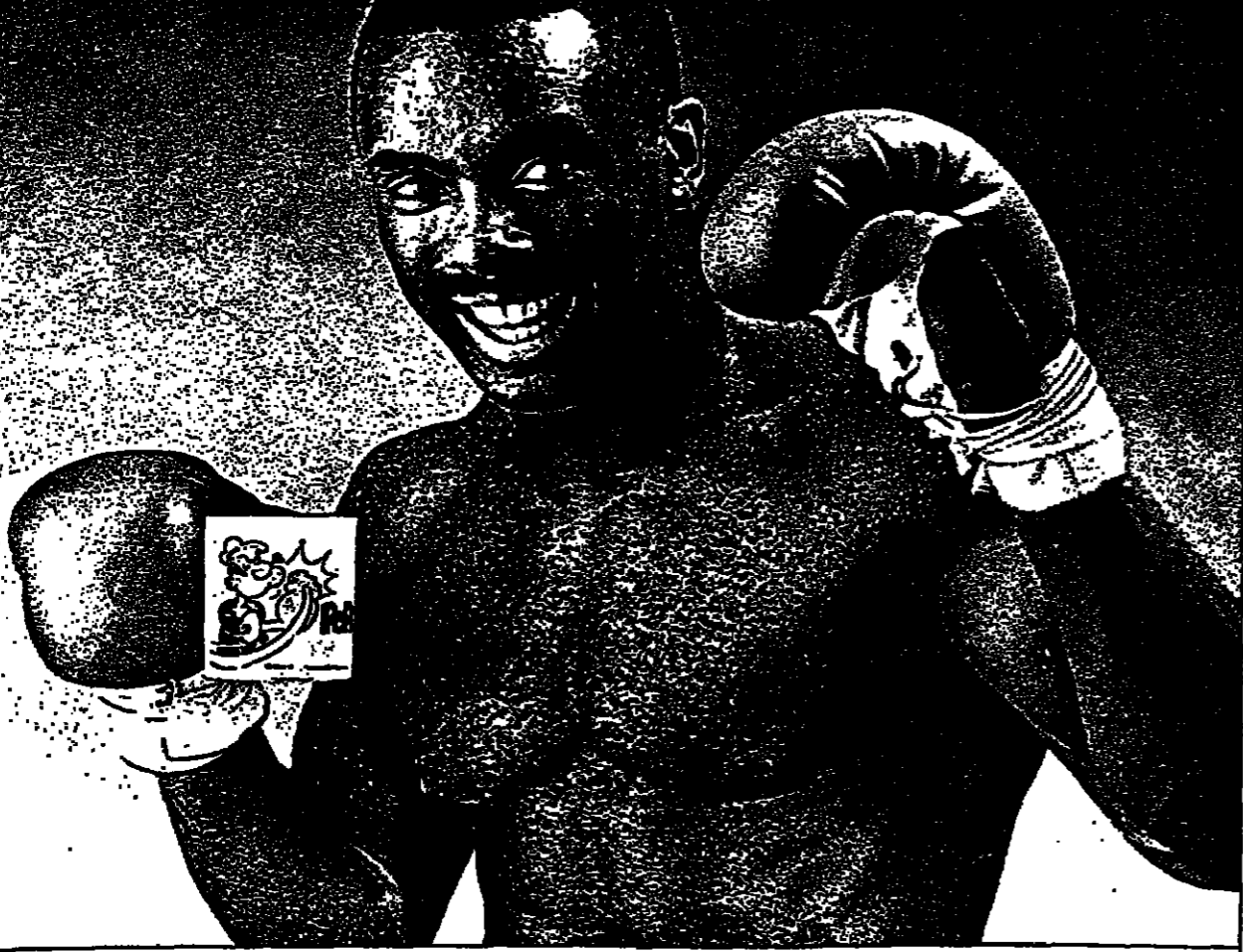
information which the DTI will primarily use when deciding to bring disqualification proceedings derives from the liquidator's answer to, perhaps approximately, question 13 of the form.

The liquidator will consider the causes of failure and the insolvent company, including the time when the company first became insolvent, or which he will review internal management accounts or draft accounts. Should these indicate that the position of insolvency arose some time before the liquidator's appointment, directors who failed to recognise this liability for any increase in the deficit, while factors to be considered include the events occasioning insolvency, such as the ability of the management concerned, and any evidence available as to the commencement and knowledge of insolvency by individual directors' responsibility and explanation for them.

The question of whether the director should have stopped trading or taken other curative steps is decided by others who are the subject of hindsight. The potential exposure to litigation has been increased by the new provisions requiring higher standards of conduct, but has been accompanied by the advent of professional liability insurance for directors, which was introduced as a result of the investigation of the Institute of Directors in part to indemnify its members against this risk. Available cover includes damages awarded as a result of breach of duty or other wrongful act, including wrongful trading, together with the costs of defending an application for a Disqualification Order. Although premiums are reasonable and cover is wide, there is a modest level of protection with a ceiling of £250,000. Prudent directors should still consider arranging for appropriate cover.

The fact that a director has yet to be held personally liable by the courts for wrongful trading and the possibility of insurance cover for such liability should not dull directors of UK companies into complacency. The new legislation has very real teeth and the commitment shown by the DTI in pursuing disqualification orders to date may lead to a spate of incidences of personal liability for wrongful trading — whether that liability arises by reason of an order of the court or through a settlement negotiated by the liquidator. Martin Piers is a partner and Barry Donnelly a barrister at Goldens, City solicitors.

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JOB

How best to find out what managers need

BY MICHAEL DIXON

THIS CHART was flashed on the screen for only a few seconds. It was nevertheless there long enough to cause surprise among the 150 people at the conference. "I hadn't realised things had gone so far," the man beside me gasped.

What we saw was a complex of tiers of boxes linked by lines, resembling an electrical wiring plan. But while it did not have the appearance of something likely to affect anyone's personal fortunes, it could well represent the shape of things to come for readers employed as managers in the United Kingdom, at least.

The reason is that the chart shown during the conference at Ashridge Management College last week was the blueprint of a newly devised professional structure for managerial work in Britain. The aim behind it is that promotion up the management ladder should be granted only to people who have been trained and tested in a variety of so-called "competences" of which a premier example is effective communication.

That example is not without a touch of irony. For the chart which created surprise at the conference was drawn up by a body called the Council for Management Education and Development. And the people who received the surprise are members of a body called the Association for Management Education and Development, in devising the blueprint, therefore,

the Council for Management Education and Development apparently failed to communicate effectively with the Association for the same thing.

The inference for people who merely work as managers in Britain seems clear. It is that if they have views on the matter, they would do well to send them quickly to the self-council case of Shell UK Shell-Mex House, London WC2 0DX. Otherwise they are apt to have the training and testing structure thrust upon them without their ever being consulted at all.

In which case, while they will owe their immediate thanks to a group of some 170 organisations whose evident leader is Shell, a nod of gratitude will be due to a certain branch of Government too. A good deal of the impetus and much of the money behind the scheme to raise management to a public profession have been supplied by the Manpower Services Commission.

Spare capacity

It also looks likely to have a fair amount of working capacity to devote to the project. The youth unemployment problem, which the commission was created mainly to tackle, is scheduled to disappear over the next few years as the number of older teenagers in the UK falls sharply. So if the project goes through, and the commission becomes the prime governmental

body responsible for management training, it will truly have come of age.

There can be no denying that the commission has achieved some good results so far. Besides the youth training schemes it has seeded, many of which have worked well, it has implanted much needed practical studies into Britain's overly academic secondary schools. Its scheme to induce universities and polytechnics to pay greater heed to developing economically useful skills is also a definite boon.

But the Jobs column cannot help suspecting that, in seeking to lift management from a craft to a profession, the commission is biting off more than the UK economy can nutritionally chew. My suspicion has two main roots, the first being a doubt that the work of managing can sensibly be called a profession.

The best rule of thumb I know for deciding if an activity can fairly claim that title was devised by the Cambridge philosopher, Renford Bambrough. The work probably most widely accepted as a profession is medicine, and everyone has heard of the moment when a theatre curtain falls unexpectedly and someone comes out in front to ask: "Is there a doctor in the house?" Mr Bambrough's test of whether other activities are professions is whether people practising them would be likely to have their services called on in similar way.

Now it would surely make sense for somebody to ask: "Is there an electrical engineer - or a lawyer or even an accountant - in the house?" The reasons are twofold. One is that the skills involved are so well defined that, if a sudden need for them arose, pretty well anyone trained in the field could cope. The other reason is that, given some minimal equipment, the person concerned could deal with the emergency regardless of the environment in which it arose.

But if someone asked: "Is there a manager in the house?", there would be only one sensible reply, to wit: "What sort of manager?"

Circumstances

Management embraces too great a variety of activities for just anyone who works in the field to supply the particular managerial skills required in any given situation. What is more, managers' competence often depends on the circumstances in which they are employed. Many of them have been reduced from effectiveness to uselessness by even a small change in their working environment.

Those same features also give rise to my second qualm about the scheme being pursued by the Shell-based council and the Manpower Services Commission. Their plan is evidently to break down managerial proficiency into a series of "competences", well enough defined for people to be

trained and tested in each one, and impose the whole caboodle from the top down as a means of deciding who is fitted to take on what degree of management responsibility.

I have no doubt that it could be done. For example, research by the Institute of Manpower Studies* has shown that many big organisations already have "skill languages" made up of terms for particular elements of managerial competence. Often, too, the languages of separate companies use the same terms, like "effective communication" and "leadership". The trouble is that each organisation tends to attach a different meaning to them.

"If we ask 'Is there a shared language for management skills?', the institute says, 'the answer seems to be yes at the level of expression but no at the level of meaning.'"

So although I do not question that the proposed hierarchy of competences could be formulated and imposed especially with the aid of a bit of best British bureaucracy - I severely doubt that it could be done usefully.

The institute seems similarly sceptical about the wisdom of such a top-down imposition of a professional structure. Its study report concludes as follows: "Good managers themselves understand more about the skills they have to use than do politicians, educators or captains of industry (who are very

atypical managers). Tapping and crystallising this understanding in a changing environment is the challenge to those seeking to improve the quality of UK management.... good practice at the level of the firm where managers actually develop is rapidly emerging, and should be spread and promoted by any national initiatives."

Peculiar

In ordinary circumstances, the meaning of those words is clear enough to need no explanation. But today it is important that the professionalising faction which, on the evidence of last week's conference, has a somewhat peculiar view of what constitutes effective communication.

So, for the ears specifically of the Council for Management Education and Development and Manpower Services Commission, what the research institute - and, incidentally, the Jobs column - are saying is this:

If you want to find out what practising managers need to learn to improve their results, you'd do better humbly to ask them than haughtily tell them.

*What makes a manager, by Wendy Hirsch and Stephen Bevan, Institute of Manpower Studies (Mantell Building, University of Sussex, Falmer, Brighton, Sussex BN1 9QF), 22.

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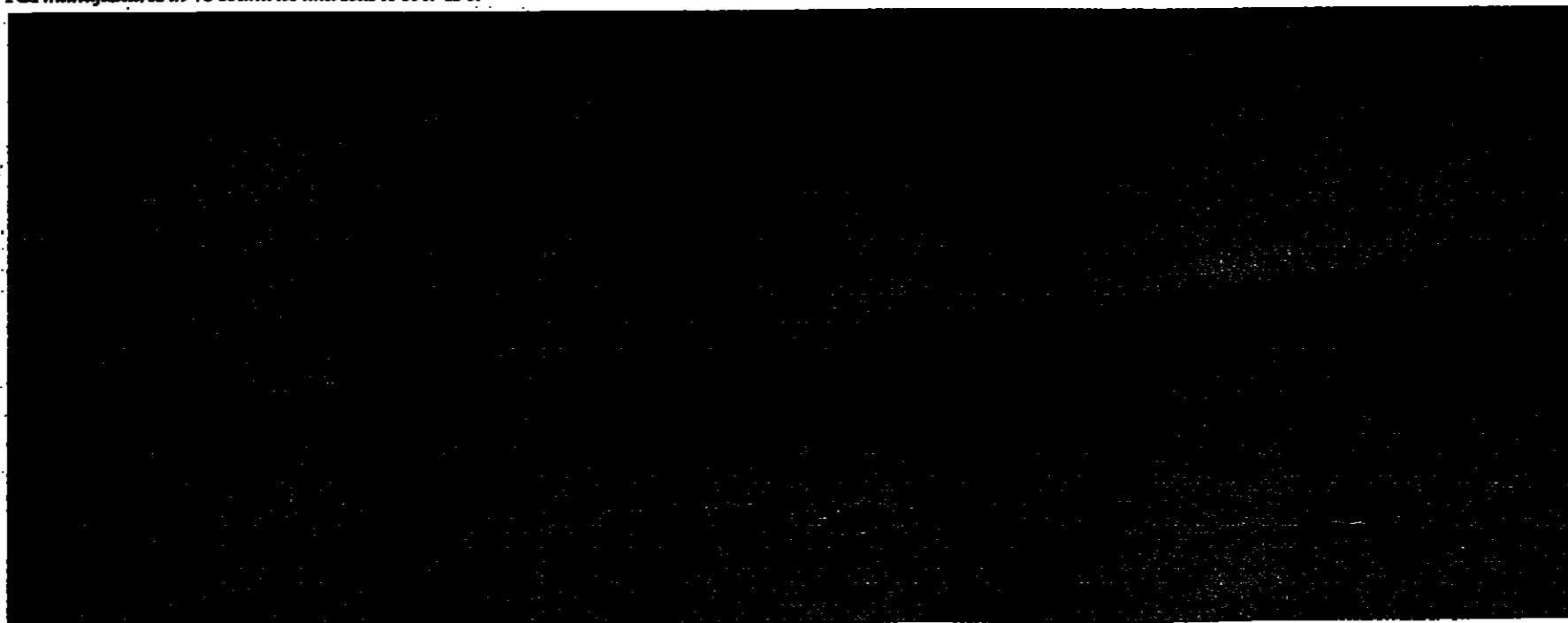
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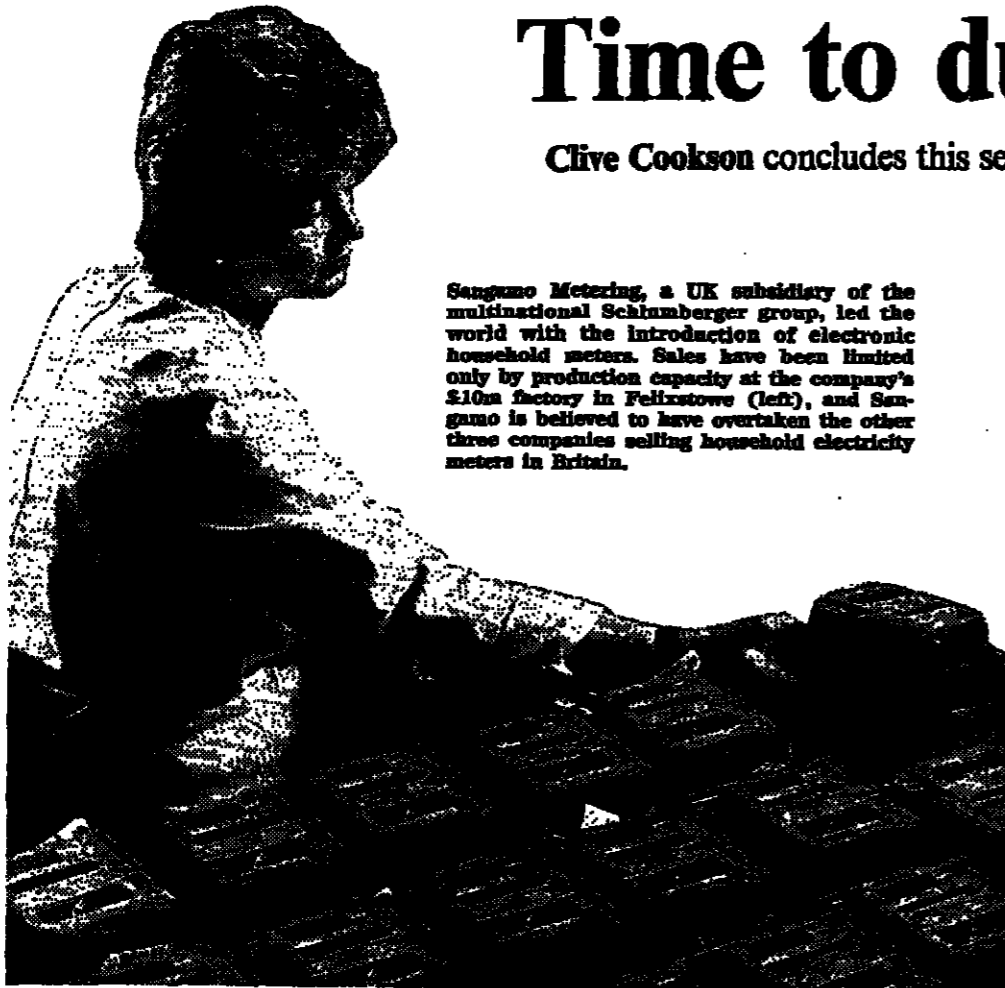
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TECHNOLOGY

Time to dump the old Ferraris

Clive Cookson concludes this series by examining electricity's march towards advanced electronics



Sangamo Metering, a UK subsidiary of the multinational Schlumberger group, led the world with the introduction of electronic household meters. Sales have been limited only by production capacity at the company's £10m factory in Felkistowe (left), and Sangamo is believed to have overtaken the other three companies selling household electricity meters in Britain.

BRITAIN is leading the world in introducing an entirely new electronic type of meter to measure households' electricity consumption. The new meters, in which the traditional spinning aluminium disc is replaced by electronic circuitry, are already installed in 200,000 homes throughout the country.

Statistics from the Department of Trade and Industry show that UK manufacturers sell about 2m electricity meters per year. Their value is rising fast, from \$46m in 1985 to \$55m in 1986 and \$76m in 1987, and this trend will be maintained as long as the electricity boards continue to invest in sophisticated new electronic meters.

There are no reliable statistics for the world meter market. But George Brewer, managing director of Polymeters Response, a new electronic meter manufacturer, says that his market research shows that worldwide sales of solid-state meters could exceed \$4.5bn a year in the 1990s. A recent report from the Japanese Ministry of International Trade and Industry gives a similar figure.

Electricity utilities around the world are beginning to install electronic meters in factories and offices but it is only in Britain that they have begun to put into large numbers of homes.

Electricity is easier to meter electronically than gas or water and manufacturers have developed several alternative methods for doing so with integrated circuits. These measure the voltage and current of the incoming electricity supply, multiply the readings together to give the power, and then integrate the power consumption over time to show the amount of electrical energy used.

Such electronic devices offer several advantages over the traditional electromechanical meter, known as the Ferraris disc meter, which has dominated electricity measurement for 100 years. Their microprocessors give utilities the opportunity to introduce more complicated multi-rate tariffs which relate the price paid by the consumer more closely to the cost of generating electricity.

And electronic meters are more easily linked to communications networks for the purposes of load management and automatic re-reading.

Electronic meters are already cheaper to manufacture than

electromechanical meters if they are designed to measure consumption according to two or more tariffs. Although the most simple type of domestic meter, the "single-phase single-tariff meter" is still slightly more expensive in electronic form, most people in the industry say it will soon become cheaper.

Indeed the UK electricity boards are willing to pay a slight premium for electronic meters because they are far harder to defraud than traditional meters. Meter fraud is a serious though little publicised problem. The London Electricity Board officially estimates that customers who fiddle their meters defraud it of £5m a year, or five per cent of total revenue. But many LEB staff believe that the actual loss is considerably greater.

Most people cheat by interfering with the meter's rotating al-

mechanical meters have done 65 years or more. It would be a brave man who would say that electronic meters will last as long.

The company that has led the world in the introduction of electronic household meters is Sangamo Metering, a UK subsidiary of the multinational Schlumberger group. Its first thousand electronic meters were installed in East Midlands homes at the end of 1984. Since then Sangamo has sold about 200,000 electronic meters to the UK electricity boards, either as simple meters or as prepayment "budget meters" (see article below).

Schlumberger chose the UK as its test bed for developing and manufacturing electronic meters. The company built a £10m automated meter factory in Felkistowe, Suffolk, and it is now spending £1.5m a year on research and development there.

Charles Bow, marketing manager at Sangamo Metering, says sales of electronic meters are limited only by the factory's production capacity. In the UK market Sangamo is believed to have overtaken the other three companies selling household electricity meters.

The three competitors have undoubtedly received a jolt from Sangamo's success and are scrambling to develop their own electronic meters. They are:

● GEC Meters, based in Stone, Staffordshire - the largest UK manufacturer. It is very strong in industrial as well as household electricity meters and has a large export business.

● Landis & Gyr, based in Acton, West London - UK subsidiary of the Swiss Landis & Gyr Group, the largest worldwide manufacturer of electricity metering equipment. Its export trade from the UK to Commonwealth countries is substantial though not as large as GEC's.

● F&L, based in Oldham, Greater Manchester - formerly Ferranti Measurements. Siemens of West Germany bought 50 per cent of the company in 1976 and F&L became a wholly owned subsidiary of Siemens in 1985.

Until then it was clearly the weakest of the four UK meter manufacturers, but Siemens has recently invested a lot of money to improve F&L's product line and manufacturing plant, and turnover has risen sharply from £7.5m in 1985 to £17.2m in 1987. F&L and Sangamo have

greater manufacturing flexibility than GEC and Landis & Gyr because they do not export large numbers of traditional Ferraris disc meters. With the help of large investments by their multinational parent groups, F&L and Sangamo have been able to concentrate on developing electronic meters in the UK.

Tim Sheppard, managing director of F&L, says his company will be launching electronic two-rate meters later this year. Unlike Sangamo, F&L will not sell electronic meters on their own. Each meter will be combined with a time switch or radio timeswitch in a single unit. As Sheppard points out, any two-rate meter must have a means of switching between tariffs, traditionally the time switch is a separate unit but modern electronics make it simpler to integrate the meter and switch.

The switch to electronics will make it easier for new suppliers to break into the market

Richard Harpum, managing director of GEC Meters, and Gerry Cooper, his opposite number at Landis & Gyr, say their export customers, which are mainly in Asia, the Middle East and Africa, will continue to want simple and reliable Ferraris disc meters for many years to come. "They are not ready to accept electronic meters," Harpum says. "They already have a product which is cheap and lasts for more than 40 years."

So GEC and Landis & Gyr are continuing to improve their Ferraris disc meters and cut manufacturing costs, while at the same time developing a new range of electronic meters. Neither company is likely to have an electronic household meter in production before next year.

By moving to electronic meters, the electricity supply industry will make it easier for new manufacturers to enter the market. Setting up an electronics plant requires less investment than making electromechanical meters, which depend on very

expensive and precise production engineering.

Several companies are keen to break into the market for household electricity meters. In the UK, Polymeters Response seems to be the most ambitious new entrant. Its first product, called the Calm (standing for Credit And Load Management Unit), has just received legal approval for industrial tariff metering, and the company hopes that a domestic version of its meter will be approved by the end of this year.

The Calm has an interesting history. It originated in a project sponsored by the Electricity Council to investigate automatic meter reading and load management in the early 1980s. After a successful field trial of three hundred prototype units, John Fielden, the electronic design engineer who had done the main design work, set up his own company Polymeters to commercialise the Calm.

Last month Polymeters merged with another small industrial metering company, Response, and the new group will launch the Calm next month. It forecasts annual sales of \$2m to \$10m within three years.

Meanwhile, the Electricity Council continues to pursue the project independently, working with Mullard, a UK subsidiary of the Philips electronics group. Their latest product, called the Karm (for Energy Management Unit), will be tested in 700 homes later this year.

Colin Richardson, who is in charge of the project at Mullard, says the company will continue to develop computerised metering equipment - which would fit in well with Philips' work on the "smart houses" of the future - but it has not decided when to enter the commercial market.

Richardson warns that there will not be as much room in the electricity meter market as some people think.

"I believe there's only room for five companies to supply domestic meters in Britain," he predicts that several newcomers will soon join the four established manufacturers - and some time after that there will be a shake-up.

On March 29 this series examined advances being made in water and gas meter designs. The implementation of remote monitoring devices was covered on March 22.

UK locks out the cash raiders

THE UK electricity boards are replacing the country's 1.5m coin-in-the-slot meters with cashless prepayment meters. Over the last three years they have installed about 200,000 new meters, which accept electronic tokens instead of 50p or £1 coins, and coin meters are likely to have disappeared entirely by the mid-1990s.

The boards started their replacement programme mainly because coin meters are so prone to theft. Research by the Home Office Crime Prevention Unit shows that on low-income housing estates, where coin meters are concentrated, half of all burglaries involve breaking into the meter's cash box.

All four UK meter manufacturers make cashless prepayment meters, which charge for the electricity as it is consumed and at the same time collect any debt owed to the board at a fixed weekly rate. (The boards now offer prepayment meters to customers who do not pay their bills on time, as an alternative to dis-

connection.) There is also an emergency credit button which allows the consumer an additional 60 worth of electricity if he runs out of tokens.

Two different types of electronically encoded tokens are in use: the card and the key. The first card system was introduced by Landis & Gyr; it used the same optical encoding technique as the company's highly successful Cardphone but did not prove popular with the electricity boards. Rival card systems made by GEC, F&L and Sangamo, which use magnetic encoding, have been more successful.

Consumers buy the cards in 50 units from electricity board showrooms and offices or from vending machines. When they are inserted into the meter they become demagnetised and are thrown away.

The key system developed by Sangamo and adopted by the London Electricity Board is more advanced. Unlike the throw-away cards, the permanent key carries information between the meter

and the electricity board. It has a small memory chip embedded in a key-shaped plastic shaft, which transfers credit to the customer's meter.

When the customer takes the key to the vending machine to be recharged, it carries back the latest meter reading, which is transferred to the electricity board computer. The board can also use the key to change tariffs automatically on the meter or to change the rate at which it collects debts. This two-way communications facility means that electricity board staff have to make fewer visits to read or adjust meters.

But Sangamo's competitors are developing even more sophisticated systems. Next year GEC will test a prepayment meter based on the company's "smart card" - a credit card sized microcomputer. This works without the surface electrical contacts which can make other electronic tokens unreliable. The GEC card will transfer credit and other information if it is simply held up against the meter.

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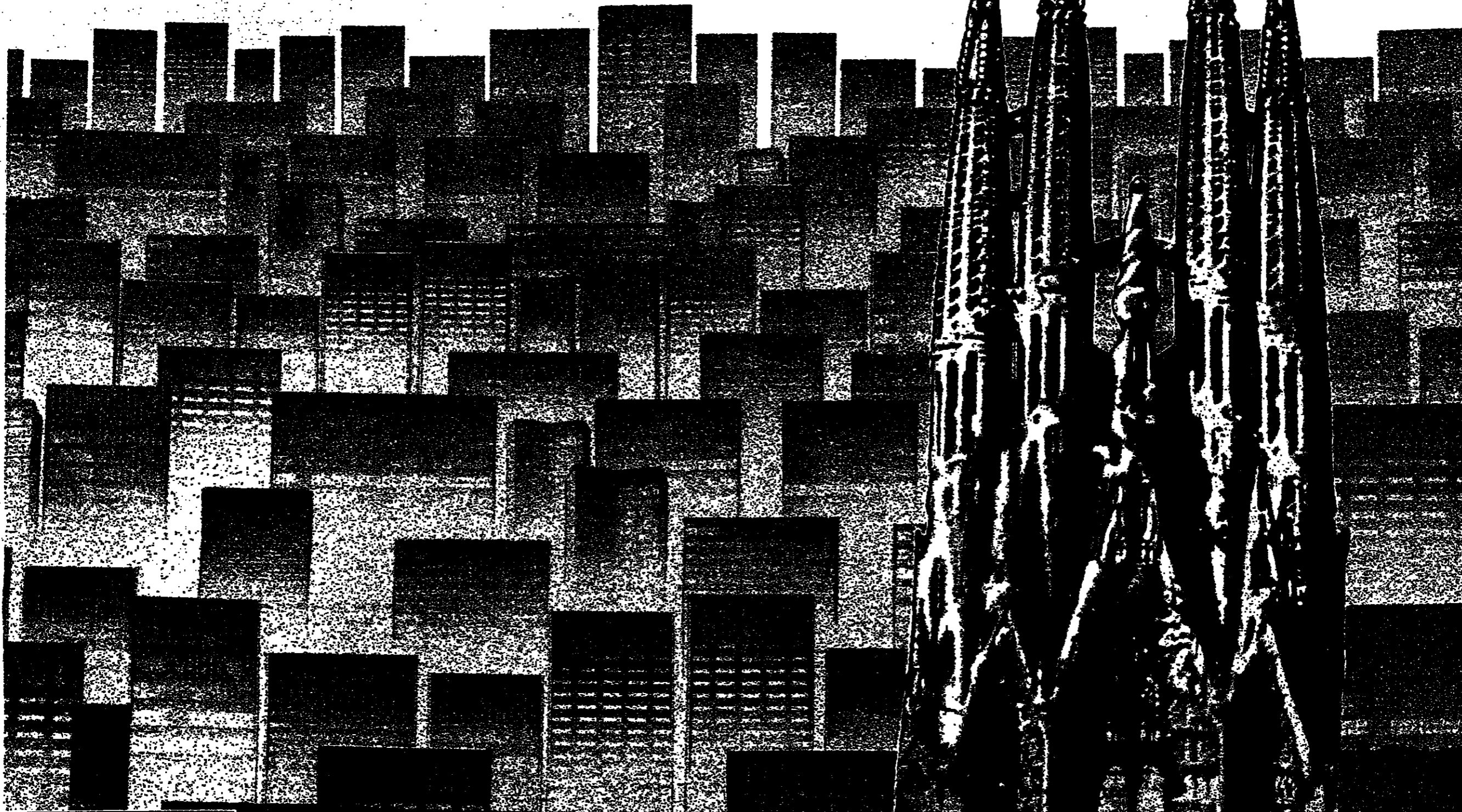
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Notice of Meeting

Messrs. Shareholders are hereby convened to attend the Annual General Meeting which will be held on April 19th, 1988 at 3.00 p.m. at the offices of Knechtelbank S.A., Luxembourg, 43, boulevard Royal, Luxembourg, with the following agenda:

Agenda

1. Presentation of the reports of the Board of Directors and of the Statutory Auditor.
2. Approval of the balance sheet, profit and loss account as of December 31, 1987 and allocation of net profits.
3. Approval of the remuneration of Directors.
4. Discharge of the Directors and the Statutory Auditor for the fiscal period ended December 31st, 1987.
5. Action on nomination for election of Directors and a Statutory Auditor for the ensuing year.
6. Any other business which may be properly brought before the Meeting.

Shareholders are advised that there is no quorum requirement for all the items of the agenda and the resolutions thereon will be passed at the simple majority of the shares present or represented at the Meeting. Each share is entitled to one vote. All forms of proxy must reach the registered office of the company at least one day before the date of the Meeting.

The Board of Directors

FINANCE - ECU SICAV
2, boulevard Royal
L-2953 Luxembourg
R.C. Luxembourg B - 24713

Messieurs, les actionnaires sont priés d'assister à l'Assemblée Générale Annuelle qui se tiendra le 15 avril 1988 à 10.00 heures au siège social, 2, boulevard Royal, pour délibérer sur l'ordre du jour suivant:

1. Rapports du Conseil d'Administration et du Commissaire.
2. Approbation de l'état des Avoirs Nens et de l'état des Opérations au 31 Décembre 1987. Affectation des résultats.
3. Discharge à donner au Conseil d'Administration et au Commissaire.
4. Résolution de la démission de l'Administrateur.
5. Nominations statutaires.
6. Divers.

Tous actionnaires doivent être présents ou représentés à l'Assemblée Générale Annuelle devant un notaire à Luxembourg ou devant un notaire à Luxembourg, 2, boulevard Royal, L-2953 Luxembourg.

Le Conseil d'Administration

B.A.I.L.

FINANCE COMPANY N.V.
US\$ 50,000,000
Floating Rate Notes 1988/1991

The rate of interest applicable to the interest period from March 31st 1989 up to September 30th 1989 is determined by the reference Agent in 7% per cent per annum, namely US\$ 70.00 per cent of US\$ 5.00.

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£4.00 less United Kingdom Income Tax of 10% on the Gross amount of the dividend of 40.5746	4.05734
	30.26029

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Legal Notices

IN THE MATTER OF THE INSOLVENCY ACT 1986 AND IN THE MATTER OF BRADY ICE LIMITED (In Receivership)

COURT OF SESSION, SCOTLAND
Lamberton Robotics Limited

NOTICE IS HEREBY GIVEN pursuant to section 48 of the Insolvency Act 1986, that a meeting of the Creditors of the above named company will be held at the offices of BRIDGLIA & CO, Chartered Accountants, 48 Queen Victoria Street, London EC4A 3DF on Friday the 15th April 1988 at 12 noon for the purpose of having laid before it the report prepared by the Administrative Receiver in accordance with the said section and, if thought fit, appointing a committee.

Creditors whose claims are wholly secured are not entitled to attend or vote at the meeting. Creditors who are partly secured may only vote in respect of the balance of the amount due to them after deducting the value of the security, as estimated by them. A creditor in receipt of a dividend or secured by a bill of exchange or promissory note must treat the liability of any person who is liable on the bill or promissory note as a security held by him (unless that other person is subject to a bankruptcy order or in liquidation).

Creditors wishing to vote at the above meeting must lodge a written statement of their claims with me at BRIDGLIA & CO 48 Queen Victoria Street, London EC4A 3DF not later than 12 noon on Thursday 14 April 1988. A copy of my Report can be obtained, free of charge, by written request.

Dated this 28th day of March, 1988

B.L. BRIDGLIA FCA
Administrative Receiver

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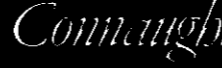
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

International Appointments

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ARTS

Television/Christopher Dunkley

The writer who went out into the cold

Whatever became of John Hopkins? The question arose at the beginning of Easter week during a pleasant evening initiated by Christopher Bland, former deputy chairman of the IBA and now chairman of LWT Holdings. Why not, he had said, have some dinner where the subject of discussion was not - as usual - the dreariness of so much television, but rather the excellence of certain programmes. Somebody could kick off the evening with one or two clips from whatever they admired most, backed up by a few explanatory words of enthusiasm...



Ken Russell: an ABC of passions, prejudices and pejoratives

Having narrowed the field to drama, I began to make a sort of list. I decided that if a man capable of such high quality on his own was happy to adapt Le Carré he might as well do his own spy story, hence *Kodjaneva Cyril*.

Ken Russell's *People* six years ago, it began to make a sort of sense. Somebody had presumably decided that if a man capable of such high quality on his own was happy to adapt Le Carré he might as well do his own spy story, hence *Kodjaneva Cyril*.

Ken Russell's *People* six years ago, it began to make a sort of sense. Somebody had presumably decided that if a man capable of such high quality on his own was happy to adapt Le Carré he might as well do his own spy story, hence *Kodjaneva Cyril*.

'It is one thing for television to mount imitation trials when the case is beyond the real courts, and quite another when the case could still be taken to law'

ABC which, predictably enough, turned out to be a dotty mixture of passions, prejudices and pejoratives that was, above all, highly entertaining. As ever Russell championed the rights of women to be considered seriously as artists and performers while refusing to suppress the fact that he finds their bodies extremely attractive. It is a combination of attitudes which strikes me as perfectly sensible but which seems to infuriate just about everybody else in the modern world.

programme should, surely, give some pause to Channel 4, which is now planning a television trial of Kurt Waldheim. There was nothing trivial about *The Trial of Sir Roger Hollis*. It was a perfectly acceptable formula for bringing to television a piece of journalism which, in any other form, would probably have bored most viewers to tears, lasting, as it did, three hours. The courtroom scenario is a peculiarly potent one.

The difference between the two cases is that whereas Hollis is dead and cannot be affected by anything television may do, Waldheim is still alive and certainly can be affected. Moreover, it is one thing for television to mount imitation trials when the case is beyond the ambit of the real courts, and quite another when the case could still be taken to law. That is why it is so worrying to hear that, next Monday, the BBC will start showing the highly doubtful American series *The People's Court* with a view to producing a similar series of its own later.

Channel 4 has already had a go at bringing this series to Britain, and we have seen that its primary purpose is audience maximisation rather than justice. The BBC's press release gives an idea of the flavour, asking: "Would you be prepared to fight your private legal case in front of millions of TV viewers? Hundreds of ordinary Americans do, in a top-rated, Emmy-nominated series called *The People's Court*... in which Judge Joseph A. Wagner (retired) provides expert and legally binding arbitration on a variety of real-life cases."

In this age of obsessive free enterprise perhaps we should not be surprised to find television privatising a bit of the law. Furthermore, the *People's Court* has for years been sending themselves up in a quaint judicial capacity, but at least their makers could plead a higher motive than simply chasing ratings: they were attempting to right apparent wrongs which nobody else would touch. No such argument applies to *The People's Court*, which looks like one more indication of television's willingness to throw absolutely anything into the ever-open maw of the ratings mill.

erators are interspersed with "specials" of several other sorts. This year the best of these were Ken Russell's *ABC of British Music* and *The Trial of Sir Roger Hollis*, both produced by LWT. Russell, an enfant not so very terrible, is one of the great talents of television. That a man who is capable of making *A Song of Summer*, *Elgar* and *Dance of The Seven Veils* should be footing around with unworkable scenarios for the cinema, plus the occasional pop video, is scandalous.

All credit then to Melvyn Bragg (who, like Russell, served his apprenticeship on New Zealand's seminal BBC arts series *Mentor*) for commissioning this

another Stalinist-style personality cult glorifier; but it is incorporeal, and the head and body don't fit, despite the heroic stance. One earlier work from 1972 called *Red Horizons* has a breathtaking Zhigago-like sweep to it as a group of five people stride with great determination towards the seashore, where bearded and white breakers form an idealistic vision. But something is amiss: the men are wearing city clothes, stiff black suits - and we only see their backs.

These 21 future, fugitive works long locked away in a Moscow studio are just a glimpse into Bulatov's complex artistic sensibility, and the entire creative output of a vital cultural underground. After three decades of being longed for, it's exciting to take a look at what's going on, and one wonders what else there is to see. Perhaps Soviet citizens will be able to share in the discovery.

Erik Bulatov/Portikus, Frankfurt

Ernest Beck



'Unanimous' - one of Bulatov's most recent works

Bulatov has also not forsaken the images of sky, sea, snow, and trees so prevalent in traditional Russian painting. Yet he has transformed them into travel agency posters, static exaggerations of idealised situations. In "Mark of Quality" (1986), he has taken a common symbol - and placed it against a serene blue sky. Floating against billowy white clouds, a synchro defines the illusion of space and light, and seen against the perfectly handcrafted, limitless sky,

becomes a highly ironic message to anyone familiar with the country's reputation for shoddy products. A very recent painting from 1987, called "Unanimous", addresses the political situation more directly. Bulatov uses a newspaper photograph of Communist Party members electing a new leader - unanimously, of course - as the backdrop. The meticulously painted recreation shows his skill at photo-realism and the power it has to convey

trees become cardboard cut-outs, faceless functionaries exercising rubber-stamp democracy. Almost obscuring the entire surface of the canvas is the word "unanimous" in Russian, in bright red letters, a mocking reference to the promised new pluralism and openness advocated by Mr Gorbachev. Leonid Brezhnev is immortalised standing in front of what is alleged to be Gorbachev, although the scene was actually taken from a postcard of Lake Geneva. At first glance this could be

Women's Works/Liverpool

Susan Moore



Little Foot-Page, by Eleanor Brickdale

and Paris, emerges as an impressive painter with her dramatic Caravaggesque portrait of Victor Hugo's Fantasia. We find Eleanor Brickdale painting meticulous pre-Raphaelite canvasses well into this century; her tour de force, painted in 1926, features Leonardo da Vinci demonstrating an account of him setting traps to the mouse. Jane Sellers finds no evidence, at any time, for either positive or negative discrimination in the acquisition of women's art. More revealing still are her statistics. In the first Liverpool Autumn Exhibition of 1971 only 10 per cent of exhibitors were women; in the entry for the first John Moores' exhibition nearly a century later in 1983, and after the battles for equality in art education had apparently been won, the proportion was, if anything, slightly less. I can only agree wholeheartedly with the 1957 John Moores prize winner Sheila Fell: "Artists are either good or bad, that is all there is to it."

Philharmonia/Festival Hall

David Murray

The conductor of Monday's Philharmonia concert was Francesco D'Avella, a dignified and unassuming figure about whom little is known. At the end of the evening, though, at the beginning of the concert, he would prefer, but it was odd to realise that he might not begin to guess what he might make of other music than the particular repertory pieces he had just conducted. Beethoven's *Leonora Overture* no. 3 was unproblematic - a solid, prosaic run-through, enlivened by a faultless oblique trumpet but not by any evident dramatic knock. The lead-in to the coda, a simple test of theatrical instinct, generated no suspense whatever, and in general a newcomer to the music would have been surprised to learn that it had anything to do with an opera.

Accompanying Felix Schmidt in the Haydn C major Cello Concerto, D'Avella was faithful and self-effacing, while young Schmidt gave an excellent account of himself starting tempo, a rich tang in the tone (he is lucky in his Strad), unfailing musicianship and energy. Musically this Haydn is hardly demanding; it takes a seasoned performer like Rostropovich really to play with style and ease. The surprise of the concert was Schubert's "Great" C major Symphony, which D'Avella took

specifically, soberly - and just about metricronically. I have never heard a large Schubert work unravelled at such an unyielding pace; not even a tiny breath-pause, and the Scherzo run into its Trio without a hint of an altered pulse. It was a fascinating experiment, rather like hearing old Klempner playing everything Adagio. Within this rigid format some evident care had been exercised in matters of phrasing and attack, and the violins achieved positively heroic definition all the way through the cruel finale (which was quite exciting). The general dynamic level was higher than need be, and even with quadruple woodwinds the oboes often seemed to be playing from offstage.

Pulitzer collection at the Fogg Museum

One of America's greatest collections of Modern Art, the Pulitzer Collection, will open at the Fogg Art Museum, Harvard University, from April 12 to May 12. Nearly 100 major paintings, drawings and sculptures will be shown by artists such as Picasso, Mondri, Gris, Klee, Miró, Degas, Matiss, Braque, Cézanne, Vuillard, Brauner, Rothko, Pollock, Oldenburg and Warhol.

'Cardus on music...'

CARDUS ON MUSIC: A CENTENARY COLLECTION, edited by Donald Wright. Hamish Hamilton, pp 326, £16.95. You would have to search wide to find writing of Neville Cardus's quality in newspapers and magazines. He wrote for the *Manchester Guardian* (1917) from this century's compilation of (mainly) his *Manchester Guardian* musical articles: "I suppose it is no longer fashionable for authors and journalists consistently to employ music."

considered the proper business of criticism. At its best he has a smack of Hazlitt about him. In his *Autobiography* (1947) - a golden production from which those phrases are taken (Donald Wright includes the relevant passage) - Cardus split out the professional score-reader or reviewer. "The music is the thing; the performers are mentioned only insofar as they absorb themselves and forget themselves in the general creative process... The music critic is not a teacher... his entire concern should be with his aesthetic reactions..."

This is a refreshing and accurate view; but Cardus in his own notices does not. Like Samuel Langford, exclusively expatriate on the eternal virtues of the art, he invariably transmits a keen awareness of the character and distinction of the performers whose concert he is reviewing, while never descending from the criticism of music (that is, of composers) to the nit-picking of the professional score-reader or the backing of musical horses.

Mr Wright's selection is very serviceable, though biased strongly toward the symphonic repertoire. (And he abridges constantly without stating an editorial policy.) The first section, "Cardus the Musician," is pure delight. Cardus on Berlioz is impressively defensive. He quickly got the point of both Bruckner and Mahler, though initially doubtful. He is predictably marvellous on Beethoven; and can claim credit for being one of the first to spot Reginald Goodall's Wagnerism. It was not dazed by Karajan (who "worries me as an interpreter; he tends to endow all composers with the same sound").

In all, it is a rich bouquet of unyielding opinions, a vindication of the critic as celebrant. And it contains one splendidly maverick misprint: "I ave [sic] seen Beethoven's baton fly from his grip high into the orchestral empyrean." That is surely the voice of Cardus.

Paul Driver

Arts Guide

April 1-7

Theatre

LONDON

The Best of Friends (Apollo). John Gielgud makes probably his last appearance on the London stage as Sir Sydney Chesser, a munificent donor and friend of Shaw (Ray McAnally) and a remarkable abbot (Rosemary Harris). (487 9888, OO 494 8299.) South Pacific (Princes of Wales). Average, traditional revival of the great Rodgers and Hammerstein musical. Demetrius Green failing to wear the national Emu Baloumat out of her hair. (497 8155.) Tenderloin (Theatre Royal). Peter Dinklage in fine and funny monodrama by Willy Russell of liberation for a Liverpool housewife on Costa. Shades of Rosalind Wiseman and Beckwith's *Winnie*, with jokes. (326 9997, OO 375 4440.) The Phantom of the Opera (Her Majesty's). Spectacular, emotionally numbing new musical by Andrew Lloyd Webber. (326 2344, OO 379 6131/240 7200.) Fallies (Shaftesbury). Stunning revival directed by Mike Garson and designed by Mark Branson, of Sullivan's 1971 musical in which poisoned messages nearly undermine an old burlesque version in a doomed theatre. (775 3202.) Sideshow (Wyndham's). Transfer from Royal Court of Caryl Churchill's slick City of London comedy for champagne-willing yuppie: how the Big Bang led to class tumult and barrow-boy dealings on the Stock Exchange. (326 3028, OO 379 6960.)

NEW YORK

Fences (828 Street, August Wilson). It's a housewife, this year's Pulitzer Prize, with the powerful tale of an old baseball player raising a family

in an industrial city in the 1950s, trying to improve their lot but doomed by his own failings. (212 1211.) Cais (Winter Garden). Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is still self-out, visually startling and ethnographically false. (326 8262.) A Chorus Line (Sondheim). The long-running Broadway musical over the years has not only supported Joseph Papp's Public Theatre for eight years but also yielded the most successful musical story in which the songs are used as emotions rather than emotions. (326 8262.)

Stalight Express (Gershwin). Those who saw the original at the Victoria in London will be amazed to see the American incarnation with its spruced-up stage with new bridges and American scenery to distract from the backstage pop music and cramped-up silly plot. (212 6209.) He and My Girl (Miyoshi). Even if the plot turns on ironic innuendo of Papp's, this is a fine musical with infectious songs and dated language in a stage full of characters. But it has proved to be a durable Broadway hit with its intravenous lead role for an actor, singing and acting, preferably British. (212 6209.)

WASHINGTON

The Search for Signs of Intelligent Life in the Universe (Rushmore). Lily Tomlin repeats her Tony-award winning solo performance of the easy people who fallible her funny and strange imagination. One major segment explores the women's

movement over the past decade. Ends June 26, OO 524 9770.) The Mystery of Edwin Drood (Kennedy Center Opera House). The Broadway hit musical based on Dickens' unfinished novel features the score by Elton John, for which the pop composer won a Tony. Ends May 1, OO 477 3770.)

TOKYO

West Side Story (Kojimaheikin Hall). Three decades on, Leonard Bernstein's score and Jerome Robbins' choreography are as vibrant and dynamic as ever. In English, this production features the cast from a recent revival on Broadway. Ends Apr 13, OO 8155.) Big River (Asyama). Theatrical musical version of Flannery O'Connor. Jim is played by Ben Richardson, from the Broadway production, who has learnt Japanese for his role. The score however is new music by English - so Hiroaki Sanada (Shack) and the rest of the Japanese cast have also faced something of a challenge in preparing for the performance. (757 5578.) Yamato Nakara (Shimabuchi Kabuki). This staggeringly successful "super Kabuki" production by the habuki Kabuki's greatest showman, Ichikawa Danjuro, has already broken all the records that a new show can possibly break in Japan. The story is based on one of Japan's oldest legends but is less important than the grotesque and highly theatrical bag of tricks that Danjuro has concocted to make his show more appealing to a generation that has grown up on rock music and action movies. (541 2211.) Kabuki (Kabuki-za). Kane Dehon Chasingara - the story of the 57 loyal retainers, one of the most famous events in Japanese history. In two parts, at 11am and 8pm. For those with little time at their disposal, tickets are available for the day only for a single act.

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Wednesday April 6 1988

Paternalism and pensions

TODAY MARKS a revolution of sorts in British pension provision. The implementation of the 1985 Social Security Act means that employers will no longer be able to make membership of company pension schemes a condition of employment.

state and company schemes, benefits are not linked to final salaries. Living standards in old age thus depend entirely on the size of annuity that can be purchased on retirement with the proceeds of the invested contributions.

Financial penalty It is doubtful, however, whether personal pensions will take off in the way intended by the Government. The half of the working population already in company pension schemes will face considerable financial penalty if they opt for personal plans.

Companies' reluctance to support personal pensions may surprise ministers. Surely employees should want to shift responsibility for pensions to employers? Such a view perhaps underestimates the genuine concern many companies feel for retired employees.

The half of the working population not in corporate schemes might seem easier targets for purveyors of personal plans. The cutbacks in Serps, which used to operate as a sort of poor man's occupational pension scheme, have meant that many men will have to work longer in order to qualify for a pension of only one-fifth of their average earnings.

Risky alternative The fundamental purpose of pensions must be to provide security in old age as cheaply and efficiently as possible. The Government's reforms score poorly on this criterion, not least because they have been motivated by extraneous objectives, such as wider share ownership.

Omens for the US trade bill

AFTER a pre-Easter scramble to reconcile differences between the House and the Senate, the debate on trade legislation in the US Congress is now nearing its climax. The signs are that the bill which emerges is likely to be less protectionist than many originally feared.

hard to sustain in part because of the more moderate language. Several of the Administration's remaining objections to the bill have little or nothing to do with trade policy in its purest sense.

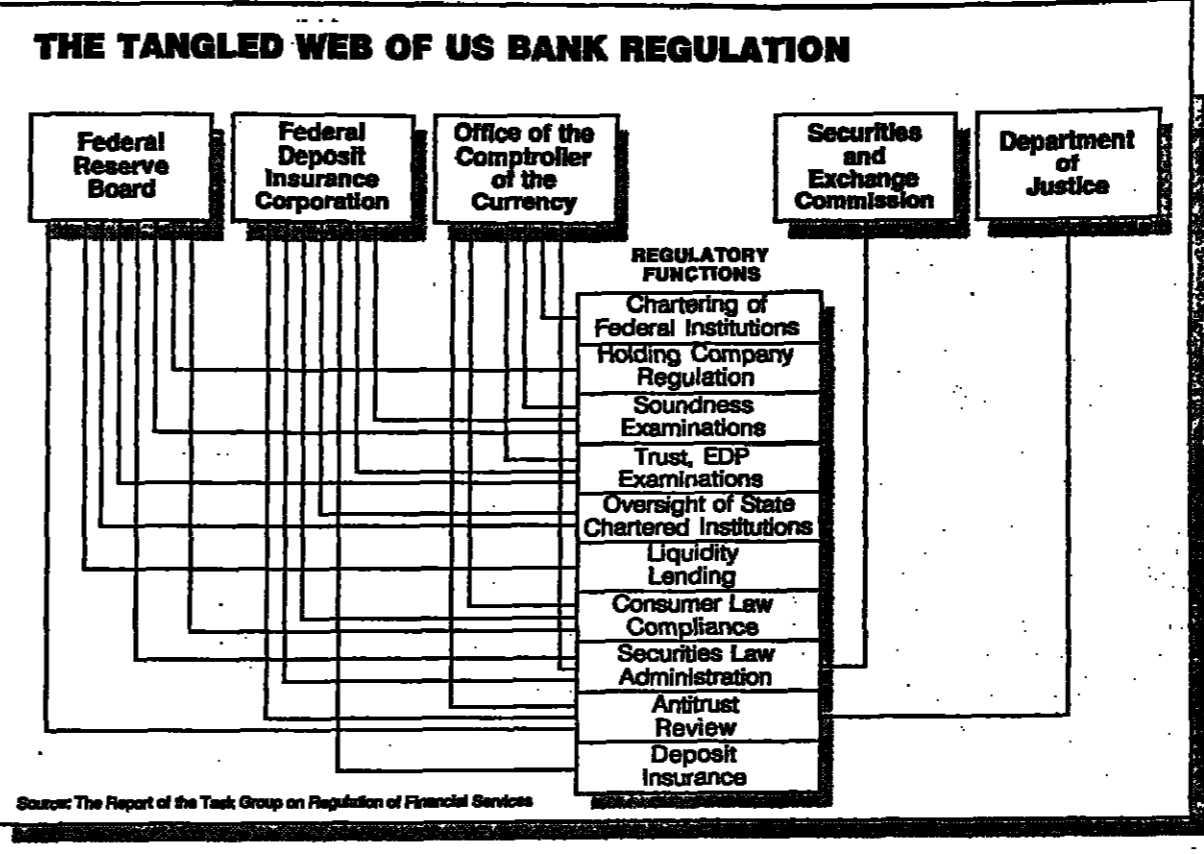
Objectable clauses Political pressure for protectionism began to dissipate in the US after the stock market crash of last October. Now it has been considerably reduced in part by improved trade figures and the failure of Mr Richard Gephardt to make a significant mark in the primary elections.

Small print A trade bill is important to the Administration because it will bestow authority to negotiate in the Uruguay round of multilateral trade liberalisation talks in Geneva. Technically, such authority is only needed for the final stages of the talks but it is becoming psychologically more important ahead of the mid-term review of the Uruguay round in Montreal this December.

The risk is that it will be only partially successful. The bill which emerges might still tend to legitimise a more protectionist trade policy, but a veto would be

How far the Administration is willing to yield its discretion in trade matters to obtain this authorisation will only become clear once the small print of the bill is complete. Though the omens are looking better, the story is still far from over.

The time bomb ticks away



SINCE 1982, the US has enjoyed its longest period of peace-time prosperity. In those six years, American savers have been bailed out by government guarantees in 630 bank failures and forced mergers. About 100 savings and loan institutions, which specialise in mortgage finance, have been wound up and 550 others have been officially declared insolvent.

Anatole Kaletsky analyses the regulatory weaknesses which have led to 1,000 US bank failures in six years

are so much more common in the US than in any other advanced country. If the US had a mere handful of independent banks, like Britain, instead of 14,400, it is extremely unlikely that any of them would have come near to failing.

Not only did this act allow thrifts to continue operating with no capital. It also encouraged them to convert from mutual into private corporate ownership, and allowed them to engage in extremely risky businesses, like equity ownership of commercial developments.

Meanwhile, the savings and loan industry has a separate supervisory and insurance system, run by the FSLIC and FSLIC, its insurance subsidiary, as well as state bodies. It all sounds confusing, Mr Sprague insists that "this maze of jurisdictional lines is a symbol of clarity compared to what really happens."

Farewell to Miss Dunn

Lydia Dunn, long regarded internationally as Hong Kong's first lady, married secretly last Saturday, ending a year of speculation about her long-standing relationship with Michael Thomas, the territory's outgoing Attorney General.

French Canadian

The Tour de France, the world's greatest bicycle race, has been starting anywhere but in France in recent years. Last year the initial stages were in West Berlin as part of the city's 750th anniversary celebrations.

Box populi

The House of Commons voted two months ago in favour of tailoring its proceedings to be more like those of the House of Lords. It took until last week to set up the 20-strong Select Committee to consider the practical implications.

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Mecham's fall

Arizona politics have always had a whiff of the Wild West, and Governor five times before being elected in 1986 on a conservative Republican ticket. Within three months, his scabrous manner and unabashed cynicism had alienated most sections of public opinion in the caucous state.

Useful note

Milkmen, please do not leave any milk this week, otherwise burglars will know we are away.

NEW SERVICES TO LONDON CITY AIRPORT FROM PARIS, BRUSSELS AND AMSTERDAM.

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FINANCIAL TIMES

Wednesday April 6 1988

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Janet Bush in Washington reports on talks aimed at preventing another stock market crash

Cat and mouse on Capitol Hill

"I HOPE I am wrong, but it is difficult not to conclude that the Administration is attempting to run out the clock on these issues. It would appear that the White House is ignoring its own Presidential Commission report, that it wants no legislation whatsoever on market reform."



William Proxmire: Frustrated by lack of concrete action.

This fighting talk came from Senator William Proxmire, chairman of the US Senate Banking Committee, at the beginning of last week's latest Congressional hearings on possible legislative initiatives designed to prevent another stock market collapse.

His words give some idea of the frustration felt in Congress about what it sees as lack of concrete action in response to the events of last October. They also provide something of an insight into the rapid politicking of the process of conducting post-mortems on the crash.

been asked to report its progress after 60 days - on May 19. The group comprises the main regulators and is officially chaired by Mr James Baker, US Treasury Secretary.

Mr George Gould, Treasury Under-Secretary for Finance, as his permanent stand-in. The Administration's reported reluctance to legislate could be traced to several factors. First, the Reagan Administration is opposed ideologically to stricter controls on financial markets.

The main rivalry is between the SEC and the CFTC, which argues that it should oversee all futures and options. The SEC has said repeatedly that it should have regulatory control over stock index futures. The Fed has often repeated its unwillingness to take overall charge and thus to be faced with casting the deciding vote in any dispute between the two.



John Wood: heading an office with unprecedented powers

Britain steps up battle on fraud

By Clive Wolman in London

THE SERIOUS FRAUD Office, the centrepiece of the UK Government's moves to crack down on City of London frauds and other complex or serious breaches, today receives its formal powers.

Under Mr Wood, a solicitor and former deputy director of public prosecutions, the SFO will be armed with unprecedented powers to seize documents and to interrogate witnesses and suspects.

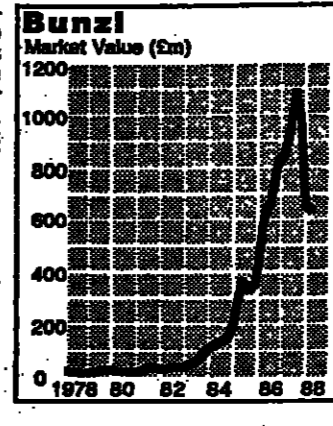
However, the organisation, which was set up last summer, remains a greatly weakened version of the original blueprint proposed by the Roskill Fraud Trials Committee in January 1986.

The closest cooperation has been established with the City of London police fraud squad, from which about 15 to 20 officers will work alongside the SFO in the same building under Detective Superintendent Henry Sealing.

THE LEX COLUMN

Pushing sterling to its limits

The foreign exchanges are refusing to allow the Government to be coy about its stance towards sterling. The market believes the Treasury has a secret ceiling for the pound, and seems determined to push the currency up until it gets there.



major market indices in New York and London. However, second line stocks on both sides of the Atlantic did far better and the 13.4 per cent rise in the NASDAQ composite index in the US underlines the recent substantial rally enjoyed by many smaller capitalised stocks.

be probably twice as deficient since the sharp point of currency conversion is read - then an 8 per cent fall in the share price may look like a reasonable correction.

Probably not. The company yesterday gave notice that as of June 30, it intended to pause for breath in its acquisitions programme, no doubt a prudent strategy for a group which has averaged an acquisition a fortnight for the past two years.

That may yet prove to be the case for Bunzl, especially if the company has as bad luck this year as last. Hindsight may not credit it, but luck - in the form of a lost franchise for Hudson's in Chicago and a housing downturn in Colorado and Missouri - must shoulder part of the blame for 1987.

Probably not. The company yesterday gave notice that as of June 30, it intended to pause for breath in its acquisitions programme, no doubt a prudent strategy for a group which has averaged an acquisition a fortnight for the past two years.

UK growth rate 'set to slow down'

By Ralph Atkins in London

BRITAIN'S economy will continue to grow into the 1990s, but at a slower rate than in recent years and with a growing trade deficit, an analysis of the latest forecasts from 22 economic forecasting groups suggests.

The survey shows the Treasury's forecast for retail price inflation of 4 per cent by the last quarter of 1989 is more optimistic than most independent economic forecasters. On average a rate of 4.3 per cent is forecast for October-December this year, rising to 4.6 per cent by the end of 1989.

Details, Page 6

US and Soviet Union approach Afghan withdrawal compromise

BY OUR FOREIGN STAFF

THE US and the Soviet Union have reached a compromise on the Soviet withdrawal from Afghanistan last night after a day of hectic superpower diplomacy in Moscow, Washington, Kabul and Geneva.

However, concern is growing, particularly in Washington, that the agreement may not be as complete as it appears.

The key development came yesterday when the Soviet Union dropped its outright opposition to a compromise floated by Mr George Shultz, US Secretary of State, under which Moscow and

Washington would continue to supply arms to their respective clients during the withdrawal of 115,000 Soviet troops.

Mr Eduard Shevardnadze apparently agreed the change of tactic in Kabul this week.

Mr Yuli Vorontsov, the Soviet Deputy Foreign Minister, yesterday told Mr Shabbid Amin, the Pakistani Ambassador in Moscow, that the two superpowers could now resolve their disagreement over military supplies to the Mujahideen and the Kabul Government.

This disagreement has been a major obstacle to the signing of withdrawal accords being negotiated in Geneva by Pakistan and Afghanistan under UN mediation, as the US and the Soviet

Union are required to sign the accords as guarantors. The US has been insisting since December, under increasing Congressional pressure, that a cut-off of aid to the Mujahideen should be accompanied by a symmetrical cut-off of military supplies from Moscow to Kabul.

Under Mr Shultz's compromise, supplies will continue, rather than cease, at an agreed "equal and balanced" level.

However, a growing bipartisan group in Congress fears that this will guarantee a bloodbath as the Mujahideen and the Kabul regime fight intensely for position as the Soviets withdraw.

Some Pentagon and State Department analysts support their fears.

Joint UK chip venture collapses

BY TERRY DODSWORTH, INDUSTRIAL EDITOR, IN LONDON

A DISAGREEMENT between Plessey and the General Electric Company (GEC), has thwarted a £25m (\$47m) UK Government scheme to back development work on an advanced form of semiconductor technology.

The split comes only a few weeks after the two groups - which are among Britain's largest electronics companies and have a history of bitter rivalry - agreed to bury their differences and weld their telecommunications activities together in a 50-50 joint venture.

strong position in gallium arsenide technology, says that it has also withdrawn from the scheme, although there will be further discussions with the Department of Trade and Industry (DTI) to see if anything can be salvaged from the original project.

Gallium arsenide is a semiconductor material which has attracted scientists for several years as an alternative to silicon - the base for manufacturing most of the present generation of chips.

more widely throughout UK manufacturing. GEC and Plessey were chosen to develop a central production facility that would avoid fragmentation in the UK's research effort.

Neither company would comment in detail on the reasons for the collapse of their negotiations, which comes embarrassingly at a time when the UK electronics industry has been criticising the Government over cuts in funding.

World Weather table with columns for City, Temp, Wind, Cloud, Rain, etc.

Pound closes at two-year high

Continued from Page 1

some why investors are staying out of the London share market. It is estimated that UK institutions have amassed about £20bn (\$37.6bn) in short-term and liquid assets since the October collapse of world share prices.

Beazer in Koppers appeal

Continued from Page 1

way of thwarting Beazer or forcing it again to increase its offer. The Pittsburgh company has confirmed it is holding talks but declined to give any details.

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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Wednesday April 6 1988

WIPAC
 Parts for your car

Royal Bank to regroup investment activities

By Alexander Nicoll in London
ROYAL BANK of Canada is to combine its London investment banking activities with those of Dominion Securities, the Canadian securities firm, in a move which will mean the end of the activities of Orion Royal Bank.
 The former consortium bank, of which Royal assumed control in 1981, had already drastically reduced its business in the London and Eurobond markets last year. The new operation will replace it as the international investment banking arm of the Royal group.
 After completion last Thursday of Royal's C\$485m (US\$313m) acquisition of 75 per cent of Dominion Securities, the two are to form RBC Dominion Securities in Toronto. The international activities of this grouping are to be run from London by a subsidiary to be named RBC Dominion Securities International.
 It will group about 250 people, of whom about 60 will come from Dominion Securities. It will also incorporate Kibitz & Associates, a London stockbroking subsidiary. No front-office jobs are expected to be lost.
 Mr John Sanders, chairman of Orion Royal Bank, will become chairman of the new London unit and will also retain his position as chairman of Royal's private banking operations outside North America. He will report to Mr Robin Younger, a Dominion executive who is to be chief operating officer.
 Orion Royal's withdrawal from Eurobonds last November was one of the most significant in the current shake-out of the overcrowded market, particularly as Orion had been a well-known name in it for many years.

Campeau's victory makes Wall Street \$250m richer

BY JAMES BUCHAN IN NEW YORK
WALL STREET is poised to enjoy one of its greatest bonanzas as investment bankers and merger lawyers share out up to \$250m for their work in the ferocious 10-week battle for control of North America's greatest department store group, Federated Department Stores.
 "If we're paying \$200m to \$250m in fees, I say it's reasonable," said an ebullient Mr Robert Campeau, chairman of the Campeau property and retailing group, who wore down Federated's opposition and the rival R.H. Macy of New York to clinch victory - and the right to pick up Wall Street's tab.
 The fluid and incendiary Mr Campeau, who at 63 has reached the pinnacle of North American big-store retailing, appeared grinning yesterday before a crowded press conference to explain the audacious \$6.5bn transaction he clinched last Thursday night through a side deal with Macy's.
 The battle, which has already involved seven investment banks, six law firms, commercial bankers and herds of accountants and printers, could generate yet more business for Wall Street as Campeau shuttles Federated's assets to finance the offer, which will ultimately cost Campeau some \$2.8bn, including Federated's current debt.
 For the moment, the chief beneficiary is First Boston, the Wall Street house which has been under a cloud for two months since the defection of its star investment bankers, Mr Bruce Wasserstein and Mr Joe Perella. First Boston, which advised Campeau and arranged a bridging loan of more than \$1bn to expedite the deal, could earn more than \$50m and a welcome boost to morale.
 Mr Wasserstein, who made the final presentation of Campeau's offer to Federated's board and seems to have borne the brunt of Mr Campeau's mood, is expected to pick up about \$10m for his new firm, Wasserstein Perella. Campeau will also pay fees of around \$100m to five other Wall Street firms, including all the best names, which advised Federated and Macy's.
 Mr Campeau admitted yesterday that the \$72.50 a share offer, which is double Federated's price at the beginning of the year, is "high by traditional standards." But he said the deal could be financed by a wholesale disposal of stores, bank finance and mortgages.
 He said that he would raise \$4.4bn by selling stores, including two big Californian chains, to Macy's. This will cut Federated's 15 divisions down to no more than six and leave the new Federated with \$1.4bn in equity and \$3bn in debt.
 Of that debt, \$300m is already on Federated's books and the remainder can be raised through commercial banks, and will be partly refinanced by the sale of mortgages on the properties of \$1.7bn.
 Mr Campeau said that Federated's total interest bill will be \$290m to \$300m a year out of gross cash flow of \$675m to \$700m a year by the end of this year. "This company we just bought is going to yield us \$57m to \$400m a year and that's before savings," Mr Campeau said.

CSX profits fall sharply to \$65m in first quarter

By Our Financial Staff
CSX, the US rail and resources group whose results traditionally herald another US quarterly season, posted a sharp fall in first-quarter net earnings from \$85m or 55 cents a share to \$65m or 40 cents.
 It attributed the decline mainly to lower property-related and energy operating income, which more than offset strong transportation results. Total revenues rose to \$2.1bn from \$1.9bn.
 Transport revenues and expenses rose on the strength in the domestic economy.

De Benedetti acts against Olivetti board rumours

BY ALAN FRIEDMAN IN MILAN
MR CARLO De Benedetti, the Italian businessman, is expected to review his position as group managing director of Olivetti, the Italian data processing equipment maker which he also chairs, over the next few months.
 However, he is firmly countering speculation that he has any imminent plans to give up his operational responsibilities of the company.
 Aides to Mr De Benedetti yesterday poured cold water on rumours in the Italian press of an impending departure. These have developed in the light of Olivetti's involvement in a possible alliance between the Stat state telecommunications group and American Telephone & Telegraph (AT&T), the US telecoms group which is Olivetti's biggest shareholder.
 Mr De Benedetti's quest for control of Societa Generale de Belgique has also fuelled talk about his ability to maintain his present commitment to Olivetti.
 The Ivrea-based office automation group, in which Mr De Benedetti is the largest shareholder after AT&T, stressed yesterday that he would definitely remain chairman for the next five years, and that "his commitment to Olivetti has not changed one bit."

CalMat in move to block offer by Brierley

By Roderick Orm in New York
CALMAT, a California building materials group, has put its cement and property divisions up for sale to try to thwart a \$40 a share, \$1.2bn takeover offer from Brierley Investments, the main corporate vehicle of Sir Ron Brierley, the New Zealand entrepreneur.
 The company, which estimates the businesses are worth up to \$800m, said it would use the after-tax proceeds either to repurchase some of its shares or pay a special dividend to shareholders.
 It has 30.5m common shares outstanding.
 Mr A.F. Gerstell, CalMat's president, said: "This represents a major step in the plan for enhancement of shareholder values that we announced last September." The company adopted a poison pill defence plan at the same time.
 Brierley already owns a 19.2 per cent stake in CalMat.
 CalMat's shares rose 1 1/2 to \$44 1/2 in early trading yesterday, reflecting analysts' estimates that the company is worth at least \$45 a share before asset disposal.
 Mr James Schmidt, an analyst with Westcountry Financial, a California securities firm, expressed some scepticism that CalMat will raise \$800m from the sales.
 He believes its cement operations might be worth about \$450m unless a foreign buyer is willing to pay more to break into the large California construction market.
 Mr Schmidt estimates CalMat's land and property holdings are worth between \$450m and \$500m but the company would have to retain some of them to continue its aggregate business.

Canadian group poised for London Stock Exchange listing

Mardon crosses the Atlantic

BY MAGGIE URRY IN LONDON
FOR A CANADIAN-QUOTED company, Lawson Mardon is already well-known in Britain. The company, which was formed by a buy-out from BAT Industries, the UK tobacco, paper, retail and financial services group, has about 70 per cent of its business based in Europe, mostly in the UK.
 So it is surprising, perhaps, that Lawson Mardon shares have so far not been listed in London - a situation which will be corrected tomorrow when the company's shares begin trading on the London Stock Exchange.
 Already about 4.5m of Lawson Mardon's 14m "A" shares are held in the UK, largely by institutions but also by employees who took a stake in the group when it was bought out from its parent.
 The listing will offer investors greater liquidity as well as raising Lawson Mardon's profile with bankers - an important consideration since it is planning a commercial paper programme.
 However, potential UK investors may not have realised how far Lawson Mardon has come since it completed its leveraged buy-out in August 1985. Then it had one prime aim - to repay the bulk of its heavy debt.
 The buy-out of Mardon Packaging and Lawson & Jones, respectively the UK and Canadian packaging arms of BAT, was then the largest seen in the UK, with total cash raised of C\$650m (US\$454m). Only C\$42m represented equity, the remainder being various layers of debt.
 That original aim has now been achieved. A combination of divestments of non-core businesses raised C\$100m, tighter control of working capital released C\$50m, and last June - two years ahead of the group's schedule - the company was floated in Canada raising a further C\$207m net of expenses.
 By the end of 1987 debt had been reduced to C\$210m, a level where the group feels happy to begin expanding. No further money is being raised through the London listing and Mr Ralph Steedman, chief financial officer, says the group can comfortably service its remaining debt.
 Mr Lawrence Tapp, chief executive officer, says Lawson Mardon is again in an acquisition phase. A few deals have been done - notably the purchases of Dow Chemical Canada, Reliance Products, a rigid plastics maker in Canada, and Trenteaux-Toulmonde, a flexible packaging business based in France.
 Mr Tapp argues that the process of substitution in packaging - for example the switch from glass bottles to plastic bottles for soft drinks - has a lot further to go. Lawson Mardon was first in the market with a plastic paint can.
 Others, such as Metal Box and Reed International, have followed but Mr Tapp claims that Lawson Mardon can maintain its lead, and its margins, by introducing second and third generation cans to beat the competition.
 He has high hopes also for Lawson Mardon's Petasol plastic aerosol. This can be moulded into more interesting shapes than the usual metal cylinder, offering marketing men obvious advantages, and has other benefits such as not exploding when burnt.
 Mr Tapp has his eye on the 3bn unit a year European market for aerosols and says Lawson Mardon will take "a real shot" at winning a big slice of it.
 The logic of the Reliance acquisition thus becomes evident. Lawson Mardon will take the paint can and the aerosol from its UK base into the North American market. By the end of 1988, Mr Tapp says, the paint can will be in volume production in North America.
 This cross-pollination of technology, and the transfer of know-how into the acquired businesses, is one of the mainstays of Lawson Mardon's growth.
 Those parts of the business in more mature markets, such as cartons and label printing, earn their keep by generating cash flow to finance the rest.
 Mr Tapp also wants to even up the balance of the business from its current 70:30 Europe:North America split, partly as a currency hedge. However, he would not rule out further acquisitions in Europe, clearly more purchases in North America are the aim.
 Lower margins in the North American businesses are being brought up to the European level, after some restructuring and sales of more prosaic businesses.
 He is keen to maintain the group's dependence on consumer products, rather than strike off in any new directions, since they should be more resilient to any economic downturn. Mr Tapp reckons that 53 per cent of its business is with the food industry, 12 per cent beverages, 9 per cent tobacco and the rest to other consumer products.
 The group aims to increase earnings per share by 15 per cent a year.
 At a current share price of C\$14, which compares with the C\$16 at which the company was floated last year before the stock market fall, the prospective p/e is about 8, a discount to the sector average in the UK and Canada.
 The shares of a Canadian-based company with the bulk of its business in the UK may have difficulty finding a natural place in a fund manager's portfolio. A UK listing might make the difference.



Lawrence Tapp: Back in acquisition phase

March 31, 1988
 This announcement appears as a matter of record only.

VOLKSWAGEN AKTIENGESELLSCHAFT
 Wolfsburg, Federal Republic of Germany

International Placement of 4,800,000 Ordinary Bearer Shares
 of DM 50.- nominal Value each
 Offering Price DM 238.- per Share

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This announcement appears as a matter of record only.

January, 1988

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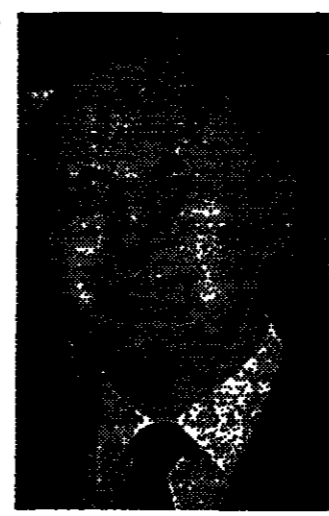
INTL. COMPANIES AND FINANCE

Nick Garnett on the pressures for change as industry leaders jostle for position

Carbide tool groups sharpen up their image

AS CHAIRMAN of Krupp-Widia, the West German carbide tip cutting tool manufacturer, Mr Friedrich Fröhlich hears a lot about Sandvik, one way or another. The Swedish company is the world's largest cutting tool maker by a long way and about three times larger than Widia, which is a division of the Krupp steel and engineering group. Having a monster European competitor tends to annoy West Germans. If you are a company like Krupp, which virtually invented the carbide cutting tool back in the 1930s and was the biggest supplier in the world before the Second World War, it seems to be even more irksome. Widia is spending a great deal of time, money and energy buying up competing suppliers and distribution and marketing to recapture some of the ground it has lost to Sandvik, particularly during the 1960s and 1970s when Sandvik grew so fast. "We cannot become number one. Sandvik is too large," says Mr Fröhlich. "But we want to be the clear number two supplier." The Krupp board, under fire for some management decisions and for struggling with rationalisation in its core steel business, is giving the Widia managers full backing. But the growth activities of Widia are just one of several pressures which are reshaping parts of the world's carbide tool industry through some important shifts in ownership. The market for carbide cutting tools - the most common type used in manufacturing - is worth about DM6bn (\$3bn). Sand-

vik Coromant, the Swedish company's main carbide tool arm, claims almost a 25 per cent market share. A clutch of companies, including Widia, have about 8 to 10 per cent of the market. These companies include Kennametal, the tough US company which has a quarter of the huge North American market, and three Japanese companies, Sumitomo, Toshiba - selling under the brand name Tungaloy - and Mitsubishi. There is also a series of smaller, niche-orientated, but important, carbide tool makers like Hiertel in milling and turning tools, Walter in milling, and the Israeli company, Iscar, which specialises in grooving tools. A significant number of companies has been changing hands as the major suppliers try to secure a firmer footing in an industry where distribution and closeness to the customer are just as important as technology and price. A few years ago Widia acquired Sitmann and Heintzsch, a Nutzfahrzeug specialist in carbide milling cutters, following this in 1986 with the acquisition of Heron, a Spanish manufacturer of milling cutters for the aerospace industry. It took its first step last year to increase production capability in North America with the purchase of Ultramet, a US carbide maker. "We are looking to buy a tool maker in the US," said Mr Fröhlich. These acquisitions have helped Widia in a virtually flat market to increase sales by 50 per cent in value during the past five years and to double export earnings. The company's sales force, num-



Friedrich Fröhlich hoping to recapture lost ground

"To digest Caboly is a big thing for a company like Sandvik. It will stretch their management capacity for quite a time," says Mr Ludolf von Eckardstein. Nevertheless, this is the kind of operation Widia does not yet have in North America. Sandvik Coromant bought Mediam, a US tool company, in 1980. Mr Hedstrom says that has been absorbed into the Sandvik group, but competitors believe the process has proved difficult. If it has, it has not stopped Coromant from further US purchases. In 1986 it acquired Triangle Grinding in Houston, a company specialising in grooving tools for the oil industry. Sandvik, which exports 97 per cent of its output, has signed a few licence agreements. These have included one with Valentin in the US for Sandvik's own-designed modular tooling system, and with Tushiba. However, because of Sandvik's dominant position the pressure to sign co-operation agreements is much more intense on its smaller competitors. Widia and Kennametal have jointly developed a modular tooling system and Widia has co-operated in agreements with several companies, including Sumitomo. Kennametal recently agreed a joint venture with Kobe Steel. One of the reasons why Widia lost so much ground to Sandvik after the war was that the German company concentrated on the manufacture of carbide rather than the tools themselves, and as a result tended to lose

direct contact with the customer. The company has been putting that right, but the need to keep in close touch with the tool user is one reason why Widia needs to acquire a significant US tool maker. Tool holders in the US also use imperial rather than metric measurements, which places an extra handicap on European producers. Widia has only about 2 per cent of the US market, which represents a quarter of world sales. "The US is a gigantic and challenging market and we have to be there," says Mr Fröhlich. "We really have to do that by acquisition." At Sandvik, Mr Hedstrom believes the top players in the carbide tool industry will be around in five years' time and no major new entrant is likely to upset this. There are some ominous signs, though, of a new stirring in the Far East. A number of relatively small producers, like Hankook in South Korea, is becoming more active while Nippon Steel has just entered the cement carbide market for the first time. The Japanese have had only mixed success in Europe. Their imports into West Germany amounted last year to just DM35m and some of these imports were destined for other European markets. Their penetration of Switzerland, viewed by the industry as a kind of test market, has not been good. Some European tool producers, however, believe it is only a matter of time before the Japanese begin manufacturing in Europe, with Spain the likely location.

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Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that for the three months interest period from April 5, 1988 to July 5, 1988 the Notes will carry an interest rate of 8.725% per annum. The interest payable on the relevant interest payment date, July 5, 1988 will be £216.93 per £100,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A. London, Agent Bank April 6, 1988



STANBEC INTERNATIONAL CORPORATION S.A.

Registered Office: Luxembourg, 14 rue Adolphe Dicks, Luxembourg, 1014

DIVIDEND ANNOUNCEMENT

The extraordinary general meeting of shareholders held on 10th March, 1988 has approved the payment of a dividend of 100 Sfr per share

to shares subscribed and in circulation on March 10th, 1988.

Each payment being payable on or after April 1st, 1988 against presentation of a coupon number 2 from bearer share certificates at:

- Banque Generale De Luxembourg S.A. 27 Avenue Montebello LUXEMBOURG

- Interbank Bank Zurich A.G. Bahnhofstrasse 1 ZURICH SWITZERLAND

Shares will be quoted ex-dividend on from April 5th, 1988. By order of the Board of Directors

Montedison starts health care concern

By Our Financial Staff

MONTEDISON, THE Italian chemicals group, has said that two subsidiaries, Farmitalia Carlo Erba and Tecumount, have entered the health care industry through the formation of a new company. The new group, to be called Farmitalia Carlo Erba-Tecumount Engineering, will study and build pharmaceutical plants, research laboratories, hospitals and other health care facilities. The company will provide services such as feasibility studies, product selection, engineering, plant construction, personnel training and consultancy.

Werner Rey buys stake in Sulzer Brothers

BY OUR FINANCIAL STAFF

OMNI HOLDING, the company which groups the financial and industrial operations of Mr Werner Rey, the Swiss financier, has acquired a 20 per cent stake in Sulzer Brothers, the Swiss engineering group, from a consortium of disident shareholders led by Mr Theo Tetamanti. Tetamanti is thought to have paid about Sfr220m (\$161.5m) for the 40,000 Sulzer shares. The transaction, which reduces the Tetamanti holding in Sulzer to about 15 per cent, appears to bring to an end the state of hostile confrontation that has existed at Sulzer since last October.

Since the initial disclosure of the Tetamanti shareholdings in Sulzer, the Swiss financier has sought to maintain its independence, first virtually excluding the Tetamanti consortium from the Sulzer share register, and then announcing talks with potential industrial partners, including Schneider, the Swiss hit maker. Although Mr Tetamanti, a Lugano-based lawyer, repeatedly stressed during lengthy negotiations with Sulzer that he did not plan a takeover but merely wanted a greater say in the running of the company, the situation quickly developed into what

by Swiss standards was seen as a hostile bid battle. In contrast, relations between Sulzer and Omni look much more amicable. Omni acquired the Sulzer shares with Sulzer's consent and half of them will be immediately entered in Sulzer's share register, a step necessary to give Omni voting rights. Omni, according to a joint statement, will work with Sulzer to find an industrial partner to buy the other 20,000 shares. Omni has a turnover of about Sfr1.7bn. Sulzer, which achieved sales for 1986 of Sfr1.6bn, said

last month it was ready to accept minority partners who could help the company tap new markets. One of Switzerland's best known entrepreneurs, Mr Rey has built a financial empire whose main asset is Inspectorate International. Mr Tetamanti appeared to switch direction last week when he announced the acquisition of a controlling 55 per cent shareholding in Adolph Saurer, another Swiss engineering group, which last year bounced back to profit after a period of heavy restructuring.

Ferruzzi sugar unit holds profit

By Alan Friedman in Milan

ERIDANIA SPA, the Ferruzzi group's holding vehicle for sugar and other agro-industrial interests, reported a nearly unchanged net profit for 1987 of L45.5bn (\$35bn), against L42.5bn in 1986. Ferruzzi's company turnover was L790.1bn, up slightly on L788.7bn. The above figures do not include results from Beghin-Say, the French sugar group which is 53 per cent owned by Eridania.

Eridania said that taking into consideration all of its agro-industrial holdings on an "aggregate" group basis it expected to achieve 1988 turnover of L5,500bn.

This is nearly three times the 1986 level because of acquisitions made in 1987, including the European corn starch operations of CPC, the Lesieur foods group in France, Central Soya, the US soybean concern, and others. Ferruzzi has never produced a consolidated group balance sheet, but has promised to do so this spring.

Stefano Erid, the defence and specialised engineering company controlled by the Fiat group, has shown a sharp fall in consolidated net profits in 1987, writes John Wyles in Rome.

With turnover virtually static at L2,431bn, net profits fell from L488bn in 1986 to L30.5bn last year. Operating profits fell slightly, from L132.5bn to L121.1bn. The company says that its defence and space equipment activities, but fibres, chemical and bioengineering all registered an increase in operating profits.

KIO claims 50% Ebro backing

BY PETER BRUCE IN MADRID

THE KUWAIT Investment Office (KIO), whose Spanish paper subsidiary, Torres Hostench, is embroiled in a hostile Pta24bn (\$217.2m) bid for the country's biggest sugar refiner, Ebro, has already received enough offers of shares to guarantee it 50 per cent of Ebro, according to people intimately involved in the takeover attempt. The offer, for 50 per cent of the company at Pta 20,000 a share, values Ebro about 55 per cent higher than it was trading at nearly three weeks ago. KIO-Torres officials say that banks holding stock for investors have informed them of numerous

offers to sell. Ebro shareholders, claim the KIO-Torres people, have instructed their banks, which hold shares in proxy, to hold on to the shares in case Ebro is able to improve on the forecast of higher profits and dividends made as part of its defence. Officials for the Ebro defence team were not available for comment yesterday afternoon. The KIO-Torres confidence is, however, dependent on the Madrid court which is considering an application from Ebro to suspend the offer because of alleged technical errors in the original bid. The court has not, as mistakenly

reported last week, suspended the KIO-Torres offer, which is the first hostile takeover ever given the go-ahead in Spain. Lawyers for KIO-Torres replied to the Ebro petition with one of their own last Friday, thus delaying a final court decision for a further five days. Time for interested parties, including the Government, to approach the court expires at the end of this week. A final decision seems likely to follow soon afterwards because the offer, under new takeover guidelines, has only two more weeks to run. Under the guidelines the same bid cannot be made again for a year.

NEW ISSUE This announcement appears as a matter of record only. March, 1988



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(SUBARU)

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CORRECTION NOTICE

HMC MORTGAGE NOTES 1 PLC

£150,000,000

Mortgage Backed Floating Rate Notes

June 2017

For the interest period 30th March, 1988 to 30th June, 1988 the Notes will bear interest at 9% per annum. Interest payable on 30th June, 1988 will amount to £2,262.30 per £100,000 Nom.

Agent Bank: Morgan Guaranty Trust Company of New York London

Mortgage Funding Corporation No 1 Plc
 £175,000,000
 Class A-1
 £25,000,000
 Class A-2
 Mortgage Backed Floating Rate Notes
 March 2020
 For the interest period 31st March, 1988 to 30th June, 1988 the Class A-1 Notes will bear interest at 9.1125% per annum. Interest payable on 30th June, 1988 will amount to £2,265.68 per £100,000 Nom. The Class A-2 Notes will bear interest at 9.3125% per annum. Interest payable on 30th June, 1988 will amount to £2,315.49 per £100,000 Nom.
 Agent Bank: Morgan Guaranty Trust Company of New York London

NEVI
 A/S NEVI
 DKK 600,000,000 Floating Rate Notes due 1993
 Tranche A of DKK 300,000,000
 In accordance with the provisions of the Notes, notice is hereby given that, for the three months period, 6th April, 1988 to 6th July, 1988, the Notes will bear interest at the rate of 9.6875 per cent. per annum. Coupon No. 7 will therefore be payable on 6th July, 1988 at DKK 2,448.78 per coupon for Notes of DKK 100,000 nominal.
 Agent Bank: KANSALLIS-OSAKE-PANKKI London Branch

We are pleased to announce that
Morton E. Wise
 has joined our International Institutional Equity Sales Division in London.
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 Jupiter House, Triton Court
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 April 6, 1988

Andrew Whitley looks at an Israeli company expected to reveal a \$100m loss for 1987

Gaon faced with daunting task at Koor

THE APPOINTMENT of Mr Benny Gaon as managing director of Koor Industries, in succession to Mr Yeshayahu Gavish, brings to Israel's pre-eminent industrial post a businessman with broad international experience. But, on its own, the move is unlikely to solve the deep-rooted problems besetting an economic giant with an annual turnover in the order of \$2.34bn.

Mr Gavish, who had been with Koor for 18 years, the last six as its chief executive, resigned last week in frustration over what he asserted was repeated interference from the parent organisation, in a jointly agreed rescue programme. Hevrat Ha'Ovedim (HH) - literally The Workers Company - is the economic arm of the Histadrut, Israel's powerful labour federation, and is responsible for a quarter of the country's gross national product. Mr Gaon steps up from running the Co-Op chain of supermarkets - to take on the daunting task of turning around a manufacturing-based conglomerate expected to show a 1987 loss of over \$100m, the largest ever for an Israeli company.

Special factors undoubtedly aggravated last year's performance. But the signs were already on the wall 12 months earlier when, after a hefty operating loss equivalent to \$74.2m, the group was forced to rely upon sharply higher financial income to scrape into the black.

In an acrimonious resignation letter, Mr Gavish referred pointedly to the need to bring Israel's socialist industrial mentality in line with changes going on within Israel and the world economy. Koor had to "get rid of distortions which had no place in a business enterprise," he argued, so as to be able to take advantage of the more liberal atmosphere being created by the Government's two-year-old economic recovery programme.

At the heart of his problems was overstaffing. From a 1985 peak of 34,000, Koor's workforce was cut to 32,700 by end-1986, when a two-year rescue plan was launched. Agreement was then reached with HH on cutting a further 10 per cent.

Laying off workers in Israel is expensive and time-consuming at the best of times. In Koor's case, the cost both to the balance sheet and in terms of management

ments accounted for between \$30m and \$40m of last year's anticipated loss.

A reduction of 1,700 employees over the past 15 months means that it has cost Koor's shareholders - the 1.5m Israelis who are automatically members of the Histadrut - about \$23,000 (equivalent to two years' gross wages for the average Israeli) for each redundancy achieved.

But what infuriated Mr Gavish more than anything else was the refusal of Mr Yisrael Kessar, the Histadrut's veteran secretary general, to back him rather than Koor's workers when fierce opposition was encountered to the management's attempts to sell off or close loss-making subsidiaries.

The proposed sale of a glass and bottle-making factory was blocked, as was an attempt to place a large subsidiary, the troubled Alliance Tyre and Rubber Company, under the protection of a court-appointed receiver. South of the rescue plan was launched, not one of the group's 300-plus subsidiaries has been sold.

Koor grumbles that it is a victim of government policies, notably in respect of price controls and the near-freezing of the shekel exchange rate against the US dollar. But only 28 per cent of 1986 turnover came from exports, and by no means all was denominated in dollars. As for price controls, these have been steadily reduced over the past 18 months, and now affect only a quarter of goods and services.

Perhaps greater pain has resulted from an excessive dependence on local defence orders, cut sharply over the past two years. Two of its most important subsidiaries - Soltam, the arms maker, and Tadiran, the defence and consumer electronics manufacturer - contributed heavily to last year's losses. Despite a huge new order this week from the US Army for its mortars and shells, Soltam remains in deep trouble.

The Koor grievances are only partially justified as a quick comparison with the privately-owned Clal group, operating in many similar areas, reveals. By staying out of the clutches of either the Government or the Histadrut, cash-rich Clal has remained profitable through all Israel's recent economic vicissitudes.

Decline in UAE insurer's earnings

ABU DHABI National Insurance Company (Adnic), the United Arab Emirates' largest insurer, has declared profits of Dh101.8m (\$27.8m) for 1987, a drop of 5 per cent, writes Angela Dixon in Abu Dhabi.

The decline was largely attributable to a setback in the fire and accident division, where profits dropped by Dh7.3m to Dh23.8m.

There was a 1 per cent dip in total premiums written to Dh325.8m - premiums in the fire and accident category dropped 11 per cent to Dh181.6m while those written for marine and aviation rose 15 per cent to Dh144.3m.

Adnic is paying a 40 per cent dividend amounting to Dh90m.

Jusco 5.9% ahead and holds dividend

JUSCO, the Japanese supermarket chain, lifted pre-tax profits 5.9 per cent to ¥25,130m (\$202.4m) in its year to February 20 and expects a 4.7 per cent gain to ¥26.5bn this year, Our Financial Staff writes.

Net earnings per share were down at ¥41.96 against ¥43.97 as more equity was issued, but the dividend is held at ¥19.

Bond International reaches HK\$320m

BOND CORPORATION International, the Hong Kong arm of Mr Alan Bond's empire, made 1987 net profits of HK\$318.8m (US\$41m), compared with a HK\$39.4m loss in its start-up nine months, Our Financial Staff writes.

The sale of a half-share in the Bond Centre property development contributed HK\$128m.

Tedex consolidates return to profits

TEDLEX, the South African distributor of electrical goods, consolidated its return to profits in the six months to February and has promised to resume dividends at the end of this financial year, writes Jim Jones in Johannesburg.

Turnover advanced to R183m (\$86.6m) from R165m and the interim pre-tax profit rose to R14m from R9.8m.

Hindustan Lever lifts pre-tax profits by 17%

By H.C. Murray in Bombay

PROFITS OF Hindustan Lever, an Indian offshoot of the Anglo-Dutch Unilever, rose 17 per cent pre-tax to Rs782.9m (\$88.7m) last year, on sales which were 11 per cent higher at Rs7,955m.

Net profits were up 19 per cent to Rs486m, partly because of a reduced tax rate. A dividend of 25 per cent is proposed on capital doubled by a scrip issue.

Dr A.S. Ganguly, chairman, says the use of newer raw materials and improvements in efficiency have enabled the development of cost-effective products.

Hindustan Lever manufactures soaps and detergents, agricultural chemicals and fertilisers. The company has just developed a quality toilet soap which requires a lower fat content, as one result of a stepped-up research programme.

It is also undertaking research in tissue culture to improve strains of cardamom plants and drought-resistant seeds for use in dry farming. Many Indian companies were hit last year by the effects of widespread drought.

IFC plans overseas fund to finance Indian industry

By JOHN ELLIOTT IN NEW DELHI

PLANS to enable foreign institutions to play a bigger role financing industrial developments in India are being drawn up by the International Finance Corporation, part of the World Bank.

The IFC is also considering helping to finance major capital projects such as petrochemical plants and power stations, and has started providing risk capital for smaller ventures.

This was announced by Sir William Rye, vice-president of the IFC, at the end of a week's tour of India. He wants to boost IFC business in India, which last year totalled \$100m in equity and loans.

The IFC has been asked by US financial institutions to underwrite and help organise an investment fund, probably of \$100m, to finance Indian industrial companies. The Indian Government has not yet given approval but has suggested that the IFC, which operates similar funds in countries such as South Korea, Thailand and Brazil, should explore the market.

Reduced net result for Malaysian casino group

By WONG SUI LONG IN KUALA LUMPUR

GENTING, the Malaysian casino company, reveals flat pre-tax profits of 173m ringgit (US\$67.7m) for last year on turnover down 2 per cent at 402m ringgit.

Profit after tax and minorities fell 11 per cent to 80.8m ringgit.

Genting said, however, that the results were not comparable with those of 1986 because of the non-inclusion of Genting International (GIL), which was hived off as a separate company from January last year. Genting now has a 14.8 per cent stake in GIL, which operates casinos in Australia and the Bahamas, and which plans to gain a listing on the Hong Kong Stock Exchange.

GIL profits fell 32 per cent to A\$12.7m (US\$9.4m) last year. Genting did not disclose sectoral earnings, but the results indicate that earnings from the casino operations remain healthy, although there was a sharp drop in income from interest and investments.

Asiatic Development, Genting's 77 per cent-owned plantation subsidiary, lifted net profits 88 per cent to 12.3m ringgit on the back of higher commodity prices.

Genting is paying a final dividend of 7.5 cents tax exempt, while Asiatic Development is maintaining its final payout at 1.5 cents a share.

Faber Merlin, the troubled Malaysian hotel and property group, incurred a reduced pre-tax loss of 15m ringgit for the six months to December, compared with a previous loss of 22.5m ringgit.

The group attributed the continuing losses to high interest charges, and depressed conditions in the hotel and property markets.

Turnover fell 40 per cent to 36m ringgit. Faber Merlin said it had embarked on the sale of its non-core investments and the termination of several loss-making hotel operations.

It was also seeking to renegotiate a long-term lease on the Merlim Perch in Western Australia, in the belief that the lease signed by the previous management was disadvantageous to the group.

NOTICE TO WARRANT HOLDERS OF

NIPPON CHEMI-CON CORPORATION
(the "Company")
U.S. \$50,000,000
2 7/8 per cent Guaranteed Notes (the "Notes") due 1991 with Warrants (the "Warrants") to subscribe for shares of common stock of the Company

Pursuant to Clause 4(A) of the Instrument and Condition 11 of the Terms and Conditions of the Warrants executed on 17th July, 1986 by the Company, under which the Notes with Warrants were issued, you are hereby notified as follows:

- Pursuant to resolution passed at a meeting of the Board of Directors of the Company held on 8th March, 1988, the Company authorised a free distribution of shares of common stock of the Company to shareholders of record as of 31st March, 1988 (Japan time) at the rate of 0.2 share per one share.
- Accordingly, the Subscription Price is adjusted pursuant to Clause 3 of the Instrument and Condition 7(A) of the Terms and Conditions of the Warrants, from Yen 967.00 to Yen 800.80 effective 1st April, 1988 (Japan time).

Nippon Chemi-Con Corporation
By: The Sumitomo Bank, Limited
Principal Paying and Warrant Agent.

Dated: 6th April, 1988

BankAmerica Corporation
(Incorporated in the State of Delaware)

U.S. \$400,000,000
Floating Rate Subordinated Capital Notes Due 1997

Holders of Notes of the above issue are hereby notified that for the next Interest Sub-period from 7th April, 1988 to 9th May, 1988 the following will apply:

- Interest Payment Date: 7th June, 1988
- Rate of Interest for Sub-period: 7 3/4% per annum US \$315.67
- Interest Amount payable for Sub-period: per US\$ 50,000 nominal
- Accumulated Interest Amount payable: US \$609.99 per US\$ 50,000 nominal
- Next Interest Sub-period will be from 9th May, 1988 to 7th June, 1988.

Agent Bank
Bank of America International Limited

REPUBLIC OF COLOMBIA
ISSUE NO. 000000
FLOATING RATE SERIAL NOTES DUE 1994
New Rate of Interest 8.25% p.a.
Interest Payment Date October 6, 1988.
Interest Period: US\$479.28 per US\$1,000,000 Note and US\$50,948.75 per US\$50,000,000 Note.
April 6, 1988 By Citibank, N.A., CSI Dept London, Agent Bank

HALIFAX BUILDING SOCIETY
£150,000,000
Floating Rate Loan Notes Due 1996 (Series A)

Interest Rate 6.7500%
Interest Period: 21st March 1988 to 21st April 1988
Interest Amount due 21st April 1988 per £ 5,000,000 Note: £ 347.20
£6,627.25
Credit Rating: Very Good Limited Agent Bank

News Group Chicago, Inc.
a subsidiary of
The News Corporation Limited
has sold its
News America Syndicate Division
to
The Hearst Corporation

The undersigned initiated this transaction, acted as financial advisor to The News Corporation Limited and assisted in the negotiations.

February 1987

News Limited
a subsidiary of
The News Corporation Limited
has acquired
The Herald and Weekly Times Limited

The undersigned assisted The News Corporation Limited in the negotiation of this transaction.

March 1987

News Publishers Limited
a subsidiary of
The News Corporation Limited
has acquired
The South China Morning Post, Limited

The undersigned initiated this transaction, acted as financial advisor to The News Corporation Limited and assisted in the negotiations.

March 1987

News America Publishing Incorporated
a subsidiary of
The News Corporation Limited
has sold the
NEW YORK POST
to
Kalikow Media Incorporated

The undersigned acted as financial advisor to The News Corporation Limited and assisted in the negotiation of this transaction.

March 1988

News America Holdings Incorporated
a subsidiary of
The News Corporation Limited
has acquired
Harper & Row Publishers, Inc.

The undersigned acted as Dealer-Manager on behalf of The News Corporation Limited in this transaction and assisted in the negotiations.

April 1987

News International PLC
a subsidiary of
The News Corporation Limited
has acquired a 50% interest in
Circle K U.K., Ltd.
a wholly owned subsidiary of The Circle K Corporation

The undersigned initiated this transaction.

December 1987

ALLEN & COMPANY
INCORPORATED

March 22, 1988

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Consob demands more openness

BY JOHN WYLES IN ROME
CONSOB, the Italian stock exchange's regulatory body, has issued fresh recommendations to listed companies, calling for fuller explanations of decisions on mergers, capital issues and corporate reorganisations.

from the Ferruzzi-Montedison affair of early February when the market fell heavily on news of the reorganisation plans announced by Mr Raul Gardini, the Ferruzzi chairman.

Then, Consob and its chairman, Mr Franco Figa, were accused of reacting too slowly in defence of the interests of minority shareholders. Three days were needed after an initial announcement to the press to secure supplementary information from Ferruzzi of the kind now specified by Consob.

Typically, investors who redeem their bonds are entitled to a premium equal to the interest charge they previously passed over for the conversion right.

Accountant warns on convertible bonds

BY RICHARD WATERS
COMPANIES which issued convertible bonds shortly before last October's stock market crash may need to set up provisions as a result of the fall in their share prices, Arthur Young, the accountants, has warned.

The convertibles were priced to encourage investors to convert, rather than redeem the bonds on maturity, generally in either 1992 or 1993, said Mr Steve Parkinson of Arthur Young.

But the fall in share prices makes it more likely that investors will opt to redeem the bonds, since the market price on the conversion date could be below the conversion price.

Typically, investors who redeem their bonds are entitled to a premium equal to the interest charge they previously passed over for the conversion right.

Banks jockey for share of Chinese loan

INTERNATIONAL BANKS are jockeying for a role in the forthcoming US\$200m Bank of China loan, the first of a series of borrowings for the Daya Bay nuclear power plant 45km from Hong Kong, Eastern reports from Hong Kong.

Bank of China are already tight enough," said another foreign banker. "But some crazy bankers will probably push the interest margins even lower."

Bankers said the conventional and Japanese tax-spared tranches could possibly be squeezed by a few basis points, but that would make the loan difficult to syndicate. There are rumours that one Japanese bank is willing to go for a five basis point spread over Libor on the tax-spared tranche.

rates have been extremely volatile since the local currency was pegged at HK\$7.80 to the US dollar in October 1983. So the bank wants to be protected from that volatility by putting a 10 per cent cap on the Hong Kong dollar tranche for five years, regardless of what happens in the market.

CBOE calls for changes to rules on margins

BY DEBORAH HARGREAVES IN CHICAGO
THE CHICAGO Board Options Exchange has proposed sweeping changes to its margin rules in an effort to make its margins more responsive to current market volatility.

Customer options margins are intended to provide a broker-dealer with sufficient funds to re-purchase an option in the market or to compensate for losses incurred in selling an options contract if a customer reneges, Mr Bender explains.

The CBOE had previously raised margin requirements on its busy Standard & Poor's 100 stock index option from 5 per cent to 10 per cent on November 10.

The exchange stresses its proposals reflect comments solicited from its brokerage community. The CBOE was hard hit by huge losses among several of its clearing members during the stock market crash and has since made a concerted effort to boost users' confidence in its market.

Three Japanese borrowers in equity warrant issues

BY DOMINIQUE JACKSON
THE START of the new fiscal year in Japan prompted three borrowers to issue equity warrants, the only focus of activity in an otherwise lacklustre Eurobond market.

Secondary market business was thin in the absence of fresh trading factors, with Eurodollar bonds locked into a narrow range in tandem with US treasuries.

The four equity warrant deals were the first to emerge from the pipeline of similar issues for Japanese borrowers which are expected to be launched during April.

Improved by 31 per cent after SFR6m, however, after cash-flow had risen by 15.8 per cent, to place despite a 1 per cent decline in Swiss franc turnover.

INTERNATIONAL BONDS

Yamaichi International brought Nihon Kohden Corporation, a maker of medical electronic equipment, to the market with a smaller \$50m deal on exactly the same terms.

Two new Canadian dollar issues were also launched yesterday. The first was a \$150m deal on 10 1/2 per cent due 1993 and priced at 101 1/2, led by McLeod Young and Weir International.

FT INTERNATIONAL BOND SERVICE
Listed are the latest international bonds for which there is an adequate secondary market.

Von Roll holds payout despite decline

BY JOHN WICKES IN ZURICH
VON ROLL, the Swiss steelworks group, has announced a 15 per cent increase in dividends of SFR15 per share and SFR6 per registered share and participation certificate, following a fall in parent company profits from SFR10.9m to SFR7.7m (95.7m).

FT INTERNATIONAL BOND SERVICE
Listed are the latest international bonds for which there is an adequate secondary market.

FT INTERNATIONAL BOND SERVICE
Listed are the latest international bonds for which there is an adequate secondary market.

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Argentina debt swaps likely to total \$117m

BY OUR BUENOS AIRES CORRESPONDENT
OVERSEAS DEBTS with a face value of \$117m will be converted at an average discount of 54 per cent under Argentina's second debt/equity swap round, banking sources say.

Bankers said the Government will approve 15 projects proposed under debt swap bids submitted by companies and their banking partners. The total cost of the projects involved is \$140m. Twenty bids representing projects at a total value of \$220m were put forward.


Several bids rejected in the first round went through this time, including a \$22.7m soft drink bottling plant proposed by Coca Cola that is worth more than \$8m in debt. The biggest offer is a \$88m brewery plant backed by the Rio Parana Company and Chase Manhattan Bank to convert \$24m in debt at a 32 per cent discount.


Wessanen near Campina deal


BY OUR FINANCIAL STAFF
WESSANEN, the Dutch foods group, is in the final stages of talks aimed at selling Belgian unit to Campina, the dairy company. The transaction would also include Vacoa, Wessanen's Dutch sales organisation.


Table with columns: Country, Bond Name, Maturity, Coupon, Price, Yield, etc. Includes sections for US DOLLAR, STRAIGHTS, ARGENTINA, BRITISH, CANADA, DENMARK, E.C.C., EUROPEAN, FINLAND, FRANCE, GERMANY, GREECE, HONG KONG, INDIA, ITALY, JAPAN, KOREA, LIBERIA, LUXEMBOURG, MALAYSIA, MEXICO, NETHERLANDS, NORWAY, OMAN, PORTUGAL, SAUDI ARABIA, SINGAPORE, SOUTH AFRICA, SWEDEN, SWITZERLAND, THAILAND, TAIWAN, UNITED STATES, VIETNAM, WORLD BANK, YEMEN.


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UK COMPANY NEWS

SECOND 'ESSENTIAL MOVE' TOWARDS THE CREATION OF A NATIONAL MAIL-ORDER BUSINESS WITH A DIFFERENCE

Next in agreed £21m bid for Alfred Preedy

By Nikki Tait

Next, the fashion chain and mail order group, yesterday made its second major foray into the newsgents business, with a £21m recommended bid for Alfred Preedy, the West Midlands-based company which runs a 175-strong chain of shops.

The deal follows last July's £28.5m acquisition of Dillons, another chain of newsgents, and means that Next will now have a total of 540 "neighbourhood shops" of which over 400 are newsgents.

Although happy to retain the traditional CTN (confectionery, tobacco and newspapers) business, Next stresses that it sees these outlets as an essential link in its expanding mail-order business. This is being built up on the back

of the 1986 Gratian acquisition. In January the first Next Directory was launched and 500,000 copies have been sold.

"These outlets represent an opportunity for something between mail order and the high street," said Mr George Davis, the company's chairman, yesterday. He views the shops as ideal alternative collection points for mail-order deliveries. Looking further ahead to the age of electronic home shopping, Mr Davis suggests they could play a larger role as collection and ordering points.

Next also sees scope for extending the outlets' traditional activities - Dillons' shops have already added certain convenience items, such as food and ranges of

hosiery.

Preedy takes in 140 CTN shops, spread from South Wales to Kent and the Midlands to Yorkshire. These range in size from kiosks to retail outlets of 1,500 sq ft and trade under the Preedy and Alf's names. The remaining 35 sites are stores specialising in stationery, books and toys. Average store size is 3,000 sq ft. According to Next, there is little overlap with Dillons - indeed, the two companies recently considered merger possibilities.

Preedy, however, has recently seen uneven results. In 1985/6, pre-tax profit fell to £263,000 from just over £1m, before recovering to £283,000 in the year to end-March 1987. Sales in 1986/7 were £76.2m, and net assets at year-



George Davis: scope for expanding Preedy's range

Wilson Connolly jumps 43% in bumper year

By Philip Coggan

Wilson (Connolly) Holdings, the housebuilding group, announced yet another year of bumper profits with a 43 per cent increase to £37.4m in the year to December 31.

The buoyant housing market helped the group's housebuilding subsidiary, Wilson Homes, to increase profits by 47 per cent to £33.1m (£22.8m). Wilson benefited from selling a large number of houses in East Anglia, where prices are rising faster than the national average.

The average price of Wilson homes increased from £28,000 to £45,000 and the number of units sold rose from 2,350 in 1986 to 2,600 last year. Wilson has a land bank of 13,100 plots.

However, Mr Ian Black, the finance director, said that the company was concerned that house price rises were carrying homes out of the reach of first time buyers. Wilson is looking to design smaller units which will sell at a price first time buyers can afford.

The property division increased profits to £4.5m (£3.4m), including trading profits of £2.1m and rents of £2.5m. The only disappointment was the construction division which lost £200,000 over the year, thanks to two poorly performing contracts in the London area.

Hanson in S.American disposals

By Nikki Tait

Hanson, the UK conglomerate, has sold on various interests in Latin America belonging to Glidden, the coatings and resins company which it acquired through its £900m (£495m) acquisition of SCM in 1986.

The businesses - which comprise all of the Glidden paint operations in Panama, 60 per cent of its operations in Costa Rica and 63.3 per cent of the Ecuador business - have been sold to H B Fuller Company, a NASDAQ-traded US coatings and adhesives group. The purchase price is \$15.8m cash.

In the year to end-September, these operations had sales of \$20.8m and made pre-tax profits of \$3.2m. Net assets were \$10.9m.

The largest part of Glidden - its US and Canadian operations - were sold to Imperial Chemical Industries, the British chemicals group, for \$98m in 1986. Hanson still retains the paint operations in Mexico, but said these could be sold. The sale of SCM assets according to Hanson, has now brought in over \$1m.

Hanson also announced the completion of the sale of the Kaiser Cement plant in Acacema Valley to Mitsubishi Cement Corporation for \$185m cash plus about \$8m cash for stocks.

Enlarged UDO rises 92% to £29.6m midway

UDO Holdings continued to report rapid profits expansion in the six months to end-January 1988.

On turnover ahead from £12.21m to £29.58m, taxable profits of this supplier of drawing office equipment and specialist reprographic services rose by 92 per cent to £1.58m. Earnings per 10p share worked through at 6.5p (4.4p).

Mr Terry Rutter, chairman, said that the majority of the integration of Aarque Systems and Harper & Tunstall, both acquired during 1987, had now been completed. As part of the reorganisation of the enlarged UDO group, the range of manufactured products had been streamlined, and surplus properties disposed of.

Mr Rutter said that a major promotion campaign is set to commence during May to develop and inform the group's larger customer base of its complete range of products and services. The promotion will include the group's first catalogue - a significant selling aid to the sales force, Mr Rutter added.

The interim dividend is set at 0.72p (0.5p).

Carless, Capel & Leonard, independent oil company, is expanding into the bottled gas business with the \$2m acquisition of Signs announced yesterday.

The business, which is private, is concentrated in the south east of England, and Mr Ian Chubb, Carless managing director, said Carless aimed to create a national business and would be investing in new facilities for the bottling and distribution of propane and butane.

The acquisition is to be paid for with £5.5m cash and the balance satisfied by the issue of 468,963 Carless shares. Mr Chubb said Signs was not large enough to require disclosure of profit and sales information, although he described the business as highly profitable.

Carless currently has a petroleum fuels and marketing division as well as a specialty refining operation.

The UK bottled gas market is dominated by the Calor Group, which is proceeding with plans to hive off a separately-listed oil exploration and production company, Acre Oil, made up in part from the Calor subsidiary, Century Power and Light.

Carless, however, has threatened legal action to block the deal should Calor not come to terms over Carless's 41.18 per cent minority stake in Century.

Calor is likely to seek resolution of the negotiations in advance of a scheduled shareholders meeting on April 11.

H&C buys Woodburys in £4.8m deal

By Jill Inley

Harrisons & Crosfield, the chemicals, building supplies, foodstuffs manufacturer and overseas trader, is buying Woodburys, a US timber and building supplies group, for \$9m (£4.77m).

The proposed acquisition is the first part of the company's plan to develop its operations in the US. Woodburys has nine outlets in the states of New York and Vermont, supported by a bulk distribution depot in Glens Falls, New York State.

Woodburys made sales of \$41m (£21.7m) and trading profits of \$1.5m (£1.01m) after overheads, for the year ended November 30 1987.

Mr George Paul, chief executive of H&C, said Mr Brian Jermyn, a director of Sabah Timber Company, would be sent as manager of Woodburys to learn about the North American market before H&C invested in more timber and building supplies outlets there.

Bunzl shares fall as 33% profits advance disappoints City

By Clay Harris

Bunzl, paper distribution, specialist manufacturing and transport group, increased pre-tax profits by 33 per cent to £26.7m in 1987. The result fell short of City forecasts, even though Bunzl's move to the yearly average method of currency translation boosted the pre-tax total by nearly 55m.

Bunzl shares lost 13p to close at 144p.

Mr James White, chief executive, said pre-tax profits had been reduced by £5m and £7m because of disappointing performance in three activities: UK express parcels and consumer plastics and US building materials distribution.

Nevertheless, all five of the group's divisions had achieved record profits. Businesses acquired in 1986 and 1987 accounted for 75 per cent of the profits increase, with the rest coming from organic growth, Mr White said.

Bunzl's effort to address the three problem areas should be reflected in 1988 results, Mr White added. In the UK, new management had been installed in consumer plastics, and annual costs of the parcels operation had been reduced by £5m through a 275,000 programmes of redundancies and depot closures.

In the US, results from the Hudson Group, bought at the beginning of 1987, had been restrained by the loss of an important window franchise in Chicago as well as by the ill-related downturn in construction activity in areas served by branches in Colorado and Missouri.

If Bunzl had retained year-end currency translation, pre-tax profits would have been only £28.9m. The restricted 1988 profit of £24.5m is only marginally below

Home Counties advances

A 56 per cent increase in pre-tax profits, from £1.63m to £2.58m, was announced by Home Counties Newspapers Holdings for 1987.

The proposed final dividend is lifted from an adjusted 3.375p to 5p for an improved total of 7.5p

Turnover rose by 15.7 per cent to £14.4m (£12.44m) generating trading profits of £2.16m (£1.41m). Investment income was higher at \$485,000 (£289,000).

Tubular Exhibition in 70% growth

For the 10 months ended January 31 1988, Tubular Exhibition Group, formerly Dember Holdings, which joined the USM last October, reported a 70 per cent increase in pre-tax profits to £268,000 against £158,000 for the year to March 1987.

Turnover for the company, which makes and hires crush barriers, scaffolding and structural steelwork for exhibitions, was lower at £2.05m (£2.44m).

Sir David Floyd Ewin, chairman, said he was confident that the excellent results achieved in the first ten months would be continued throughout the year. There is no interim dividend but the directors intend to recommend a final.

The company has changed its year end to July 31 and the current period will be for the 16 months to July 1988. The change will more accurately reflect the group's underlying growth by allowing the income from the annual Farnborough Air Show to accrue evenly each year.

Earnings per 5p share rose from 0.3p to 0.53p after tax of £115,000 (£83,000).

The acquisition of Tubular Barriers and its subsidiaries are accounted for by merger accounting.

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Acre Oil plc

(Registered in England No. 2228250)

Introduction to the Official List sponsored by Morgan Grenfell & Co. Limited

The authorised share capital of Acre Oil plc ("Acre") is £110,000,000 divided into 220,000,000 ordinary shares of 50p each. Upon completion of the demerger of Acre from Calor Group plc, the issued share capital of Acre will be 168,067,343 ordinary shares of 50p each, including 532,000 ordinary shares which will be issued assuming the full exercise of options under the Calor Executive Share Option Scheme and the Calor Replacement Share Option Scheme. Application has been made to the Council of The Stock Exchange for the admission to the Official List of Acre's issued share capital following its demerger from Calor Group plc and dealings therein are expected to commence at 9.00 a.m. on 15th April, 1988.

Listing Particulars relating to Acre are available in the statistical services of Exel Financial Limited. Copies of the Listing Particulars may be obtained during normal business hours (Saturdays and Bank Holidays excepted) up to and including 8th April, 1988 from the Company Announcements Office of The Stock Exchange and up to and including 20th April, 1988 from:

Morgan Grenfell & Co. Limited 23 Great Winchester Street London EC2P 2AX
Acre Oil plc 90 Long Acre WC2E 9NP
Kilwort Grieseman Securities Limited 20 Fenchurch Street London EC3P 3DB

6th April, 1988.

Bond has nearly 10% of M&G

By Nikki Tait

Bond Corporation, the Australian company headed by Mr Alan Bond, continues to nudge up its stake in M&G Group, Britain's largest unit trust company. It now holds 7.65m shares or 9.97 per cent. The previous notification, in early March, was of a 9.28 per cent interest.

The latest increase comes in the wake of some modest purchasing by the Esmée Fairbairn Charitable Trust, which has publicly affirmed its support for M&G's independence. Last week, the trust announced that its interest had risen to 31.55 per cent.



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gibbs and dandy plc		
BUILDERS MERCHANTS		
RECORD ANNUAL RESULTS		
	Year ended 31-12-87	Change on 1986
Turnover	£22.45m	+15%
Profit before taxation	£1.04m	+29%
Earnings per ord. share	7.6p	+31%
Dividends per ord. share	2.6p	+30%
Retained profit	£0.59m	+95%

* Operating margins increased to 5% from 4%.
* Interest charge reduced by 34%.
* £1m development (phase I) completed during 1987.
* £2.5m development (phase II) scheduled for trading in September 1988.
* Significant improvements in Bedford operations planned.

Annual Report will be mailed to shareholders on 27th April 1988 and will be available from the Secretary, PO Box 17, Gilden House, Chapel Street, Luton LU1 2BF.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase, any securities. Application has been made to the Council of The Stock Exchange for the shares mentioned below to be admitted to the Official List.

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Copies of the Exel cards containing, inter alia, particulars of the above mentioned shares are available in the Exel Statistical Services. Copies of the Listing Particulars relating to the issue of up to 16,289,270 new ordinary shares of 25p each and up to 37,490,298 cumulative convertible redeemable preference shares of £1 each may be obtained during usual business hours up to and including 8th April, 1988 from the Company Announcements Office at The Stock Exchange and during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 20th April, 1988 from:

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Hill Samuel & Co. Limited
100 Wood Street London EC2P 2AJ

6th April, 1988

STV starts its diversification

BY RAYMOND SHODDY

Scottish Television has made its first acquisition outside the television industry with the purchase of Pauline Hyde & Associates, the re-employment consulting services, in a deal that could be worth £8.5m.

The acquisition is part of a diversification strategy at STV, the independent contractor for central Scotland.

Sir Campbell Fraser, chairman, said yesterday: "It has never been our intention to run away from television but we have made it clear over a number of years that we feel one third of our profits should arise from activities other than television."

PHA's business is "outplacement" - providing a specialist service to major companies on "career transition programmes."

This can mean trying to cope with the effects of redundancies and last year PHA won the contract to provide outplacement services in the wake of the closure of the Caterpillar plant in Scotland.

But PHA's work is just as likely to involve the complexities of personal chemistry and internal politics in organisations or as Mrs Pauline Hyde, PHA chief executive terms it "the new managing director syndrome."

Last year PHA, which is about to open an Australian office, charged companies 15 per cent of a director's salary plus a fee of £80. It says that 76 per cent of those counselled were able to

continue their careers in an average time of 17 weeks.

Since 1978 PHA has been built from a one person non-profit making company designed to help the 40 plus executive, to an organisation with an annual turnover of £2.8m and adjusted pre-tax profits of £480,000 in 1987.

STV will make an initial payment of £2.6m, made up of £850,000 cash and the balance in shares for all of the equity. Further payments up to a maximum of £3.9m will be linked to profits levels between now and the end of 1989.

Mr Alan Montgomery, finance director of STV, said further acquisitions in related areas of executive recruitment, market research and public relations

Anglo-Utd. swap plan with B&H approved

By Nikki Teb

The complex asset swap scheme between Anglo United, open-cast coal-mining and fuel distribution company, and troubled coal-mining and property company Burnett & Balmain, was approved at extraordinary meetings of B&H's shareholders yesterday.

Under the deal, Anglo will acquire Ruschcliffe, B&H's solid fuel distribution subsidiary, and Seaham Harbour Dock.

B&H will take on Anglo's UK coal business, Coal Contractors. As part of the net consideration, Anglo will also end up with a 31 per cent interest in the reshaped B&H.

Yesterday's approval coincided with news of the £2.87m purchase by Anglo of the Balderton Group.

This is a privately-owned solid fuel distributor, based in Wrexham. In the year to end-October, it made pre-tax profits of £206,000 on sales of £12.4m, and had net assets of around £384,000.

The purchase price will be met by £1.8m cash plus new shares worth £1m. Of the new shares, 25 per cent will be issued at 40p, and the remainder - £750,000-worth - at the middle market price on the first day of dealing following the reshaping of Anglo shares.

Shares in both Anglo and B&H have been suspended ahead of the sale and purchases of their respective subsidiaries.

PWS acquires aviation reinsurance broker

BY NICK BUNKER

PWS Holdings, the medium-sized Lloyd's insurance broking group, plans to make its second acquisition of this year by buying the HA Group, a London aviation reinsurance broker, for up to £3.5m.

Total cost of the deal could be another £2.5m higher however, because PWS plans to repay HA's outstanding debts.

The acquisition is also expected to reduce PWS's profits in the second half of this year, the group said.

PWS shares closed unchanged last night at 176p. The group said the acquisition would strengthen

what it called its already broadly-based operations and allow it to give its clients better service.

The deal comes at a time when aviation insurance and reinsurance brokers, including the HA Group, are under heavy pressure from a steep fall in premium rates and from the weakness of the dollar, the main currency for international aviation insurance transactions.

PWS believed it was buying at the right time because underlying expansion in the world's air traffic would be reflected in aviation insurance business available in future.

It plans to pay an initial £3.5m for HA made up of cash and 100,000 new shares, plus an extra £450,000 if HA meets a target post-tax profit of £450,000 for the year ended March 31 1988.

In 1986-87, HA made pre-tax profits of £282,000 and earnings of £281,000, down from £1.03m and £593,000 respectively the previous year.

HA operates in London via a subsidiary, Harrington Austin. Aviation reinsurance makes up 86 per cent of its business; the remainder is mainly non-marine reinsurance.

Pegasus soars to £863,000 in first half

Pegasus Group, which specialises in the supply of business microcomputer software and supplies, has seen pre-tax profits surge to £863,000 in the half year ended January 31 1988.

Following rationalisation, which led to the sale of all 15 Bristol Business Centres and closure of Micro Systems (Distributors), turnover of this USM-quoted group in the period fell to £3.46m (55.52m) but the operating profit increased to £849,000 (£338,000).

Pre-tax profit compared with £239,000 last time and with £594,000 in 1986.

Earnings per share grew from 2.1p to 10.5p and the interim dividend is up to 2.25p (0.75p).

Technology Project rises 30%

BY CLARE PEARSON

Technology Project Services, engineering and technical staffing contractor, lifted pre-tax profits by 30 per cent to £1.12m in the year to December on turnover increased to £9.48m (77.85m).

Earnings per share advanced to 15.3p, a 34 per cent rise on 1986.

Mr Richard Avery, chairman, said the search for acquisition targets, particularly in the United Kingdom, would be a priority in the coming year.

Revenue growth last year came mostly from Continental clients, who contributed £4.4m to turnover, a 45 per cent increase.

The UK's contribution was virtually static at £5.1m. This partly reflected lower demand for staff for defence projects following cuts in the UK defence spend.

The bulk of the company's UK business is presently defence-related.

Its other main markets are the telecommunications, aerospace, electronics, and oil industries.

The company claims it is the Western European market leader in supplying engineers with first degree qualifications and above on a contract basis. Acquisition targets might be companies specialising in supplying lower level engineering personnel or catering for a specific sector, such as the nuclear industry.

Last year, it looked at a string of possible acquisitions and turned them all down but said lower price ratios this year make purchases more likely.

Technology Projects, which was floated on the Stock

Exchange in May 1986, has very low fixed costs, employing only 21 people. But it spent some £400,000 on new computer and telephone systems, and a move to larger premises in London last year.

The tax charge for the year was £394,000 (£213,000). The proposed final dividend of 2.66p makes a total of 4p for the year (2p).

Victualic

Victualic, the pipeline products company which will shortly join the stock market, yesterday announced a 20 per cent rise in pre-tax profits to 55.5m in the year to December 31, 1987.

The company was the subject of a management buy-out from British Steel in 1983.

County Props. will give up listing if bid succeeds

BY PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

County Properties, controlled by the Guthrie family, will give up its Stock Exchange listing if a bid by Broadland Properties, a private company also controlled by the Guthrie family, is successful.

The merger is supported by shareholders of 71.7 per cent of the voting rights, but it needs 90 per cent to be approved.

The offer by Broadland, which owns Hever Castle in Kent, was pitched 44 per cent over the middle market price prevailing before Easter of County "B" shares.

The County shares, in which there is only a small market, yesterday were marked up to 201p, close to the bid price, before closing at 195p for a gain of 53p.

Broadland is offering 20p cash for each County "B" share and 10p cash for each County preference share. The price excludes the 2.5p dividend, payable today, on the "B" shares and 5.6p net to be paid on the preference shares.

The existing stake of Broadland in County is 47.8 per cent both for the "B" shares and the preference shares. Mr John Guthrie and Mr John Malcolm Guthrie are directors and shareholders of both County and Broadland. Their County shares are included in undertakings to accept the Broadland offer bringing total acceptances so far to 84.5 per cent of the preference shares and 69.1 per cent of the "B" shares.

Telfos buys 5.1% stake in Baldwin

By Clare Pearson

Telfos Holdings, the metals and metal spraying company, has bought a 5.01 per cent stake in Baldwin, the Nottingham-based property, clay and concrete products and engineering concern.

Mr John Beugment, Telfos' finance director, said it was highly unlikely the holding would lead to a full bid for Baldwin.

Telfos regularly makes investments of this size, he said.

Baldwin's market value was £8.7m at yesterday's closing price of 120p, unchanged on the day.


THE F.T. CENTENARY TRIPLE MARATHON CHALLENGE
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THE SICK CHILDREN'S TRUST

Two employees from the Financial Times will be running the London, Paris and New York marathons this year to raise money for The Sick Children's Trust.

This charitable trust provides desperately needed accommodation for parents of children undergoing long-term specialist treatment at Great Ormond Street and St Bartholomew's Hospitals. The accommodation is currently in very short supply and is urgently required to house parents to comfort their children while they are away from home.


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(ACQUISITIONS MONTHLY JANUARY 1988)



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- ★ net assets up 41 per cent to £25.4m - equivalent to 352p per share ex-dividend - compared with a 4 per cent rise in the FT All Share Index and a fall of 7 per cent in the Investment Trust Index.
- ★ Record pre-tax profits up 35 per cent to £1.2m.
- ★ Several highly successful listings and sales of Candover sponsored buy-outs.
- ★ Investment in 13 MBOs during the year including four totalling over £500m under the Electrica Candover Direct Investment Plan.
- ★ Joint venture network underway for buy-outs in West Germany, France, Holland and Italy.

The Annual Report and Accounts will be published on April 11 and will be available on request from the company secretary, Tele: 01-683 5090.

The Annual General Meeting will be held at 12 noon on May 11 at the Howard Hotel, London, WC2

CANDOVER INVESTMENTS plc
3 8-9 East Harding Street, London, EC4A 3AS

UK COMPANY NEWS

Beds side boosts Silentnight to £8m

BY ANDREW HILL

PROFITS AT Silentnight Holdings, bedmaking and home furniture company, increased by 60 per cent to £8.4m before tax in the year to January 30, against £5.27m in 1986/1987.

Mr Christopher Burnett, chief executive, said the growth came almost entirely from existing businesses, including the bed-making division, which claimed to have increased its UK market share to 30 per cent.

He attributed the improvement to a successful advertising campaign for the group's Silentnight and Sealy beds. The company will spend £8m on advertising its beds this year.

Bed sales of £65.5m (£58.8m) accounted for more than 60 per cent of group turnover, which rose to £106m (£86.5m). Earnings per share increased to 11.53p (7.31p).

Turnover in the upholstery division was £24.2m (£20.7m), cabinet furniture sales went up to £7.8m (£5.2m) and international sales increased to £5.9m (£3.7m). A small service subsidiary contributed the balance of £1.2m.

Silentnight said margins improved from 4.3 to 7.7 per cent as quality and service were enhanced and overheads cut. The group also benefited from the strength of the pound which reduced the real cost of raw materials bought in Belgium and Sweden.

Mr Burnett said further efficiency and service improvements were possible this year, and hoped to increase margins by retaining and adding value to existing product designs.

The board is recommending a final dividend of 3.5p, making 5.25p (3p) for the year.

Comment

Silentnight will do well to match last year's impressive organic growth and analysts expect pre-tax profits of about £9.5m in 1988, putting the shares on a prospective p/e of around 11. However, the company should lay the groundwork for future growth, and aims to improve still further the public's recognition

of Silentnight products. An increased advertising budget has been set aside for bedding this year and that division's successful marketing team has been transferred to upholstery. Borrowings are low and the group is now eyeing bedmakers in the US and Europe. It has also declared an ambition to expand into the office equipment market, where margins are as high as 40 per cent. The founding Clarke family still holds 52 per cent of the company and the market in remaining shares is very tight. Since the group's emergence from the shadow of the 1985/86 industrial dispute they have looked fairly valued and rose 3p yesterday to close at 1.69p.

Thank you!

The Al Mulla Group wish to express sincere thanks to all our suppliers and especially to the following companies who sent messages of congratulations to us on our Golden Jubilee. Your support and co-operation has contributed to our success over the years

- | | | |
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| MEA | INTER RENT | XPELAIR |
| WHITE WESTINGHOUSE | PIRELLI CONSTRUCTION | BLENDAK |
| MINOLTA COPIERS | ORIENTAL INSURANCE | WOODS |
| MITSUBISHI FORKLIFT | MISTER DONUT | GULF OIL |
| ZANUSSI DOMESTIC APPLIANCES | NORFRIG INSULATED PANELS | SAVAL KRONENBURG |
| SECURICOR | | A & W FAST FOOD |



Profits rise for Elys

Elys (Wimbledon), department store, revealed a 51 per cent expansion in taxable profits to £713,000 for the year to end-January 1988.

The result was scored on turnover up from £9.05m to £10.44m. Tax took £248,000 (£147,000) and earnings per share rose to 38.7p (27.2p).

A final dividend of 11p is recommended, making 12p (10.5p) for the year.

Berry Birch

Berry, Birch and Noble achieved a small rise in pre-tax profits from £99,155 to £95,155 in the year to January 31 1988.

Turnover in the period under review rose 20 per cent from £4.08m to £4.82m. A final dividend of 3p is to be paid, making 4.5p (2.8p) for the year, on earnings per share of 10.4p (8.3p).

Sintrom lower

Turnover of Sintrom increased from £16.08m to £17.52m, but a fall in interest receivable and other income contributed to a lower outcome at the pre-tax level of £1.01m for 1987 against £1.08m.

Earnings increased to 7.7p (6.9p) after tax of £312,000 (£248,000). Both the final and the total dividend for the year are unchanged at 1.45p and 2.2p respectively.

Milford Docks losses sharply lower so far

Seacon Holdings, shipping and cargo handling group, said tight controls on operational costs had sharply reduced losses at Milford Docks Company, the Welsh harbour operator which it rescued in September.

Construction of a new ice factory at Milford Haven, the first phase of Seacon's plan to attract fishing industry back to the port, is expected to be completed this year. If this proves successful, Seacon intends to build a fish market.

In the nine months to September 30, Milford lost £86,605 after an extraordinary credit of £249,184 arising from interest waived by Standard Chartered Bank as well as a written-back provision relating to potential

Orient-Express back in black

Profits on hotel disposals enabled Orient-Express Hotels, the leisure and property group, to climb out of loss in 1987 for the first time since 1982. The company also said the Venice-Simpson-Orient-Express luxury rail passenger service had achieved its first net profit.

Orient-Express reported pre-tax profits of £12.8m (£8.8m) against a loss of £15.5m in 1986. However, this figure included the £15.6m profit of hotel disposals. On the same basis, earnings per share of £1.24 on continuing operations compared with a £1.64 loss in 1986.

Beacon in the red

Aggravated by higher financing and reorganisation costs, the Beacon Group of cookware and small domestic appliances makers finished with a loss of £1.36m in 1987, compared with £279,000.

The group, formerly Mellerware International, pushed up its 1987 turnover from £14.3m to £15.48m.

Loss per share was 20.2p (3.53p) and there is no dividend, against an interim only of 1.1p for 1986.

Triplevest asset down

Triplevest investment trust had a net asset of £154 per £1 capital share at end-February 1988 against £17.18 a year earlier and £20.08 at August 31 1987.

A final dividend of 7.06p (6.41p) is recommended, for an improved 14.51p (12.97p) total to be paid from earnings per 50p income share of 14.51p (12.97p).

House Lerosse falls 39%

Difficult conditions prevailing in the UK garment market have again hit profits at House of Lerosse, Birmingham-based women's wear group.

In the 13 months to end-December, taxable profits fell 39 per cent to £1.1m on turnover down

Sims Catering

Sims Catering Butchers, the acquisitive meat processor, run by Mr Ron Randall, is to pay 24.07m in shares for North Yorkshire-based meat supplier Holmestere Farm Company.

APPOINTMENTS

Guardian Royal Exchange chairman

GUARDIAN ROYAL EXCHANGE will elect Mr Charles Hambro as chairman, following the annual meeting at the end of May. He is deputy chairman, and has been a director of GRE since 1987. Mr Hambro, who is also chairman of Hambros, will succeed Mr Tim Collins, who is retiring. Mr Julian Sheffield, chairman of Portals Holdings, will become deputy chairman of GRE.

RICHARDSONS WESTGARTH will appoint Mr Roger Payton as chairman following the annual meeting on April 22 - he has been a non-executive since 1972. The present chairman, Mr David Barnett, is not seeking re-election because of other commitments. Mr Harry S. Fields, managing director of Lantox Leisure, has joined the board of EDENBERY GROUP.

Mr Roy Thomas, finance director Fisons, has been appointed a non-executive member of the board of LONDON REGIONAL TRANSPORT.

NICKERSON INVESTMENTS has appointed Mr Alan J. Jones as managing director of Nickerson Fuel Oils, and Nickerson Lubri-

cants, and as a director of Nickerson Transport. Mr Eddie S. Robinson has retired from the fuel oils and lubricants companies, but will remain on the board of Nickerson Investments.

INVESTORS IN INDUSTRY GROUP (3) has appointed Sir Max Williams as a non-executive director. He is joint senior partner of Clifford Chance. Mr J.D. Eccles has retired from 3i board.

Mr R.D. Peterson has been appointed a director, and Mr J.L. Jerman an assistant director of BROWN SHIPLEY INSURANCE BROKERS.

Mr John C. McLean has been appointed regional director - Asia, and group country manager - Hong Kong, based in Hong Kong, for MIDLAND BANK from June 1. He currently has responsibility for the region based in London, and was previously group country manager in Singapore. He succeeds Mr Charles D.E. Bryant who has been appointed chief operating officer of the bank's group operations in Australia.

BAIN CLARESON has appointed Mr Malcolm Browns as managing director, Newcastle. Mr Glyn Edwards, as director, Cardiff, and Mr Graham Wright, as director, Bradford.

SCHROEDER ASSELY & CO. has appointed Mr R. Clive Smith as a director from April 5, in charge of the investment management division. He comes from the National Bank of Abu Dhabi, where he was general manager and head of the merchant banking division.

Mr John G. Durban has been appointed managing director of ACATOS & HUTCHESON; Mr L.S. Hutcheson remains executive chairman. Mr D. Billing has been appointed a consultant director on retiring from executive duties.

Mr Rupert Roderick Faure Walker has been appointed to the board of HANOVER PROPERTY UNIT TRUST. He is a director of Samuel Montagu & Co in the corporate finance department.

DOWTY & SMITHS INDUSTRIES CONTROLS has appointed Dr Graham K. Thornton as managing director following the retirement of Mr Noel Hemming. Dr Thornton joins from the treasurer division of Schimberg

industries where he was group technical director.

Mr Peter Larcher has been appointed to the new post of contracts manager of EMMSON CONSTRUCTION, Saffron Walden. He was construction director of Nico Construction.

Mr Mike Morley has been appointed sales director of HART INDUSTRIAL DOORS, Newcastle upon Tyne.

Mr N.R. Harding, Mr M.R.C. Hounesfield and Mr R.T. Race have been appointed to the board of CHARLTON SEAL, stockbroking division of Benchmark Group.

Lombro has appointed Mr Douglas Brown as chief executive of the group's general building contractor, FASSNIDGE, SON & NORRIS. He was chief executive of Walter Lawrence Construction.

Mr Richard Curry and Mr Kevin Farrow have joined the board of DE MORGAN RETAIL, of which Mr Adrian de Morgan becomes chairman and Mr Tom Hutton finance director and company secretary.

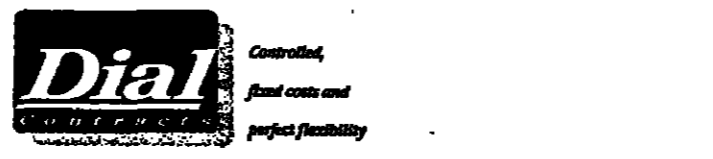
MANAGEMENT AND EXPENDITURE CONTROL



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WESSANEN

1988 ANNUAL GENERAL MEETING

The Annual General Meeting will be held at the Okura Hotel, Ferdinand Bolstraat, Amsterdam at 2.30 p.m. on Thursday, April 21, 1988. The Meeting is open to holders of Priority shares, Registered Ordinary shares and Bearer Depository Receipts, and to representatives of the Press upon presentation of their press pass. As provided for in Article 28, clause 6 of the Articles of Association of the Company, holders of Bearer Depository Receipts for shares of Koninklijke Wessanen N.V. issued by the Stichting Administratiekantoor van aandelen Koninklijke Wessanen N.V. are entitled to attend the Meeting in person, or to be represented by a proxy appointed in writing, and may address the Meeting, provided that they have lodged their Bearer Depository Receipts or a receipt given therefor with the Amsterdam-Rotterdam Bank N.V., Herengracht 597, Amsterdam, the Netherlands by April 18, 1988 and have obtained a receipt which will serve as a card of admission to the Meeting. Copies of the Annual Report and of the Annual Accounts 1987 are available in the United Kingdom at the offices of Morgan Grenfell & Co. Limited, New Issues Department, 72 London Wall, London EC2M 5NL.

- #### AGENDA
1. Opening of the Meeting.
 2. Nomination of one of the persons present to adopt the Minutes.
 3. Annual Report of the Board of Managing Directors for the financial year 1987.
 4. Adoption of the Annual Accounts for 1987, including the appropriation of the 1987 earnings.
 5. Extension of the special voting rights conferred on holders of Priority shares regarding the issue of shares and the limitation or suspension of preferential rights.
 6. Authorization for the Company to acquire its own shares or depository receipts thereof.
 7. Retirement of a member of the Supervisory Board. Under Article 22, clause 1, of the Articles of Association, Mr B. Heringa will retire from the Board. The meeting of holders of Priority shares has passed a resolution setting the number of members of the Supervisory Board at six.
 8. Any other business.
 9. Closure.

The Board of Managing Directors
 Koninklijke Wessanen N.V., P.O. Box 410, 1180 AK Amstelveen, The Netherlands
 April 6, 1988

UK COMPANY NEWS

Monotype up 41% to near £5m

BY VANESSA HOULDER

Monotype, the USM-quoted manufacturer of laser-based phototypesetting systems, increased pre-tax profits for 1987 by 41 per cent from £3.45m to £4.85m. The result was scored on turnover up 19.2 per cent at £39.8m.

The company highlighted digital data communication as a source of future growth. It has made three acquisitions-Interlec, Commandercom and Easydata-in this area in the past fifteen months.

comment

For a company that has been twice rescued from collapse in the past 10 years, Monotype's performance is indeed impressive. Thanks to its technical prowess and the international client base gained from a worldwide distribution network the company has

Monopolies to probe Gang-Nail acquisition

By Clay Harris

The Monopolies and Mergers Commission is to investigate the acquisition of Gang-Nail Systems by Mitek Industries, a 40 per cent subsidiary of Bowater Industries, the packaging and building materials group.

Beaverbrook auction for 5% of TV-am

BY RAYMOND SMOODY

MERCHANT BANK Henry Ansbacher is conducting an auction of 5 per cent of the shares of TV-am, the commercial breakfast television station, on behalf of Beaverbrook Investments.

MMEC coming to USM with £25m tag

By Fiona Thompson

Merchant Manufacturing Estate Company, property investment and development group, is joining the USM.

Allied London purchases Midlands builder

BY ANDREW HILL

Allied London Properties, is doubling the size of its house-building operation with the £2m cash acquisition of Cooper Developments (Midlands).

Lichfield, Staffordshire. The vendors have bought certain assets not needed by Allied from CDM for £1.1m, reducing the effective cost of the deal to about £7m.

Directors buy stricken Rotaprint from receiver

BY ANDREW HILL

TWO DIRECTORS of Rotaprint, the manufacturer of printing equipment which went into receivership in February, have bought the business from the receivers.

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Directors buy stricken Rotaprint from receiver

It is understood the new owners may not keep Rotaprint's full stock market listing.

Gencor General Mining Union Corporation Limited. Highlights from the 1987 Chairman's Review. MARKET DEVELOPMENTS: During 1987 our rand income per US dollar of sales dropped to R2.04 on average as compared to R2.28 in 1986.

Ensign Trust raises stake in Cranbrook

By Philip Coggan

Ensign Trust, the investment trust controlled by the Merchant Navy Officers' Pension Fund, is increasing its stake in USM-quoted Cranbrook Electronic Holdings from 10.4 per cent to 27.4 per cent.

Americans lift Crescent holding

The American concert party which is pushing for a unit investment scheme at Crescent, the £12m investment trust managed by Edinburgh Fund Managers, yesterday announced it had nudged up its shareholding in the trust to 20.9 per cent.

DIVIDENDS ANNOUNCED

Table with columns: Company Name, Current payment, Date of payment, Corresponding div, Total for year, Total last year. Includes African Lakes, Brunel, Globe & Phoenix, etc.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends.

COMPANY NEWS IN BRIEF

ABBOTT MEAD Vickers has issued 147,216 ordinary shares as deferred consideration to vendors of McBain Noel-Johnson. AFRICAN LAKES Corporation (general trading, mining and agriculture) reported a profit of £289,461 for year ended September 30 1987.

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SEK AB Svensk Exportkredit (Swedish Export Credit Corporation) U.S. \$150,000,000 Floating Rate Notes due 1990

Notice to Lombard Depositors. The following interest rates will apply from 6th April 1988. 14 DAYS NOTICE. 8-250% PA, 6-332% PA, 8-443% PA.

New Zealand Beverages Finance B.V. 15% Guaranteed Bonds Due 1992. The Rate of Exchange, as defined in Condition 1(b) of the above described Bonds, shall be the Coupon Rate.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar firmer but nervous

THE EXPECTED rush by Japanese institutions to sell dollars at the start of their financial year, has so far failed to materialise in currency markets.

The Japanese are much too shrewd to offend dollars when everyone expects them to, one dealer volunteered. He added that there was unlikely to be much movement out of dollars until after the release of US trade figures on April 14.

The dollar's improvement was therefore seen as the product of short term speculative activity, rather than a change in sentiment. And its strength was viewed by some as being temporary. US unemployment figures released last Friday gave rise to fears that inflation in the US could start to rise, and the attraction of higher US interest rates was not outweighed by the depressing effect on trade and the domestic economy.

The dollar closed at DM1.6690 up from DM1.6560 and ¥125.10 compared with ¥124.10. Elsewhere it rose to SF1.3760 from SF1.3645 and FF5.9600 from FF5.8125. On Bank of England figures, the dollar's exchange rate index rose from 82.2 to 82.7.

Sterling improved against the D-Mark, despite losing ground against the dollar. It broke through its 1987 low in relatively subdued trading. Dealers reported no intervention by the Bank of England but short term investors were a little wary of being caught wrong footed.

Consequently the improvement tended to be a gradual process, rather than a headlong rush to test the DM3.16 level. The pound closed at 83.75, its highest level since July 1985, and up from DM3.1260 last Thursday. It was also stronger against the yen at ¥235.25 from ¥234.25. Elsewhere it finished at SF2.3875 from SF2.3760 and FF19.6400 from FF19.4975. Against the dollar it slipped to \$1.6900 from \$1.6920. On Bank of England figures, the pound's exchange rate index rose to 78.3 at the opening and 78.1 on Thursday.

Uncertainty about the dollar, and high Euro-sterling interest rates, left the pound attracting most demand in Frankfurt. The D-Mark's relatively low rate of return encouraged speculative funds to seek a new home. The dollar improved from its New York close as traders covered short positions, in Tokyo. Investors were unsure about the dollar's short term trend and were waiting for major financial centres to re-open after the Easter break.

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FINANCIAL FUTURES

Trading remains very quiet

STERLING DENOMINATED instruments opened weaker on the Life market yesterday, following the direction of US Treasury bond futures after stronger than expected US employment data for March, released last Friday.

June long term gilt futures opened at 122-31, and traded within a narrow range of 122-27 to 123-07, before closing at 123-01, compared with 123-07 last Thursday.

Turnover was low, after the Easter holiday weekend. The market generally lacked direction, but eventually moved on to a firmer note as sterling rose to its highest level for over 1 1/2 years against the D-Mark.

These were no new factors apart from the lingering impact of the US unemployment figures, and the larger than expected rise in non-farm payrolls. US Treasury bond futures opened sharply lower on Life, in reaction to moves in Chicago on Monday. June bonds started trading at 89-10. This was the low of the day, and although the contract showed a slight recovery, touching a peak of 89-16, it closed little changed from the opening at 89-11, compared with 90-01 on Thursday.

June short sterling deposits opened at 91.38, and closed at 91.37, against 91.39 on Thursday, after trading within a range of 91.26 to 91.42.

Three-month sterling deposit futures showed little movement, as cash rates held steady on the London money market, and there appeared to be fading prospects of an early change in UK bank base rates.

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EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Unit, and Rate. Includes entries for Belgium, France, Germany, Italy, Netherlands, Spain, and UK.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing spot and forward rates for the pound against various currencies (US, DM, SF, FF, etc.) with columns for currency, rate, and percentage change.

STERLING INDEX

Table showing the Sterling Index against various currencies (US, DM, SF, FF, etc.) with columns for currency, index value, and percentage change.

CURRENCY RATES

Table showing various currency rates including US Dollar, Canadian Dollar, Australian Dollar, etc., with columns for currency, rate, and percentage change.

CURRENCY MOVEMENTS

Table showing currency movements for various currencies (US, DM, SF, FF, etc.) with columns for currency, movement, and percentage change.

OTHER CURRENCIES

Table showing rates for other currencies like Argentine, Australian, Canadian, etc., with columns for currency, rate, and percentage change.

MONEY MARKETS

Little change

THERE WAS little change in interest rates on the London money market yesterday. Trading was quiet and there was no move to push rates down, in spite of the further advance by sterling against the D-Mark.

FINANCIAL FUTURES

Trading remains very quiet

STERLING DENOMINATED instruments opened weaker on the Life market yesterday, following the direction of US Treasury bond futures after stronger than expected US employment data for March, released last Friday.

June long term gilt futures opened at 122-31, and traded within a narrow range of 122-27 to 123-07, before closing at 123-01, compared with 123-07 last Thursday.

Turnover was low, after the Easter holiday weekend. The market generally lacked direction, but eventually moved on to a firmer note as sterling rose to its highest level for over 1 1/2 years against the D-Mark.

These were no new factors apart from the lingering impact of the US unemployment figures, and the larger than expected rise in non-farm payrolls. US Treasury bond futures opened sharply lower on Life, in reaction to moves in Chicago on Monday. June bonds started trading at 89-10. This was the low of the day, and although the contract showed a slight recovery, touching a peak of 89-16, it closed little changed from the opening at 89-11, compared with 90-01 on Thursday.

June short sterling deposits opened at 91.38, and closed at 91.37, against 91.39 on Thursday, after trading within a range of 91.26 to 91.42.

Three-month sterling deposit futures showed little movement, as cash rates held steady on the London money market, and there appeared to be fading prospects of an early change in UK bank base rates.

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LIFE US TREASURY BOND FUTURES OPTIONS

Table showing Life US Treasury Bond Futures Options with columns for Strike, Call, Put, and other details.

LIFE US TREASURY BOND FUTURES

Table showing Life US Treasury Bond Futures with columns for Strike, Call, Put, and other details.

LIFE FT-SE INDEX FUTURES OPTIONS

Table showing Life FT-SE Index Futures Options with columns for Strike, Call, Put, and other details.

LIFE FT-SE INDEX FUTURES

Table showing Life FT-SE Index Futures with columns for Strike, Call, Put, and other details.

LIFE EUROSTAMP FUTURES OPTIONS

Table showing Life Eurostamp Futures Options with columns for Strike, Call, Put, and other details.

LIFE EUROSTAMP FUTURES

Table showing Life Eurostamp Futures with columns for Strike, Call, Put, and other details.

LIFE SHORT STERLING

Table showing Life Short Sterling with columns for Strike, Call, Put, and other details.

CHICAGO

Table showing Chicago market data with columns for various instruments and their prices.

NEW YORK

Table showing New York market data with columns for various instruments and their prices.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates for various currencies.

MONEY RATES

Table showing Money Rates for various currencies and instruments.

LONDON MONEY RATES

Table showing London Money Rates for various currencies and instruments.

NEW YORK

Table showing New York Money Rates for various currencies and instruments.

LONDON MONEY RATES

Table showing London Money Rates for various currencies and instruments.

CITY University BUSINESS SCHOOL advertisement. Registered Representatives and Traders exams? We're better qualified to help you qualify.

GUINNESS FLIGHT INTERNATIONAL MONEY FUNDS advertisement. "The way the informed investor manages his cash..."

FT 30 FTSE 100 WALL STREET advertisement. Apr. 1383/1395 +4 Apr. 1740/1752 +6 Apr. 1991/2005 +15

WE BELIEVE IT IS THE COMBINATION OF THE BEST TECHNOLOGY AND THE BEST PEOPLE THAT PRODUCES THE BEST PRICE. Chicago Board of Trade advertisement.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, May 88, Jun 88, Jul 88, Aug 88, Sep 88, Oct 88, Nov 88, Dec 88. Lists various financial instruments and their prices.

TOTAL VOLUME IN CONTRACTS: 17,020

A=Ask B=Bid C=Call P=Put

BASE LENDING RATES

Table listing various banks and their base lending rates for different terms and currencies.

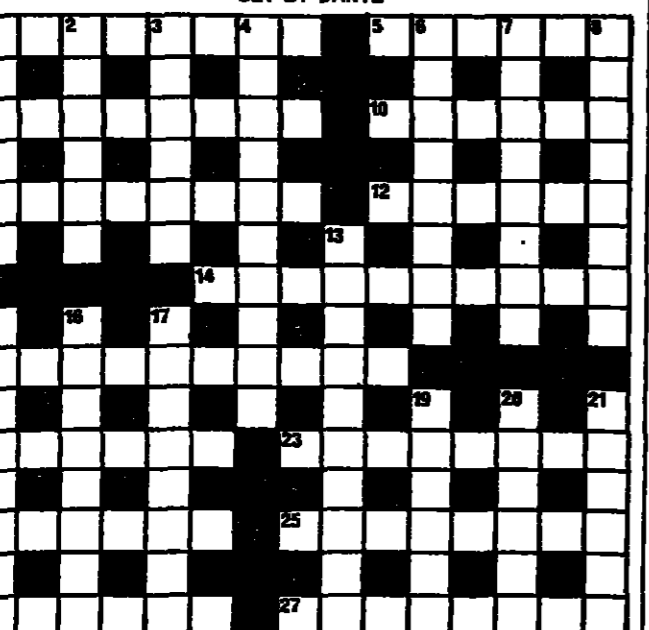
FT UNIT TRUST INFORMATION SERVICE

AUTHORIZED UNIT TRUSTS

Large table listing numerous unit trusts, their managers, and performance data. Includes columns for trust names, managers, and various financial metrics.

Advertisement for Finstat, featuring the text 'When prices matter - Finstat delivers the FT prices online...' and the Finstat logo.

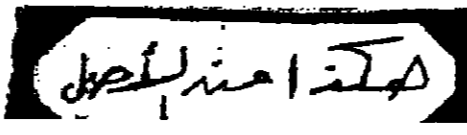
FT CROSSWORD No.6,598 SET BY DANTE



- ACROSS
1 One is prone to use arms in these exercises (5-5)
2 Delay that gives serious offence (4,3)
3 Pay-phone betting (5)
4 Lead to a wrong conclusion (5)
5 Form of drawing (3,5)
6 Unfinished plans of rowdies (5)
7 Sir, I'm involved with opera! (10)
8 Game for an old school get-together (5,5)
9 Work's returning, employ a star (5)
10 Star skater is upset (5)
11 Excessive fondness for female without attachment (5)
12 Has a cigarette and looks hapier (5,2)
13 Say your piece? (5)
14 The work of a high-minded artist? (5)
15 Two-foot tropical tree (5)
16 Dumper numbers (5)
17 A street to flatten out for a gentle walk (5)
18 Dostoevsky's partner in crime (10)
19 Such a town has a unique mode of transport (3-5)
7 Barnaby put in uninteresting, and tedious work (5)
8 Newsstand? (5-3)
9 Witchcraft (5)
10 He struggled to maintain faith in the past (5)
11 Not knowing what to believe and acting so strangely (5)
12 Pout-pout? (5)
13 Gets engaged when he is in a bit of trouble (5)
14 Rest of seat is requiring refurbishment (5)
15 New jokes about leading politician in Yugoslavia (5)
Solution to Puzzle No.6,597
GIBSON CATHEADRA
A L R T A R N
R O U N D S L O W S P E E D
B E G U T T S A
L E G S T A N T
D R A W C H E S S C A K E
S E P T E M B E R
D E S E R T S E A T S
I E S U A U W
C U B I S T P R E S E R V E
K A S G E T W A
E N C O M I U M D E S E R T
N O A N R L E
S I A N E N I S A N G L E R I

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FT UNIT TRUST INFORMATION SERVICE



Main table containing unit trust information, including columns for company name, address, and numerical data. Includes a central 'INSURANCES' section.

INSURANCES

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, organized into columns for various categories like Life Assurance, Investment, and Offshore. Includes company names, fund names, and numerical data.

OFFSHORE AND OVERSEAS

MANAGEMENT SERVICES

Handwritten signature: 'Cherica 1/28/88'

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Manager, and other details.

Table of London Share Service, including sections for British Funds, Foreign Bonds & Rails, Americans, Money Market Trust Funds, and Money Market Bank Accounts.

LONDON SHARE SERVICE

AMERICANS—Contd

Table listing American companies with columns for company name, stock price, and other financial data.

CANADIANS

Table listing Canadian companies with columns for company name, stock price, and other financial data.

BANKS, HP & LEASING

Table listing banks, hire purchase, and leasing companies with columns for company name, stock price, and other financial data.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies with columns for company name, stock price, and other financial data.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies with columns for company name, stock price, and other financial data.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies with columns for company name, stock price, and other financial data.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies with columns for company name, stock price, and other financial data.

DRAPERY AND STORES

Table listing drapery and store companies with columns for company name, stock price, and other financial data.

DRAPERY AND STORES—Contd

Table listing drapery and store companies with columns for company name, stock price, and other financial data.

ELECTRICALS

Table listing electrical companies with columns for company name, stock price, and other financial data.

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ENGINEERING

Table listing engineering companies with columns for company name, stock price, and other financial data.

ENGINEERING—Contd

Table listing engineering companies with columns for company name, stock price, and other financial data.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other companies with columns for company name, stock price, and other financial data.

HOTELS AND CATERERS

Table listing hotel and caterer companies with columns for company name, stock price, and other financial data.

INDUSTRIALS (Misc.)

Table listing industrial companies with columns for company name, stock price, and other financial data.

INDUSTRIALS (Misc.)—Contd

Table listing industrial companies with columns for company name, stock price, and other financial data.

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Table listing industrial companies with columns for company name, stock price, and other financial data.

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Handwritten note: Chemicals

LONDON SHARE SERVICE

INSURANCES - Contd

Table listing insurance companies and their share prices, including Royal Indemnity, Commercial Union Assurance, and others.

PAPER, PRINTING, ADVERTISING - Contd

Table listing companies in the paper, printing, and advertising sectors, such as News International, Reed International, and others.

TEXTILES - Contd

Table listing textile companies and their share prices, including British Textiles, J. H. Rayner, and others.

TRUSTS, FINANCE, LAND - Contd

Table listing trusts, finance, and land companies, such as British Trustee, National Westminster, and others.

OIL AND GAS - Contd

Table listing oil and gas companies, including British Petroleum, Shell, and others.

MINES - Contd

Table listing mining companies, such as Anglo American, De Beers, and others.

LEISURE

Table listing leisure companies, including British Skyways, British Telecommunications, and others.

PROPERTY

Table listing property companies, such as British Land, and others.

TOBACCO

Table listing tobacco companies, including British American Tobacco.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies, such as British Trustee, National Westminster, and others.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade companies, including British Aerospace.

Commercial Vehicles

Table listing commercial vehicle companies, such as Leyland.

Components

Table listing component companies, including Lucas Industries.

Garages and Distribution

Table listing garage and distribution companies, such as British Rentacar.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies, including News International, Reed International, and others.

SHIPPING

Table listing shipping companies, such as British Overseas Airways, and others.

SHOES AND LEATHER

Table listing shoes and leather companies, including British Shoe.

SOUTH AFRICANS

Table listing South African companies, such as Anglo American, De Beers, and others.

TEXTILES

Table listing textile companies, including British Textiles, J. H. Rayner, and others.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies, such as British Trustee, National Westminster, and others.

FINANCE, LAND, etc

Table listing finance, land, and other companies, including British Trustee, National Westminster, and others.

OIL AND GAS

Table listing oil and gas companies, including British Petroleum, Shell, and others.

OVERSEAS TRADERS

Table listing overseas traders, such as British Overseas Airways, and others.

PLANTATIONS

Table listing plantation companies, including British Overseas Airways, and others.

MINES

Table listing mining companies, such as Anglo American, De Beers, and others.

Central Rand

Table listing Central Rand mining companies.

Eastern Rand

Table listing Eastern Rand mining companies.

Far West Rand

Table listing Far West Rand mining companies.

Diamond and Platinum

Table listing diamond and platinum companies.

Central African

Table listing Central African mining companies.

France

Table listing French companies.

Australians

Table listing Australian companies.

MISCELLANEOUS

Table listing miscellaneous companies.

THIRD MARKET

Table listing third market companies.

NOTES

Stock exchange dealing instructions and notes regarding share prices, dividends, and other market information.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks.

TRADITIONAL OPTIONS

Table listing traditional options and their 3-month call rates.

Additional information regarding the London Stock Exchange and share service.

LONDON STOCK EXCHANGE

Equities nervous ahead of new tax year and Gilts drift lower in slack trading

Account Dealing Dates
Option...
First Decl... Last...
Mar 7 Mar 17 Mar 18 Mar 28
Apr 11 Apr 21 Apr 22 May 3

THE FINAL trading session in the UK securities markets for the 1987-88 tax year brought nothing to lift the gloom of recent weeks. In addition to the unsettling factors of the past month, investors faced continued currency uncertainties, as well as the prospect that today might bring selling of blue chip equities as the change in the UK Capital Gains Tax takes effect.

With both Wall Street and Tokyo easier while London was closed over its extended Easter break, the UK equity market opened lower, and extended its loss as it awaited the new session in New York.

By early afternoon, the market was down by 17 FT-SE points, but a good start on Wall Street brought a rally in London - although trading remained unexciting.

The FT-SE 100 Index closed a net 4.9 lower at 1375.6, about six points below the levels seen at the close of the week of the Big Crash of January 21. But the market is still 56 FT-SE points below pre-Crash levels, and looked tired yesterday. ICI closed last night still some 55.30 short of its pre-Crash price, and Glaxo were nearly 55 short on similar quotations.

Government bonds looked disappointing, ending with net losses of 3/4 at the long end, despite the firmness in the pound. Traders ascribed little significance to yesterday's moves - "It looks as though nobody was in the city" was one comment.

Much of the business in Gilts came early in the session, and traders said there was little pressure from outside the UK. London's attention remained fixed on the outlook for the US Treasury

bond. The absence of selling of UK Gilts by Japanese holders following the end of their tax year provided some consolation in London yesterday.

While the outlook for the pound remains a significant factor in the market's attempts to read the outlook for domestic interest rates, the bond market believes that the sterling could rise further before ringling alarm bells at the Bank of England and Downing Street.

Index-linked issues gained a further 1/4 point in thin turnover, with traders again stressing that stock shortage was the chief factor behind price gains.

GEC was a major early casualty in the electronics industry and briefly fell back to 142p before rallying to close unaltered at 145p after a turnover of 6.8m shares. Dealers said there was an early flurry of selling, triggered by news that today, the first day of the new financial year, could bring selling of the stock, one of the market's pre-1988 high flyers, as stockholders reacted to the Budget changes in UK Capital Gains Tax (CGT).

Racal analysts discounted the stock but only over a period of a few months and when it is advantageous to do so, said a leading analyst.

Racal also came under fire as investors and institutions worried about possible CGT-related selling as well as concern over the battle with British Telecom over market share in the cell-phone business.

Marked down to 206p at the outset, Racal rallied to close a net 2 off at 208 1/2p on turnover of 2.5m shares, one of the 6m shares changed hands, eased the same amount to 241p.

Bunzl weakened as analysts downgraded profits forecasts despite a rise in the '87 total. Annual profits of 288.7m, boosted by the adoption of average exchange rates, still fell short of analysts' expectations for 1987, although many had recently downgraded estimates to around 288m/289m. The shares closed 13 down on balance at 144p.

Mr Mike Murphy, sector analyst at Hargreaves, said that, but for the change in exchange accounting practice, profits for '87 would have been nearer 351m. He has reduced his forecast for 1988 profit from 298m to 291m.

Oil and gas shares endured a day of minor turnover on a net part British Gas, whose 8.6m changed hands, eased 2 more to 129 1/2p as the final call on the shares of 40p on April 19

FINANCIAL TIMES STOCK INDICES
Table with columns for Financial Times, FTSE 100, and various indices. Rows include Government Secs, Divers, FTSE 100, Gold Prices, Div. Div Yield, Earnings Yld, P/E Ratio, SEAD, Equity Turnover, and Share Traded.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 0896 123001
Table with columns for Opening, 10 a.m., 11 a.m., 12 p.m., 1 p.m., 2 p.m., 3 p.m., 4 p.m. Values range from 1379.6 to 1382.5.

Bank 100 Cont. Sec. 15/10/26. Fixed Int. 1988, Ordinary 1/7/75, Govt 12/9/75, S.E. Activity 1974, *Nil = 9.56.

draw closer, the shares will be quoted fully-paid as from next Monday.

BP were only moderately traded, in both cases of stock. The "old" were 3 off at 265p on turnover of less than 2m while the "new" were a penny to 5p on turnover of 4.1m.

but currency influences continued to depress Brentland, down 3 more at 411p and RMC, finally 11 lower at 460p. Costain moved up to 334p and continuing hopes of an outright bid from Trafalgar House, but later eased back to close unchanged at 315p.

The 121.4m agreed bid for Midlands-based newsgroup and confectionery group Alfred Freedy by Next came as a complete surprise. Freedy shares went up to a peak 20p at one point before settling a net 68 higher at 270p. Next closed 4 easier at 270p.

Food retailers were relatively steady, but Manufacturers were sensitive to small selling. Tata and Leyl falling 11 to 771p and Hillside down 4 to 269p. Northern Foods, a long-standing takeover favourite, shed 5 to 246p while Bernard Matthews, bought last week on hopes that the company might attract a bid after a recent poor trading statement, came back 6 to 28p.

Construction firms were sensitive to small selling. British Gypsum, a long-standing takeover favourite, shed 5 to 246p while Bernard Matthews, bought last week on hopes that the company might attract a bid after a recent poor trading statement, came back 6 to 28p.

FT - ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS
Table with columns for Index No., Day's Change, etc. Lists various sectors like CAPITAL GOODS, BUILDING MATERIALS, ELECTRONICS, etc.

FT-SE 100 SHARE INDEX # 1377.4 -4.9 1377.4 1375.4 1374.9 1376.9 1376.1 1375.9

FIXED INTEREST

Table with columns for British Government, Medium, High, etc. Lists yields for various terms like 15 years, 5 years, etc.

LONDON TRADED OPTIONS

Table with columns for Calls, Puts, and various stock options. Lists companies like Allied Lyons, B.P., etc.

NEW HIGHS AND LOWS FOR 1987/88

Table with columns for New Highs, New Lows, and various stock prices. Lists companies like ASDA, etc.

6.2m after a last-minute agreement over the dismemberment of US stores group Federated Department Stores by Camp and Dresser Holdings Inc.

Cable & Wireless extended last Thursday's late run, raising 13 to 312p as 3.8m shares changing hands. The weight of buying interest raised hints of further share building, although this view was rejected by at least one top analyst.

Thomas Robinson provided a rare bright spot in the Engineering sector, rising 6 to 462p on the proposed acquisition of Calder Woodworking Machinery for a total consideration of 21.75m.

Currency worries made for another cautious trade in international stocks. But after an initial reaction, prices staged a rally as the dollar took on a steadier trend and Wall Street gained ground in the early dealings.

Glaxo, down to 97p on one stage, closed only a few pence cheaper at 98 1/2p while Beecham settled with little alteration at 45p, after 46p. Resisting the trend, Hanson closed 1 1/4 to the good at 126 1/4p.

Construction firms were sensitive to small selling. British Gypsum, a long-standing takeover favourite, shed 5 to 246p while Bernard Matthews, bought last week on hopes that the company might attract a bid after a recent poor trading statement, came back 6 to 28p.

Valley plant to Mitsubishi Corporation. Reckitt and Colman scheduled to reveal preliminary offer to reveal preliminary figures tomorrow, also made headway, closing 13 dearer at 80p.

Acquisition news failed to help Airmax, 10 cheaper at 243p, but satisfactory preliminary figures lifted Silenight 3 to 146p. Colroll, rumoured a possible bidder for J. Crowther, gave up 7 1/2 to 180p, while Norcor eased to 402p following the sale of its Fleet-Drive contract hire business to Lex Vehicle Leasing for 54.2m cash.

London Industries slipped from favour, losing 16 to 523p in thin trading conditions. Nomura Research rate the stock a weak hold and advise "the rights issue puts a heavy weight on the price, particularly as investors have been patient to utilise the proceeds".

Currency influences unsettled Lex Service, 9 down at 328p, but made little impression on Jaguar, only marginally lower at 274p. Kwik-Fit lost 4 to 185p while Rover gave up 9 further to 67p in a limited market.

The UK-based property development and investment group, soared to 201p prior to closing a net 53 up at 185p following a recommended offer, worth 20p per share cash, from fellow property group Broadland Properties. Allied London Properties ended 11sp following confirmation of the acquisition of Cooper Developments (Midlands) for 58m.

Press reports that textile group John Crowthier could soon receive a bid of 150p a share from Colroll failed to attract buyers and the shares drifted back 7 to 173p.

BAT Industries were another of the session's casualties, losing 5 to 413p on further talk of the group raising its offer of 98p for each Farmers Group share. Citycorp Springwood Victoria says of the shares "we are buyers on income grounds (ann dividend

until 8th April) even though short-term performance is likely to be restrained by the uncertainty over Farmers, and market and currency movements"

Traded option activity was at a low ebb with operators pessimistic about an uptick in business until next week. Total contracts came out at 14,888 comprising 8,456 calls and 6,432 puts. The FTSE index attracted just 781 calls and 1,556 puts.

Traditional Options
First dealings Mar 23
Last dealings Apr 15
Last declarations June 30
For settlement July 31
For rate indications see end of London Share Service

Dealers reported a lively interest in the Traditional option market. Stocks to attract money for call included Cambrian Venture, R. Matthews, Halliwell Bar, A & M Group, Episcure, Colroll, British Petroleum partly-paid, Black's Leisure, Waterford Glass, Yule Catro, Rex Williams, Aurora, Eagle Trust, Benjamin Friel, Willis Faber, Morgan Grenfell, Ben Bailey, Fergalbrook, Christy Hunt, BAT Industries and Underwoods. A put was arranged in Black's Leisure, while double options were transacted in A & M Hire and British Petroleum partly-paid.

BIOTECHNOLOGY

The Financial Times proposes to publish this survey on:
Friday 27 May 1988
For a full editorial synopsis and details of available advertisement positions, please contact:
Stephan Dambor-Johnson on 01-263 5890 ext 4148

or write to him at:
Bracken House
10 Cannon Street
London EC4P 4BY

FINANCIAL TIMES

TRADING VOLUME IN MAJOR STOCKS

The following is based on trading volume for Alpha securities dealt through the SEAO system yesterday until 5 pm.

Table with columns for Stock, Volume 000's, etc. Lists various stocks like ASDA, British Gas, etc.

RISES AND FALLS YESTERDAY

Table with columns for British Funds, Corporations, etc. Lists various funds and their changes.

LONDON RECENT ISSUES

Table with columns for Issue Price, Par, etc. Lists various bond issues.

FIXED INTEREST STOCKS

Table with columns for Issue Price, Par, etc. Lists various fixed interest stocks.

"RIGHTS" OFFERS

Table with columns for Issue Price, Par, etc. Lists various rights offers.

FINANCIAL TIMES

WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, France, Germany, Netherlands, Sweden, and Switzerland. Columns include country, date, and various stock indices.

Table of stock market data for Japan, including various stock indices and company performance metrics.

Table of stock market data for Canada, listing various Canadian stocks and their prices.

INDICES

Table showing financial indices for New York, including Dow Jones, S&P 500, and other market indicators.

Table showing financial indices for Canada, including Toronto 300 and other regional market indicators.

Table showing financial indices for New York Stock Exchange, listing various stock categories and their performance.

OVER-THE-COUNTER

Table of over-the-counter market data, listing various stocks and their prices.

CHIEF LONDON PRICE CHANGES YESTERDAY

Table showing price changes for various commodities and currencies in London.

Advertisement for 'Travelling by air on business?' featuring Financial Times and travel services.

Large advertisement for 'Have your F.T. hand delivered every working day in Norway' with contact information for Oslo.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock names, prices, and changes.

Continued on Page 45

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NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, Div, E, High, Low, Last, Change. Includes sub-sections for Continued from Page 42, T, R, S, U, and various stock listings.

Table of AMEX Composite Closing Prices. Columns include Stock, Div, E, High, Low, Last, Change. Includes sub-sections for D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter (Nasdaq) national market closing prices. Columns include Stock, Div, E, High, Low, Last, Change. Includes sub-sections for A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z.

Advertisement for Athens (01) 7237167. Text: 'Have your F.T. hand delivered... at no extra charge, if you work in the business centre of ATHENS'. Includes contact information for Hellenic Distribution Agency.

Advertisement for Financial Times. Text: 'FINANCIAL TIMES Europe's Business Newspaper'. Includes contact information for London-Frankfurt-New York.

AMERICA

Tom Burns on how a strong economy is underpinning confidence

Rebounding Dow closes just below 2,000 mark

Wall Street

THE EQUITY market made a comeback on Monday as the market reacted to last Friday's strong employment figures. Another key negative factor is what traders see as evidence that the Fed decided to tighten monetary policy at last week's meeting of the Federal Open Market Committee.

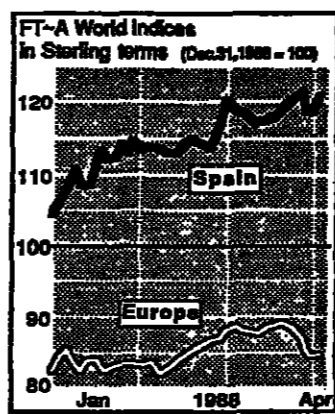
has deepened this week. Prices fell as much as 1 1/2 points at one point on Monday as the market reacted to last Friday's strong employment figures. Another key negative factor is what traders see as evidence that the Fed decided to tighten monetary policy at last week's meeting of the Federal Open Market Committee.

Activity yesterday again centred on takeover stocks. F.W. Woolworth extended Monday's substantial gains, rising another 2 1/2% to \$56 1/2. The rise in the share price is on expectations that the Dart Group could launch a bid for the company.

Gains in Spain keep the doomsayers at bay

OPTIMISTS on the Spanish bourses have confounded their doomsaying critics since the start of the year, with all four markets producing strong first quarter gains.

When the main world markets came off at the end of last month, the Spanish markets - or bolsses - continued to do lively business right up to the Easter break, albeit on a low volume.



The macro figures continue to look healthy, with good economic growth ahead, a strong demand pull and a controlled fall in the inflation rate.

Boles insiders are also too aware that a lot of Spanish companies are making much more money than their results suggest. In Spain, more than most places, it is vital to review cash flow figures, for companies are hard at work cleaning up their balance sheets and steeling themselves for the full effects of Euro-competition when the transition period ends in December 1992.

Nikkei suffers slight drop in sharply lower turnover

Tokyo

AN ABSENCE of institutional interest and market-moving factors undermined large-capital, high-technology and other leading equities in Tokyo yesterday, and the Nikkei average finished slightly weaker, writes Shigeo Nishizaki of Jiji Press.

Electric Industrial Y20 to Y2,670, but NEC moved down Y10 to Y2,070, Mitsubishi Electric lost Y5 to Y740 and Fujitsu was off Y10 to Y1,470.

Tateho Chemical Industries offered a maximum Y100 loss to Y850 on profit-taking and Robm Y200 to Y4,500, while Nippon Dream Kanako scored a maximum Y30 gain to Y1,290 after reports that Daiel, Japan's largest supermarket chain operator, will invest in the amusement facility operator.

Prices mixed as holiday mood hits volume

Canada

RISING industrial issues which offset pressure on gold stocks pushed Toronto stocks higher in mixed trading.

THE EASTER holiday mood spilled over into trading in most of the bourses yesterday, leaving volumes at their lowest levels of the year, writes Our Markets Staff.

EUROPE

London

Continued concern over currency movements and low turnover kept share prices down in London yesterday, with the FT-SE 100 index falling 4.9 to 1,737.6.

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns: NATIONAL AND REGIONAL MARKETS, TUESDAY APRIL 5 1988, MONDAY APRIL 4 1988, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, and various regional indices like Europe, Pacific Basin, Euro-Pacific, North America, etc.

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